

CHAPTER 08: ALIGNMENT

Introduction:

This Section highlights the key Intergovernmental programmes/projects which are jointly done by the local, district municipalities and the Provincial and National Government.

Alignment is the instrument to synthesize and integrate the top-down and bottom-up planning process between different spheres of Government.

The IDP process is guided by various policies and strategies that are developed by National and Provincial government.

A key challenge among the role players in the IDP process is how to achieve alignment between the different development sectors to support municipal planning and development. The IDP is supposed to reflect vertical and horizontal alignment. Horizontal alignment refers to the cooperation and co-planning amongst municipalities. Vertical alignment refers to cooperation, coordination and co-planning between provincial and national sector departments and local municipalities.

The sector departments are required to participate and contribute to the municipal planning process. They also assess the IDP and are supposed to guide the municipalities in aligning their sectoral programmes and budget with their IDPs.

Continuous engagements that are taking place between Sedibeng District Municipality and Provincial Sector Departments from province and national through the Intergovernmental Relations (IGR) assist in achieving joint planning and ensuring proper alignment of plans by government.

The Section on the Sector Plans also ensured that there is a proper alignment between the 12 National Outcomes, National Development Plan (NDP Vision 2030) Sedibeng Growth and Development Strategy 2 and the IDP Strategies. Over and above that there is a list of projects below that are going to be implemented within the Municipality by Province. We also have plans that guide development and ensure effectiveness and efficiency when delivering services to our communities.

Below is the section of Alignment with the Locals and other Spheres of Government but it is still not an exhaustive list. It must be mentioned upfront that, these sections as they appear, still needs some further refinement and clear undertakings through correct platforms.

The IGR structures at the level of Senior Management, that is, Joint Management Committee between the District and the Locals, will have to be convened as part of the Public Participation process to clarify and outline commitments in this regard.

ALIGNMENT WITH SPHERES OF GOVERNMENT AND SECTORS

**Outcomes based Approach and EXCO Priorities;
Outcome 09: Outputs**

- Differentiated approach to municipal financing, planning and support
- Improving access to basic services
- Implementation of the Community Work Programme (Responsibility of DED)
- Actions supportive of the human settlement outcomes
- Deepen democracy through a refined ward committee model
- Administrative and financial capability.
- Single window of coordination

ALIGNMENT WITH PROVINCIAL PRIORITIES:

OUTCOMES 9 AND 12 OUTPUTS	EXCO PRIORITIES
<ul style="list-style-type: none"> ▪ Administrative and financial capability (6) ▪ Differentiated approach to municipal financing, planning and support (1) ▪ Single window coordination (7) 	<ul style="list-style-type: none"> • Integrated Municipal Performance Assessment mechanisms finalized (M&E) • Implementation of Single Tier Municipalities in the West Rand and Sedibeng

MUNICIPAL INSTITUTIONAL SUPPORT AND CAPACITY BUILDING

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15
Reintegrating the region	An efficient, effective and development orientated public service & empowered, fair and inclusive citizenship.	Improving education, innovation and training	Technical Support and Coordination - Recruitment, Development and retention of critical and scarce skills (Leadership, Finance, Infrastructure)	Lesedi to be supported with hands on support for HR & IDP training/National Support for Midvaal & Emfuleni on Retention and Recruitment
			Technical Support and coordination of key oversight committees (Section 79 and MPAC –functionality)	MPAC members currently completing their portfolios and exams at Regenysis.
			Technical Support and Coordination of targeted education, training and development programmes for Councilors and critical technical , management and leadership levels (HR, PMS, Finance, Infrastructure)	Sedibeng district and local municipalities attending training at DBSA on PMS & IDP. Midvaal identified for SALGA national support on PMS. Emfuleni supported on Employment equity
			Technical Support and Coordination of targeted Councilors training and development (Oversight Bodies, Ward Councilors	Sedibeng an Local municipalities identified for training



