

INTRODUCTION:

The Sedibeng District Wide Lekgotla in September 2011 and the Sedibeng Stakeholder Summit held unequivocally reaffirmed the framework of the Seven Pillars of the SGDS. Subsequent to the regional long term strategy being developed and reviewed every five years, the 2016 Political and Administrative term of office came in and developed five years 2017/21 IDP which has been reviewed annually.

This report will therefore reflect on challenges and successes of the five-year term of office and corrective measures that has to be taken to address these problems in the light of internal and external changing circumstances that impact on the priority issues, objectives, strategies, and programmes of the IDP. In summary, the said framework of the seven pillars of GDS covered the progress made against the deliverables that were set out in the previous IDP and progress made has to be reported on IDP 2021/22 and encapsulated as follows:

Strategic Planning, Economic Development and Housing

IDP Strategy	Delivery Agenda	Progress made to date
Create long term sustainable jobs; reduce unemployment, poverty and inequalities	Facilitate the intake of 55 potential beneficiaries on EPWP programme	<ol style="list-style-type: none"> 1. More than 65 EPWP Beneficiaries were employed in the current 2020.21 financial year. 2. Council has also approved transfer of EPWP Programme with immediate effect to TIE Cluster in the September 2020 and Administrative arrangements are still have to be done to compliment capacity
Promote and Develop Agriculture Sector	Implement the Milling plant within the Mega Agripark Project and expedite plans and rezoning approval.	Awaiting for building plans approval by Emfuleni Municipality
	Fresh Produce Market: -A potential PPP project with Request For Proposals process unfolding post Covid-19 lock down.	The PSC was officially and established for the Project by SDM in collaboration with GIFA,(currently funding the project development phase) and the first sitting of PSC was on 26 November 2020

IDP Strategy	Delivery Agenda	Progress made to date
<p>Promote and Develop Tourism and Leisure sector</p>	<p>Create tourism demand through targeted tourism marketing initiatives</p> <ul style="list-style-type: none"> • Identify & participate in exhibitions & marketing initiatives. • Collate and distribute information on regional tourism events & packages to stakeholders continuously. • Identify and participate in tourism exhibitions. • Continuous market research. • Support and development of marketing, publicity and booking agents, tour operators, information and publicity associations. • Tourism Product packaging 	<p>Achieved</p> <p>Through the collective effort of government, private sector stakeholders and the community, participation in marketing initiatives for tourism products and related tourism packages, is of benefit for a tourism destination.</p> <p>Through the Gauteng Tourism Authority (GTA), South African Tourism (SAT), and the Gauteng Department of Economic Development (GDED), marketing initiatives were developed for tourism products to take advantage of.</p> <p>The Sedibeng District Municipality has facilitated or coordinated the following marketing initiatives, which include:</p> <ul style="list-style-type: none"> • Coordinating the sharing of marketing related information, such as leisure events, to GTA, SAT and local publications; • Facilitating the participation in South African Tourism’s Tourism Recovery Survey; • Coordinating the implementation of the Domestic Tourism Scheme with the National Department of Tourism and Gauteng Tourism Authority; • Coordinating the participation of tourism destination content creation with Gauteng Tourism Authority; • Participating in the Gauteng Tourism

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		<p>Authority’s provincial marketing initiative;</p> <ul style="list-style-type: none"> • Coordinating the participation of tourism products in South African Tourism’s Pan Indian Engagements; • Coordinating speed marketing sessions with international markets through SAT and GTA.
	<p>Tourism Supply – Develop Skills and products in the tourism industry</p> <ul style="list-style-type: none"> • Develop products and skills in the tourism industry to ensure higher levels of quality and service delivery. • Facilitate skills development programmes. • Identify training and capacity needs in the industry. • Continuously facilitate tourism awareness programmes, such as: <ul style="list-style-type: none"> ○ Visitor safety ○ Quality assurance ○ Grading ○ SMME Support ○ Visitor information services 	<p>Achieved</p> <p>In the tourism and hospitality industry, the success or failure of tourism destination and its tourism businesses depend on the knowledge and skills of all the stakeholders in the tourism value chain. Regular training and information sharing within the industry is critical to ensure that quality services are provided at tourism establishments, which will ensure sustainability and growth in tourism businesses, and transformation of this sector.</p> <p>The Sedibeng District Municipality has facilitated a number of product and skills development initiatives in the region. These include:</p> <ul style="list-style-type: none"> • Tourism skills training for tourism stakeholders (Customer Service; Customer Care; Events Management and Social Media training) • Covid-19 Tourism Relief Measures and Information; • Gauteng SMME Sustainability Support Programme;

