



INTRODUCTION:

This chapter seeks to address the key development priorities, revise strategies, areas of intervention and Projects identified for the 2015/16 financial year.

The Council of Sedibeng District Municipality adopted the **2nd Generation Sedibeng Growth and Development Strategy (SGDS II)** which reaffirmed its seven pillars.

This is the core of the IDP as it sets out on what the SDM will be doing in 2015/16 financial year. In many instances our strategies remain the same as in the previous year.

The Strategic Areas of Intervention for 2015/16 financial year were formulated in line with National and Provincial Priorities (Outcome based Approach and National Development Plan Vision 2030), 2nd Sedibeng Growth and Development Strategy.

Progress on 2nd Generation Growth and Development Strategy Implementation:

SGDS Flagship Projects:

GDS-02 Strategy: "GDS-02 sets out numerous and multifarious ideas around broad direction, focused action and possible projects that need to be taken up by the municipality, the private sector, and civil society. Together those ideas, will guarantee a successful Vision 2030. GDS 2 is not a portfolio of projects that belong better in a municipal IDP or a public private partnership (PPP). GDS2 believes that delivery of such projects is necessary to the successful completion of a GDS in the long term.

GDS 2 selects from these ideas the following 10 interventions, that it believes taken together, will get make and enormous change to the face of Sedibeng. They all require a big push from a broad range of stakeholders. Naming them as GDS2 flagship projects will hopefully provide impetus to delivery over the next phase."

The summary below aims to provide an assessment of progress on the Ten Flagship Projects and to assess the milestones as adopted in 2012. The summary also notes some targets for the 2013/2014 Financial Year which would accelerate progress into the future.

1. Sedibeng Development Agency
2. Vaal Freight Logistics Hub
3. Comprehensive Rural Development Project (Sedibeng Maize Triangle Project)
4. Establishment of a River City Metropolitan Municipality
5. Fibre Optic Connectivity and Roll out
6. Heritage Commemorative Events
7. Sedibeng Regional Sanitation Scheme
8. Alternative Energy Generation
9. Implementation of the Transport Model such as BRT
10. Vaal 21



FLAGSHIP PROJECT 01

1. SEDIBENG DEVELOPMENT AGENCY		
Description of Project:	It is a municipal entity to that is established to initiate, coordinate, manage and implement economic development Projects in Sedibeng.	
Impact of Project:	One Stop Shop for business and investment facilitation for Sedibeng, increase take up of incentives and opportunities that comes with investing in the area	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016 Targets</i>
1. Market Sedibeng as a pre-eminent destination of choice for Investment	Gauteng Department of Economic Development has appointed on behalf of the District a service provider to develop Sedibeng Economic Framework which will amongst others assess the viability of the establishment of the Development Agency. SDM together with Gauteng Department of Economic Development organized the Sedibeng Economic Regional Summit to identify Catalytic Strategic partners to position the District.	Established Regional Tourism Organization as a State Own Company which can be used to mobilize investment, profile the region and implement strategic partnership Programme.
2. Facilitate Investment for the Region		
3. Brand and Profile strategic Catalytic Projects to unleash economic development for Sedibeng		
4. Reducing Cost of doing business in Sedibeng and fast track development and re-zoning application		
5. Manage and maintain Strategic Partnerships with other spheres of Government and Private Sector/ Investors		

FLAGSHIP PROJECT 02

2. VAAL FREIGHT & LOGIOSTICS HUB	
Description of Project:	This is a Special Economic Zone to facilitate inland port for freight and logistics and facilitate movement of goods from manufacturing and other sectors for domestic, national and International destination since Vaal is one of the largest industrial hubs in Southern Africa and its proximity to Gauteng markets and its excellent rail and road transport networks make it a natural location for a logistics hub. The project seeks to designate certain infrastructure to support rail and road travel to and from Sedibeng to the domestic, national and International destination
Impact of Project:	1. Reduce congestion and traffic on the road to deliver goods on time 2. Reduce maintenance cost for road maintenance 3. Shift road to rail intermodal facilities to address major issues of