MUNICIPAL FINANCIAL MANAGEMENT AND VIABILITY

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15
<p>Building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.</p>	<p>A responsive, accountable, effective and efficient local government system</p>	<p>Building a capable state - Fighting corruption and enhancing accountability</p>	<p>Technical Support – deployment of expertise and capacity building in the implementation of Municipal OPCA Plans - (Key Controls, IT, HR, PMS, SCM)</p>	<p>Deployment of 3 Suitably Qualified Accountants in the 3 Local Municipalities Drive and Evaluate the achievement of Unqualified Clean Audits through OPCA PCC Oversight Support- Coordination of Municipal Finance Indaba</p>
			<p>Coordinate and Support - Municipal Viability and Sustainability</p>	<p>Coordinate and Support - Municipal Viability and Sustainability Plan</p>
			<p>Technical Support on the Revenue Value Chain – Credit Control Implementation</p>	<p>Credit Control : Strengthen capacity (Training and Skills Transfers for Officials) through the implementation of the Municipal Debtors Book Model in ELM and LLM Enhance credit control Policies ELM and LLM Implement water restriction devices for Lesedi Implementation of the Government Debtors Strategy</p>
			<p>Sedibeng District supported to develop a Tariff setting model</p> <p>Data cleansing through the implementation nation of the debtors book model</p> <p>Establish a call centre through the debtors book model</p>	

BASIC SERVICE AND INFRASTRUCTURE PLANNING, DEVELOPMENT AND CAPACITY BUILDING

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15
<p>Plan for effective, efficient and sustainable infrastructure for water and sanitation, and provision of electricity.</p>	<p>An efficient, competitive and responsive economic infrastructure network.</p>	<p>Improving Economic Infrastructure</p>	<p>Monitor and support the municipalities to implement MIG Infrastructure projects according to plan and budget</p> <p>Support and monitor adherence of MIG and other projects to Gauteng norms and standards in all new projects</p>	<p>All Sedibeng Municipalities</p>



			8 MISA Engineers providing technical support on business plan compilation, tender evaluation reports, medium and long term infrastructure delivery plans	Lesedi and Emfuleni Local Municipalities
			Mentorship and coaching of staff by MISA Engineers.	
			Coordinate and monitor capacity building initiatives through the Municipal Institution Support Programme.	
			2 Sector plans (Water and Sanitation and Energy/	
			Electricity) analyzed for input into the infrastructure master plans	
			Concept document for the provincial Water Conservation/ Water Demand Management (WC/WDM) Strategy .	One municipality in Sedibeng
			Develop a funding proposal and plan to support the implementation of the service delivery norm and standards.	Provide technical support and monitor the implementation of 3 WWTW (Sebokeng, Meyerton and new Plant – 150ML) upgrades
			Support and monitor the integration of norms and standards in all grant funded projects (MIG, USDG, Human Settlement etc	All Municipalities
			Coordinate and Support - Municipal Viability and Sustainability	
			Technical Support on the Revenue Value Chain – Credit Control Implementation	Credit Control : Strengthen capacity (Training and Skills Transfers for Officials) through the implementation of the Municipal Debtors Book Model in ELM and LLM Enhance credit control Policies ELM and LLM Implement water restriction devices for Lesedi Implementation of the Government Debtors Strategy.
			Technical Support on the Revenue Value Chain – Water and Electricity Demand Management	None (Infrastructure Support)
			Measurable Outputs and/or	Sedibeng Specific



			Deliverables Technical Support on the Revenue Value Chain – Valuation, Billing Meter Management, Customer Care Technical Support – deployment of expertise and capacity building in the implementation of Municipal OPCA Plans - (Key Controls, IT, HR, PMS, SCM)	Programmes 2013/14 Sedibeng District supported to develop a Tariff setting model. Data cleansing through the implementation of the debtors book model Establish a call centre through the debtors book model Deployment of 3 Suitably Qualified Accountants in the 3 Local Municipalities Drive and Evaluate the achievement of Unqualified Clean Audits through OPCA PCC Oversight Support-Coordination of Municipal Finance Indaba
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DISASTER MANAGEMENT AND FIRE & RESCUE SERVICES