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IDP Strategy	Delivery Agenda	Progress made to date
		<ul style="list-style-type: none"> • National Department of Tourism’s Service Excellence Programme; • National Tourism Information Monitoring System data collectors’ training programme; • Gauteng province local government peer learning session.
Manage Integrated Spatial Planning and Geographic Information Systems (GIS) in the region.	<ul style="list-style-type: none"> • Review the Spatial Development Framework 	The SDF was reviewed and incorporated into the municipal IDP as a chapter.
	<ul style="list-style-type: none"> • Improve GIS capability in the region 	Council has resolved to appoint a GIS official who will oversee GIS activities in the region and report to province.
Promote sustainable developments in the region	<ul style="list-style-type: none"> • 14 projects in Southern corridor Regional Implementation Plan: • Government Precinct; Sedibeng Regional sewerage Scheme; Fresh Produce Market; Vaal River City; Vaal logistic hub; Devon tannery; Heidelberg CBD; Lesedi Transit hub; Graceland precinct; Graceview precinct; R59; Langzeekoeigat precinct; Sicelo Precinct; Doornkuil Precinct. 	SCRIP Progress: Feasibility Study for Fresh produce Market by GIFA completed, Feasibility study for Vaal Logistic Hub by GIFA completed, Appointment of Cadre Service provider for feasibility and Precinct plans by DADLR,
Plan for effective, efficient and sustainable infrastructural projects.	<ul style="list-style-type: none"> • 1 project: Establish Sedibeng Development Agency • Projects not in Southern Corridor Plan (e.g. Aerotropolis) 	<p>SDA is linked to Vaal SEZ program, Vaal SEZ established and funded by Gauteng premier and Vaal director appointed by Gauteng premier as well as programme financed.</p> <p>Projects outside SCRIP like Intermodal rank have appointment of Service provider for by DORT completed and service ongoing fr first phase (however, unpleasant progress) and budget by GDED gazetted in November 2020 in amount of R1. 5 million for Aerotropolis Feasibility Study(1st phase of project), Next Supply Chain</p>

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IDP Strategy	Delivery Agenda	Progress made to date
		<p>Management processes ongoing (progress of draft TOR draft for Aerotropolis feasibility study completed for SCM (Bid Adjudication progress) by SDM on way awaiting transfer of money/budget to SDM finance department for allocated budget.</p> <p>Vaal SEZ project declared Amount of R14 Million, R80 million for operational budget and R100 000 000 for implementation of Vaal SEZ including declaring spatial sites for SEZ/demarcation for economic zones and LUMS, Processes for rezoning, revitalization of steel industry, implement agroprococosing /agritropolis implementations, etc. for economic recovery in areas/zones earmarked for special economy. in Vaal (Initiative named Vaal SEZ). Meetings held and ongoing on initiative presenting to Vaal, for establishment of Vaal SEZ board, stakeholders identified for technical PSC, and might even urgently lead to link of ongoing initiatives of establishment of Sedibeng Development (SDA). That is Agency already on way with support of Gauteng MISA in participation of GIFA/DID since 2020/2021, financial year following coordination by Gauteng COGTA 2019.</p>
<p>Consolidate, review and monitor the SGDS and IDP developments</p>	<ul style="list-style-type: none"> • 3rd Generation SGDS. • Reviewed and approved District IDP Framework guide for 2017/22, IDP Process Plan and Budget for 2021/22 and Integrated Development Plan for 2021/22. 	<ul style="list-style-type: none"> • 3rd Generation SGDS was approved by Council in the third quarter of the financial year 2020/21. • Submitted to council for approval in the first