2. VAAL FREIGHT & LOGISTICS HUB

	lowering inland transport costs and improve track and trace capacities.	
	4. Realize economic development potential of the area through warehousing facilities, efficient loading, off-loading and freight transfer handling.	
	5. Improve ICT and Connectivity through data interchange, electronic trading and consignment tracking and tracing-Business Process Outsourcing growth	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016 Targets and adjustments</i>
1. Establish a Special Economic Zone to attract investment into the designated AREA	<p>STEADY PROGRESS WITH PROVINCIAL ENDORSEMENT: The Gauteng Provincial Government has confirmed a project in this regard.</p> <p>Assessments of a suitable location are underway with Emfuleni.</p>	<p>Each province has been allocated two Special Economic Zones and in Gauteng NASREC and OR Tambo International Airport so the freight and logistic hub will not be a SEZ put the project is firm on the table of the District and Provincial Government</p>
2. Increase competitive and comparative advantage Sedibeng (Vaal) has in freight forwarding, transfer, handling and warehousing with ease of travelling		
3. Direct link to Container depot-Vaal Container Depot		
4. Create new Infrastructure suitable for handling export orientated production (Iron and Steel)		
5. Revive rail mode for local heavy Engineering, Iron and Steel, and Metal industries for manufacturing		

FLAGSHIP PROJECT 03A

**3. COMPREHENSIVE RURAL DEVELOPMENT PROJECT:
SEDIBENG MAIZE TRIANGLE PROJECT**

Description of Project:	To provide technical and infrastructure as well as logistical support to small and emerging farmers and cooperative in Agriculture.	
Impact of Project:	<ul style="list-style-type: none"> - To directly address the problems of start up by small scale and emerging farmers; - To provide food security and address of rural poverty and create jobs; - To reduce the outflow of the rural poor into urban areas to seek alternative livelihoods; - To avoid congestion into urban centres and create economic migrants thereby causing problems for urban development; - To create sustainability in Agriculture and food security for all - To create and improve infrastructure in rural communities to attract investments and economic development and job creation. 	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and</i>	<i>2015/2016 Targets and adjustments</i>



**3. COMPREHENSIVE RURAL DEVELOPMENT PROJECT:
SEDIBENG MAIZE TRIANGLE PROJECT**

	<i>adjustments if required.</i>	
Sustainable Agricultural development	<p>STEADY PROGRESS WITH PROVINCIAL ENDORSEMENT: Greater details required of the Provincial Programme. Local initiatives still need to be consolidated especially with Midvaal and Lesedi.</p> <p>Turnaround Strategy for Fresh Produce Market set for commencement at the beginning in July 2013. Rural Development Strategy is still ill-defined.</p>	<p>The Provincial Government in Gauteng is designating Sedibeng as a food basket of the province- Sedibeng to be 'Agro-polis' region. Fresh Produce Market and its turnaround plan are very central in the delivery of a sustainable Agricultural development. It would optimize capacity, value and linkages if a clear link is made between Vereeniging Fresh Produce Market located in Corporate Services and Unit of Agriculture located in SPED.</p>
2. Improve production processes in the Agricultural sector		
3. Increase agricultural productivity by improving our Fresh Produce Market and other small markets, private sector investment, physical infrastructure, human capital, demand driven research & extension services;		
4. To come with our own regional integrated and comprehensive rural development strategy, to strengthen the linkages with other sector strategies/improve coordination/and set implementation priorities;		
5. Create Jobs and sustainable livelihoods		
6. Improve access to markets for rural/ Agricultural production		

FLAGSHIP PROJECT 3B

3B. AGRICULTURAL COOPERATIVES

Description of Project:	Rural Development Pilot Project in Midvaal	
Impact of Project:	<ul style="list-style-type: none"> - To develop infra-structures in and around Vaal Marine/Bantu Bonke areas; - To reduce the outflow of the rural poor into urban areas; - To increase number of tunnels and create more job opportunities in an area; - To change a mindset that thinks that rural development is all about agricultural development only 	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015 /2016 Targets and adjustments</i>
<ul style="list-style-type: none"> - To formulate plans that will bring sustainable developments in the rural areas; - To come with or support national/provincial fundamental structural reforms to ensure macroeconomic stability and improve market efficiency; - To increase agricultural 	(This Flagship Project which is focused on Midvaal requires integration with Flagship Programme 3A above)	Rural development is not funded in local government so any Programme for rural development would require strong partnership with other spheres of Government. Vereeniging Fresh Produce Market and its commercialization is critical in