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15
Releasing Human Potential	A long and healthy life for all South Africans	Create a better South Africa and contribute to a better and safer Africa and World	Disaster and Fire Service Awareness Campaigns across targeted communities in the five regions of Gauteng.	All the municipalities of Sedibeng All Municipalities in Gauteng All the municipalities of Sedibeng All Sedibeng Municipalities with members in the Gauteng Special Operations Response Team All Sedibeng Volunteers and other municipalities will be taking part.
			Winter awareness campaign; International Fire Awareness Week;	
			United Nations International Strategy for Disaster Risk Reduction (ISDR) week;	
			Pre-summer flood awareness programmes	
			Establishment of an Interim Provincial Disaster Management Nerve Centre.	
			Approved proposal for the establishment of the Provincial Disaster Management Centre	
			Approved Provincial Disaster Management Plan and Framework	
			Approved Response And Relief Plan. Disaster and Fire Service Awareness Campaigns across targeted communities in the five regions of Gauteng. . Winter awareness campaign; . International Fire Awareness Week; . United Nations International Strategy for Disaster Risk Reduction (ISDR) week; . Pre-summer flood awareness programmes;	
Urban Search and Rescue				



			Training and Exercises for the Gauteng Special Operations Response Team across all municipalities.	
			Disaster management training targeted for volunteers in the municipalities	

MONITORING, EVALUATION AND REPORTING

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15
Deepening democracy	A responsive, accountable, effective and efficient local government system	Building a capable state	Implementation and ongoing consultation on the Planning, Monitoring, Evaluation and Reporting Framework from all Gauteng municipalities and stakeholders (OOP, Presidency, Provincial Treasury, SALGA etc).	All Municipalities in the Sedibeng District area.
			Development of baseline information and performance indicators in line with the Planning, Monitoring, Evaluation and Reporting Framework	
			Initiate and explore automated Performance Management Evaluation & Reporting system in the market.	

GOVERNANCE, IGR AND TRADITIONAL AFFAIRS

Key Performance Areas	National and Provincial Outcomes	National Development Plan (NDP)	Measurable Outputs and/or Deliverables	Sedibeng Specific Programmes 2014/15	
Good and financially sustainable governance	A responsive, accountable, effective and efficient local government system	Building a capable state	Technical , Policy and legislative support - Implementation of the Gauteng City Region Concept and Single Tier System	Support the MDB legal MDB process until December 2013. Initiate the transformation process from January 2014-March 2014.	
			Technical Support and Coordination of intergovernmental relations		Host MEC and MMC and IGR practitioner forums; support Sedibeng Municipalities to strengthen IGR.
			Training on Geyodi mainstreaming and reporting for municipal officials and politicians responsible for GEYODI		Mentoring Hotline cases and strengthen implementation of the Fraud and Corruptions Strategy.
			Technical support, coordination, monitoring and reporting on Anti-Fraud and Corruption initiatives at local government level		
			Technical Support, coordination, monitoring and reporting on government education and advocacy		



ALIGNMENT BETWEEN THE DISTRICT AND THE LOCAL MUNICIPALITIES

NO	DETAILS	ACTION REQUIRED
1	Youth Centers	Migration by 01 July as per signed agreements
2	Property Transfers	Several facilities not transferred.
3	Civic Precinct	Coordinate plans for future offices across the District.
4	Taxi Ranks	SLA of service providers need to be shared and overlapping areas to be clarified, eg. Local infrastructure such as sewers, drains, water supply.
5	IT Services	Support being provided to Lesedi. ELM Audit issues to be addressed. Prioritization of connectivity in Midvaal between offices.
6	NDPG Unit	Early discussions to ensure a smooth transfer to direct funding to local municipalities.
7	Geographic Name Change Committee establishment	Locals to nominate 3 members per municipality to serve at the District by end March(MMCs SRAC, LED or Planning or GIS Street Committee Representative) to facilitate process

ALIGNMENT WITH THE PROVINCE

NO	DETAILS	ACTION REQUIRED
1.	Fibre Optic Project is a flagship that is way ahead of its schedule and the district has currently put it on hold for the five months from January 2013 due to lack of funds	The Provincial National Finance Departments is requested to provide funding for this flagship project.
2	Credible information for inclusion in all IDPs	Engagement with all departments to confirm information provided or not provided for IDP's
3	Vereeniging Station Upgrade project	Progress timelines required.
4	Vereeniging Renewal	Accelerate 'Old Hospital' project.
5	Heritage Programmes	Align shared heritage programmes