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IDP Strategy	Delivery Agenda	Progress made to date
		quarter of the financial year 2021.
Promote Residential development, Urban Renewal and modernise urban development	<ul style="list-style-type: none"> • Evaton Urban Renewal Project • Hostels Upgrading Programme 	<ul style="list-style-type: none"> • Human settlements development is the function of the Gauteng department of human settlements. • The progress at the Evaton sewer outflow network upgrade is at 68%. • 66 houses were allocated at the Sebokeng hostel in 2016 and since then nothing happened. • Debe and Lebombo blocks were upgraded at KwaMasiza hostel, although work was not finished. Construction work stopped in 2018 since then nothing happened.

Transport, Infrastructure and Environment

IDP Strategy	Delivery Agenda	Progress made to date
Plan and develop accessible, safe and affordable public transport systems and facilities.	<ul style="list-style-type: none"> • RRAMS Rural Roads Assets Management Systems • House hold travel survey • Regular Traffic counts • Public transport infrastructure audit • Public transport operations plans 	<ul style="list-style-type: none"> • Continuous data collection is done on RRAMS • Road Furniture Assessments: Assessing in all local municipalities-0% • Bridge & Culvert Assignment Identification in all local municipalities-100% • Traffic Counts: Conducted in all local municipalities-100% <p>Visual Road Inspections: Assessments to be done in</p>

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IDP Strategy	Delivery Agenda	Progress made to date
	<ul style="list-style-type: none"> • Monitor the Operations of the Airport 	<p>Midvaal and Lesedi LM-0%</p> <p>Through the utilisation of Opex there has been a continuous maintenance of airside and landslide infrastructure. There has been continued availability of the aviation fuel, which is AVGAS and JET-A1 to the level of customers' satisfaction.</p>
<p>Render effective, efficient and customer oriented licensing services in the region</p>	<p>Create synergy between Clients, Infrastructure, Staff and Electronic Media to deliver a motor vehicle registration-; vehicle testing-; and drivers licensing and –testing service to the citizens of Gauteng.</p>	<p>The customers are currently making bookings online for learner and driver testing. This online has helped in managing numbers entering the premises.</p>
<p>Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity</p>	<ul style="list-style-type: none"> • Monitor the implementation of the Sedibeng Regional Sanitation Scheme • Monitor the completion of Sebokeng and Meyerton WWTW • Monitor the construction of pipeline in Midvaal LM • Monitor the implementation of Leeuwkuil upgrade • Implement RRAMS programme for the district • Appoint graduates to assist with the program and their training 	<p>No progress to date due budget constraints.</p> <ul style="list-style-type: none"> • Continuous monitoring of the Sedibeng Regional Sanitation Scheme is done. • Sebokeng WWTW has been commissioned in December 2020, while Meyerton WWTW has stopped without being complete. • The rising main pipeline in Meyerton is at 32% progress. • Leeuwkuil upgrade is waiting for funds to start. • RRAMS program is being monitored and soon appointing a consultant. <p>Appointment of students will be done as soon as the</p>

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IDP Strategy	Delivery Agenda	Progress made to date
		consultant is appointed.
Plan for implementation effective and efficient environment management in the district	Coordinate the environmental awareness campaigns in the district	The continuous planning and coordination of environmental calendar days and campaigns was implemented until Covid 19 dawned upon South Africa and shut down all activities that were in the pipeline.
	Procurement of Ambient Air Quality Monitoring Equipment	No progress to date due to budget constraints
	Maintenance and management of Ambient Air Quality Monitoring Stations	<p>The Sedibeng District Municipality has two Ambient Air Quality Monitoring Stations which are operational namely:</p> <ul style="list-style-type: none"> • Meyerton Ambient Air Quality Monitoring Station • Vanderbijlpark Ambient Air Quality Monitoring Station. <p>Vanderbijlpark is currently under the National Air Quality Indicator (NAQI) project led by the Department of Environment Forestry, and Fisheries. The NAQI project is a 5-year project in its 3rd year aimed at ensuring that there is consistent reporting of SO₂, PM₁₀ and PM_{2.5} to the South African Air Quality Information Systems (SAAQIS). Above that it ensures that the maintenance and the calibration of all the instruments in the station is conducted. The project however covers the repairs of only SO₂, PM₁₀ and PM_{2.5}. Meyerton station needs financial resources that will enable consistent management and maintenance that enables consistent reporting to SAAQIS.</p>

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IDP Strategy	Delivery Agenda	Progress made to date
	Air Quality Awareness Programmes	The Air Quality awareness campaigns could not be held due to covid 19 regulations
Render effective Municipal Health Services in the district	<ul style="list-style-type: none"> • Establish Compliance and Enforcement Unit • Procurement of Ambient Air Quality Monitoring Equipment • Maintenance and management of Ambient Air Quality Monitoring Stations • Air Quality Awareness Programmes • Procurement of vehicle emission testing equipment • Issuance of quality Atmospheric Emission Licenses (AEL) and permits within legislated timeframe <ul style="list-style-type: none"> • Implement the service according to the National Norms and Standards on Environmental Health norms and standards in terms of : <ul style="list-style-type: none"> • Health surveillance of premises • Surveillance and prevention of communicable diseases (excluding immunisations) • Environmental pollution control. • Water quality monitoring Air quality management • Noise management • Food safety • Waste management • Vector Control • Chemical safety • Disposal of the dead 	<p>The municipality continues to provide municipal health services sufficiently. The municipality continues to play a critical role in the battle against Covid 19 pandemic.</p> <ul style="list-style-type: none"> • Continuous data collection is done on RRAMS • Road Furniture Assessments: Assessing in all local municipalities-0% • Bridge & Culvert Assignment Identification in all local municipalities-100% • Traffic Counts: Conducted in all local municipalities-100%. • Visual Road Inspections: Assessments to be done in Midvaal and Lesedi LM-0%