CROSS BORDER ALIGNMENT

NO	DETAILS	ACTION REQUIRED
1	Vaal 21	Work with Fezile Dabi District Municipality to resuscitate programmes around the projects relating to River Front Development. (Include Provincial Governments)
2	Savanah City	Engage with CoJ on the social and economic impacts of Savannah City
3	International Relations	Consolidated Report is required that catalogues all International Relations and establishes the status of these and to programmatise agreements that exists.

ALIGNMENT WITH NATIONAL

NO	DETAILS	ACTION REQUIRED
1.	Regional Sewer	Implementation of the Sebokeng Sewer Upgrade.
2.	Heritage Programmes	Alignment with National Programmes
3.	Community Works Programme	Intensification of the programme and more recruitment targeting poor wards
4.	Mechanization	More tractors and farming equipment to support emerging farmers and cooperatives

ALIGNMENT WITH LESEDI LOCAL MUNICIPALITY

NO	DETAILS	ACTION REQUIRED
1.	ICT Master System Plan	Platform uniformity for appropriate interface & piggybacking to eliminate duplication - Partnership
2.	LED Strategy specifically REE	Funding, Partnership & Implementation
3.	Human Settlements (Rensburg Ext. 2, Heidelberg Ext. 24, Langzeekoegat etc.	Funding, Partnership & Formalization



4.	Taxi Ranks (Devon, Shalima ridge etc.)	Planning, Funding & Maintenance, alternatively SLAs for the latter.
5.	Alignment of our IDP with the SGDS (Sedibeng)	Ensure that the IDP reflects the pillars of the SGDS as an overarching long-term plan of the district.

	DETAILS	ACTION REQUIRED
1	Mamello Cemetery	Mamello Cemetery to be developed by Sedibeng as Regional Cemetery
2	Spatial Development Framework	Sedibeng District Municipality SDF and that of Local Municipalities aligned
3	District Human Settlement Plan	District Plan to be reviewed to include appropriate proposals for Midvaal
4	Mechanization Programme	Development of an Implementation Strategy for low resourced municipalities
5	IT	Network support and skills needed

ALIGNMENT WITH EMFULENI LOCAL MUNICIPALITY

	DETAILS	ACTION REQUIRED
1.	Vaal Freight and Logistic Hub	Technical support to declare that area a Special Economic Zone
2.	Central Business District Revitalization	Integration into civic precinct and investment facilitation into both Vereeniging and Vanderbijlpark
3.	R82 and R42 Corridor development	Multi use corridor to accommodate residential, cultural and mobility along the corridor
4.	NDPG: Sebokeng Cultural	Technical support to develop feasibility studies and business case
5.	Taxi Ranks	Maintenance to crowd in investment and stimulate local economic development.

Gauteng Provincial Government Estimates of Capital Expenditure 2014

The Gauteng Provincial Government (GPG) has allocated R32.4 billion over the 2014 Medium Term Expenditure Framework (MTEF) period for the delivery of social and economic infrastructure. Over the 2014 MTEF, R16.8 is allocated towards new infrastructure mainly for the provision of new housing units and houses, schools, clinics, community health centres, hospitals, roads, and public transport facilities. For rehabilitation and refurbishment of existing assets, R4.6 billion is allocated, and R5.3 billion is allocated for upgrading and additions to existing assets. A budget of R5.7 billion is also allocated towards the various categories of maintenance of existing facilities.

The Sedibeng District Municipality and all its local municipalities, namely Emfuleni, Midvaal and Lesedi have been allocated a total of 204 projects according to "Estimates of Capital Expenditure 2014". These projects are allocated as follows: Health (22), Education (66), Social Development (14), Roads and Transport (45), Sport, Arts, Culture and Recreation (SACR) (2), and Human Settlement (65). A list attached as Annexure "A 3" shows all projects, project status and budget estimates.