Community Services

IDP Strategy	Delivery Agenda	Progress made to date
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<p>Promote and build safer communities</p>	<ul style="list-style-type: none"> • Coordinate implementation of community safety programmes in line with Covid-19 	<p>Since the inception of Disaster Management Act Lockdown regulations and restrictions, many programmes were suspended. However; those implemented and achieved, were conducted within the parameters of the Lockdown Regulations and Covid-19 protocols. Such programmes were implemented under the umbrella of the under-mentioned key pillars:</p> <p>Promote institutional arrangements that will produce effective and sound crime prevention networks.</p> <ul style="list-style-type: none"> - No Community Safety Forum physical meetings were held. However; active participation at external stakeholders' meetings was upheld, and sittings of such meetings were held within parameters of the Disaster Management Lockdown Regulations. Such interactions included physical plenary engagements held between July and October 2020 at the Vaal University of Technology towards the establishment of the Victim Empowerment Centre at the University. This facility will serve as a Trauma & Counselling Unit for victims of crime, especially of sexual abuse and gender-based violence. The VEC was eventually opened and launched on the 27 November 2020 by the Honourable MEC for Community Safety, Mrs. Faith Mazibuko. <p>Encourage active community participation and guardianship to challenge unacceptable behaviour</p>
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		<p>and maximize reporting.</p> <ul style="list-style-type: none"> - Many reports of incidents related to human trafficking came to light in the latter part of 2020. As a result, joint initiatives were undertaken to create awareness and educate communities on Trafficking in Person (TIP). This resulted in a peaceful protest march against human trafficking and gender-based violence being undertaken in Sebokeng on the 25 September 2020. A Memorandum of demands was delivered and received by Sedibeng SAPS Cluster Deputy Commander at Sebokeng Police Station. On the 29 October 2020, an awareness program on human trafficking was conducted at the Vanderbijlpark Taxi Rank. <p>Improve crime prevention through increased levels of social responsibility and tolerance through education, awareness, intervention and information.</p> <p>Gender based violence and femicide continues to be a critical scourge and challenge within our communities. Some of the negative outcomes associated to the lockdown regulations was that there has been a significant increase of domestic violence incidents during this period. As a result; a Men’s Dialogue was arranged and hosted at Bophelong Community Hall on the 13 November 2020, as an attempt to pursue men to be advocates for no violence against women and children.</p>
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<p>Promote disaster resilient communities</p>	<ul style="list-style-type: none"> • Implement mechanisms for Disaster Risk Reduction measures in line with Covid-19 	<p>In efforts to promote elements that are necessary to minimize vulnerabilities and risks in line with COVID 19 response protocols, The Disaster Management: Public Education and Awareness Unit conducted three awareness programmes “In the new norm” in promotion of the culture of risk avoidance. Key themes covered during the programmes includes the following:</p> <ul style="list-style-type: none"> • Informing, educating and encouraging communities about the importance of adhering to regulations, • Encouraging communities to participate in public screening and testing. • Ensuring crowd movement management • Social distancing • Adherence to Health protocols • Compliance to Occupational Health and Safety regulations • COVID 19 workplace Compliance
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<p>Promote the efficient delivery of Primary Health Care</p>	<ul style="list-style-type: none"> • Maintain effective stakeholder participation in line with Covid-19 • Coordinate implementation of District Health Council programmes in line with Covid-19 	<p>An Emergency Services Forum is formally constituted and operates effectively when role players are given an opportunity to communicate effectively with each other. The forum is constituted by representative's from the 3 local municipalities and the GPG Ambulance services. During the term in question, 2 ESF meetings were held and key issues for deliberations and strategizing on included the following:</p> <ul style="list-style-type: none"> • Coordination of SITREPS (daily situational reports in Response to COVID 19 pandemic) • Coordination with regard to provisioning of Humanitarian relief • Summer season plans • Incidents
<p>Promote Social Development of our communities</p>	<ul style="list-style-type: none"> • Coordinate implementation of women and gender programmes in line with Covid-19 • Coordinate and support People with Disability Forum programmes 	<p>Women and Gender Unit work with structures within the community by doing awareness programs that will prevent or stop the Gender as is other pandemic that affect our communities. Women and Gender programs were held and achieved according to the SDBP</p> <p>PWD: All residential areas in line with Covid 19 all programs were halted and beneficiaries of PWD were kept in their homes and each beneficiary received food parcels in their respective homes and all the registered centres received 10L of sanitizer.</p>

	<ul style="list-style-type: none"> • Coordinate Youth Development Programmes in the region through NYDA in line with Covid-19 	<p>Vaal Metro and Haven for Disability were contributed 100 blankets each by the Social development MEC and SDM MMC for health & Social Development</p> <p>SDM is doing the coordination role. Youth development is the mandate of the local municipalities, but because they could not afford financially even though SDM tried release the function to the locals.</p> <p>SDM signed an MOU with NYDA for Youth Development programs in the region. NYDA is reporting the progress of the implementation of the Youth Development to SDM on quarterly basis and all these are reflected and reported according to the SDBIP</p>
<ul style="list-style-type: none"> • Facilitate the Geographical Name Change process • Promote the development of sports and recreation in the region • Support Arts and Culture Programmes • Host commemorative events in partnership with other spheres of government 	<ul style="list-style-type: none"> • Coordinate developmental sport and recreational programmes in the region in line with Covid-19 • Coordinate arts and culture events and programmes in the region in line with Covid-19 • Coordinate mobilization of stakeholders' participation for Geographical Name Change process in the region in line with Covid-19 	<p>Currently the emphasis is on implementing the outstanding 22 Names of the SABATWA report commissioned by DSACR that requires public participation including the implementation of the Emfuleni Names Bank for additional processing of Names, while Midvaal and Lesedi needs to establish a names bank Data base.</p> <p>- R82 Old Johannesburg/Vereeniging Road has been changed to 'Duma Nokwe Drive' with support of the Duma Nokwe Family & Foundation.</p> <p>- Houtkop Road in Emfuleni has been changed to 'Autshumatoa Drive' supported by SAIPA (South African Indigenous Peoples Association).</p> <p>-Various limited sports and recreation activities</p>

	<ul style="list-style-type: none"> • Coordinate hosting of commemorative events in the region in line with Covid-19 	<p>are taking place under the strict compliance to Covid-19 protocols which only allow for activities with limited or no public participation at the event that are compliant.</p> <p>-Numerous programs as per the SDBIP'S are being facilitated with both private sector institutions & Government programs however the Vereeniging Theatre has been utilised by the Health Department to assist the satellite Covid 19 testing station as events have been limited under the various levels and in compliance with the Government Gazette 1060 from the Minister of DAC.</p> <p>-We have managed within the Covid Protocols to facilitate an approach on processing certain commemorative days programs, 10TH December 2020 Signage of the Constitution; 12th January 2021 Zone 7 Night Vigil Massacre/Ratanda Bus Boycott and we are processing the Human Rights Month Program in March 2021 utilising Technologies at our disposal</p>
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Finance

IDP Strategy	Delivery Agenda	Progress made to date
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<p>Coordinated supported, facilitation, monitoring and intervention to support local municipalities.</p>	<ul style="list-style-type: none"> • IGR meetings conducted quarterly 	<p>CFO IGR forums conducted regularly on virtual platform in response to Covid-19 District Command Centre information requests.</p> <p>MEC / MMC quarterly engagements preceded with Provincial CFO Forum coordinated by GPT to consolidate inputs and address pertinent matters as and when required.</p>
<p>Implement cost reduction and containment strategy</p>	<ul style="list-style-type: none"> • Compile a realistic and funded budget • Implement and strengthen cost reduction and containment strategy • Progressive budget reporting to provide strategic alignment of operations • Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking • Improve procurement systems to eliminate corruption and ensure value for money • 	<ul style="list-style-type: none"> • Special Adjustment Budget 2020/21 approved by Special Council sitting October 2020. • Cost containment strategy monitored and reported on quarterly basis • Tariff setting and procurement processes reviewed as part of annual budget approval process

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<p>Promote and maintain good corporate governance</p>	<ul style="list-style-type: none"> • Expand monthly internal processes that verify and support credible financial reporting in line with MFMA • Firmer internal controls to respond to internal audit reports and recommendations more effectively • Compile complete asset register • Continuous performance monitoring, reporting and review • Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status • Implement National Treasury & Provincial Treasury Reforms • Implementation of the Procurement Plan 	<ul style="list-style-type: none"> • Financial reporting aligned 100% to MSCOA and MFMA compliance monitored and reported on monthly basis. • Asset Register migrated to 100% MSCOA alignment. • Performance monitoring conducted and reported on quarterly basis. • Treasury Reforms implemented as and when issued; have been reporting on Covid-19 Reforms on monthly basis • Procurement Plan updated with Special Adjustment Budget approved 2020/21 and progress reported on monthly basis to Provincial Treasury.
	<ul style="list-style-type: none"> • Coaching and mentorship on all reporting levels 	<p>FMG internship progressing in accordance with updated rotation plan. Interns' contracts extended by 12 months to accommodate learning opportunities lost during Covid lockdown. 1 x vacancy in internship currently under recruitment processes (recruitment was suspended during March 2020 Lockdown). HR to shortlist and forward applications to Finance for recruitment and selection.</p>

Corporate Services

IDP Strategy	Delivery Agenda	Progress made to date
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<p>Effective and efficient ICT connectivity and systems</p>	<ul style="list-style-type: none"> • Develop ICT Strategy. • Identify and manage ICT risks 	<ul style="list-style-type: none"> • The ICT Strategy was approved by Council on 26 August 2020 with resolution A2073. The ICT Department report quarterly on the implementation of the Strategy. • The ICT Department identified 13 risks that could affect service delivery. Risks were ascertained and root causes per actual risk identified. Furthermore, an inherent risk rating was determined and the residual risk was calculated based on the existing controls in place to mitigate the risk. Risks are managed and mitigated through approved action plans.
<p>Ensure effective, competent and motivated staff</p>	<ul style="list-style-type: none"> • Implement Human Resources Strategy. • Establish Health and Safety Committee of Council. 	<ul style="list-style-type: none"> • 2x Learnership programs (plumbing & fire and rescue) training to be completed in 2021/2022 • Quarter meetings held with Health and safety Committees. Training workshops held for employees on Covid 19 regulations

Office of the Political Management Team

Office of the Executive Mayor:

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IDP Strategy	Delivery Agenda	Progress made to date
Improve stakeholder relations through public and stakeholders participation processes, effective communication and branding	• Convene Four (4) Nthirisano Outreach Programmes	• Zero outreach programme convened
	• Convene Four (4) District Task team meetings	• Zero DTT meetings convened
	• Convene State of the District Address (SODA)	• Zero SODA meeting convened
	• Convene Four (4) Multi Stakeholders Forum	• Zero multi stakeholder forum convened
	• Convene IDP and Budget stakeholders/ Community Participation	• One IDP meeting was convened
Strengthening oversight and Accountability	• Convene Twelve (12) Mayoral Committee Meetings	• Six Mayoral Committee meetings were convened
	• Convene Four (4) Joint Mayors Forums	• One Joint Mayors forum was convened
Facilitate, coordinate and monitor internal and external HIV, STI and TB Programmes	<ul style="list-style-type: none"> • Facilitate Four (4) AIDS Council programme • Oversee Multi-Sector Implementation Plan 	Two AIDS Council programmes achieved

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Office of the Speaker:

IDP Strategy	Delivery Agenda	Progress made to date
Improve stakeholder relations through public and stakeholders participation processes	<ul style="list-style-type: none"> • Coordinate stakeholders and Public participation processes 	<ul style="list-style-type: none"> • Developed and created an online IDP public participation submission.
Strengthening oversight and Accountability	<ul style="list-style-type: none"> • Coordinate women's month activities together with local municipalities • Coordinate Petition Management Committee to process all petitions received • Facilitate District Speakers Forum • Coordinate section 79 committee meetings including MPAC • Identify Training and Development Programmes for Councillors • Coordinate councillors welfare programmes • Coordinate Council sittings 	<ul style="list-style-type: none"> • Participated on the Online Women's Month dialogue. • Online Petition submission planning has started and will soon be finished. • All Petitions committees meeting were convened virtually as scheduled in the activity plan, including meetings with local municipalities. • All section 79 meeting were convened at least

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		<p>once per quarter.</p> <ul style="list-style-type: none"> • The Gender committee was convened to adopt its new terms of reference which were also approved by council, and later convened a workshop for all councillors on the train of the new TOR. • MPAC and its oversight reports were approved by council. • 6 ordinary councils and 5 special councils were convened. • 15 District speaker's forum were convened specifically to respond to the ward based war room COVID response plans, together with other sector departments, MEC of COGTA and all various stakeholders. • 2 Pension fund workshops were convened for councillors. • A district wide ward based war room workshop together with COGTA was facilitated virtually.

Office of the Chief Whip:

IDP Strategy	Delivery Agenda	Progress made to date
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IDP Strategy	Delivery Agenda	Progress made to date
Ensure efficient, Accountable and Cooperative Governance	<ul style="list-style-type: none"> • Co-ordinate all caucus meetings. • Co-ordinate and facilitate all study group meeting. • Co-ordinate District Wide Chief Whips Forum Meetings • Co-ordinate District Whippery Lekgotla .. • Convene Political Management Team meetings • Coordinate and facilitate logistics councillors research and development. 	<ul style="list-style-type: none"> • Four Caucus meetings were held successfully • Ten Study Groups were held due to Covid 19 Pandemic • Three Political Management Team plus two Special Political management Team were held • One District Wide Chief Whips Forum was held • Only one research work done during Human Rights conducted Virtually

Office of the Municipal Manager

IDP Strategy	Delivery Agenda	Progress made to date
Ensure efficient, Accountable and Cooperative Governance	<ul style="list-style-type: none"> • Improve on the Internal Audit Function capability • Monitor the implementation of the Audit Action Plans 	<ul style="list-style-type: none"> • The In-house Internal Audit Function has been functioning for the last 18 months with the acting Chief Audit Executive and four full time internal auditors. • The Internal Audit Function is supported by the Audit and Risk Committee, that sits on a quarterly basis. • Support received from other government agencies such as Gauteng Provincial Treasury and CoGTA and SALGA. • The Audit Action Plan has continuously been

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		monitored and reviewed on a quarterly basis to monitor the progress of the internal audit function and the three year rolling plan.
	<ul style="list-style-type: none"> Strengthening of Intergovernmental Relations Programmes. Implementation of the Enterprise Risk Management Programmes. Implementation of an Anti-fraud and Anti- Corruption Plan 	The IGR- Function continues to engage in co-ordinating the inter-governmental activities such as the Joint- mayors and Joint-municipal initiatives.
	<ul style="list-style-type: none"> Implement Service Delivery and Budget Implementation Plan 	The Service Delivery and Budget implementation has been developed to align and execute against the IDP strategic objectives.
	<ul style="list-style-type: none"> Reviewed Performance Management Policy 	The Performance Management Policy and Standard Operating Procedures (SOP) has been developed and monitoring of compliance against thereof will reported as part on the quarterly reporting cycle.
	<ul style="list-style-type: none"> 2020/21 Annual Performance Report 	
	Implementation of contract management by clusters	<ul style="list-style-type: none"> The Contract Management Cluster has been relocated to the Corporate Services Cluster to give it focus and necessary support. The Contract Management Committee meeting continue to be held on a quarterly basis with the quarterly reports been provided to the Performance Function team for reporting as well as for portfolio of evidence. The Contract Management activities have also featured in Manco as an agenda item on a

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		more regular basis, to strengthen the internal controls of the municipality.
	Implementation of new and/or amended legislation and legal transcripts relevant to local government for effective management of Council business	The Legal and Contract Management Unit continues to keep Council and its functionaries abreast with the passing of the amendments and new legislation by Parliament.

External Communications:

IDP Strategy	Delivery Agenda	Progress made to date
<ul style="list-style-type: none"> • Build high level stakeholder relations, effective Communication and Branding 	<ul style="list-style-type: none"> • Implementation of Communication strategy • Implementation of Media Monitoring Services • Implementation of Marketing and Branding Strategy • Coordinate 11 District Communications Forum Meetings • Develop, Print and Distribute 1 External newsletters each quarter • Facilitate media engagements • Implementation of Social media policy 	<ul style="list-style-type: none"> • Draft Communication Strategy has not served in the section 80 for approval • Media monitoring conducted internally and issue a report each quarter • Draft Marketing and Branding Strategy has not served in section 80 for approval. • District Communications forum meetings coordinated each month. Due to the effects of Covid 19 some meetings could not sit, others were done virtually. • External news letter have not been developed due to lack of budget. The plan is to introduce digital news letter. • Media engagements are done on an adhoc basis • Social media is currently active but needs to serve to council for approval.