<p>productivity by improving our Fresh Produce Market and other small markets, private sector investment, physical infrastructure, human capital, demand driven research & extension services;</p> <p>- To come with our own regional integrated and comprehensive rural development strategy, to strengthen the linkages with other sector strategies/improve coordination/and set implementation priorities;</p> <p>- To reduce the rate of youth unemployment in our rural areas reducing household vulnerability to risk associated with climate and environmental change, as well as fluctuating market prices of agricultural products;</p>		<p>the development and increased productivity of agricultural sector.</p>
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FLAGSHIP PROJECT 04

ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY		
Description of Project:	The project relates to the processes of disestablishment of the current municipalities within the Sedibeng region and establishment of a single tier form of local government	
Impact of Project:	The project will eliminate duplication, maximize efficiencies in service delivery and resource distribution and utilization within the region by promoting: <ul style="list-style-type: none"> - Spatial integration and social development of all; - Equity, social justice and economic prosperity; - Local democracy; - Integrated affordable and efficient services and - Consolidated local government 	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016</i>
1- Management of Municipal Demarcation Board processes towards the establishment of the Metropolitan Municipality	<p>GOOD PROGRESS:</p> <p>Several engagements and preparatory discussions have been held to adequately cope with the final announcement via a</p>	<p>The announcement of the establishment of the Sedibeng District Municipalities into Metropolitan Municipality was done on the 15 August 2013. The Sedibeng District Municipality actively promoted the viability and benefits of a</p>
2- Establishment of a Multi-disciplinary Task Team to manage the transitional process		
3- Empowerment of IGR		



ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY

<p>structures through legislation to enforce their decisions through Councils</p>	<p>Section 21(5) notice of the MDB.</p>	<p>Metro system for the area.</p>
<p>4- Management of decisions with potential impact on the region by a regional IGR structure e.g. Joint Political Management Teams' (PMT) Forum</p>		<p>There are continuous consultations with all Local Municipalities in the alignment of the Sedibeng Growth and Development Strategy (GDS-02). The benchmark was done through Study Tours to Mangaung City and</p>
<p>- Conduct due processes for all municipal functions, e.g. ring fencing of all water and sanitation functions</p>		<p>Buffalo City. The public was also consulted through numerous presentations made to community organisations and stakeholders on the 'Towards A Metro' concept.</p>
<p>Place moratorium on internal restructuring processes rather encourage inter-municipal assistance and deployment of resources</p>		<p>With regard to Shared Services, IT services remain the only active shared service. The Sedibeng District oversees three areas of the services via Service Level Agreements, i.e. Expanding and maintaining the Wide Area Network, supporting the DRP (Disaster Recovery Programme) and promoting standardisation of systems for easy integration. The system is functional. The following shared services areas are being looked into:</p>
<p>- Facilitate inter-departmental, inter-municipal and discussion networks on metropolitan governance and integrated approach to service delivery</p>		<ul style="list-style-type: none"> a. Sharing Fleet Management Systems b. Performance Management Systems (PMS) standardisation c. Accounting and Internal Auditing Services d. Forensic Investigation Services e. Centralised Procurement of consumables (stationery, printer cartridges, paper etc.) f. Banking Services g. Security Services h. Insurance Services <p>The above list is by no means complete, and does provide great opportunity to create</p>



ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY

		<p>saving through economies of scale and adopting best practices that exists amongst the District and its locals. The future prospects of a Metro, and the associated migration process, may well activate these possibilities in the future.</p>
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FLAGSHIP PROJECT 05

FIBRE OPTIC CONNECTIVITY AND ROLL OUT

<p>Description of Project:</p>	<p>Roll-out of a fibre optic communications network to all municipal offices, clinics, libraries and CCTV sites in the Sedibeng District Municipality and its local municipalities.</p>
<p>Impact of Project:</p>	<p>The installation of fibre, as a backbone for communications technology in the District is informed by the objectives that seek to create data connectivity to every municipal office, library, clinic, youth centers and CCTV nodal points across the district. This will, amongst other things increase participation by the broader society. This project will contribute to reshaping the District's economy to be more inclusive and broad based by opening up new opportunities for the marginalized communities.</p> <p>The installation of the fibre optic cabling will establish Council's vision for maintaining and enhancing communication throughout the District Municipality and to promote public infrastructural growth as per the key strategy "Improve ICT Connectivity in Sedibeng" in-line with the key deliverable "Reintegrating our Region" to ultimately establish the Sedibeng District as a Smart City.</p> <p>This strategy also focuses on being environmentally sensitive and can reduce Council's carbon footprint whilst at the same time ensuring economic growth and development.</p> <p>The project will ultimately aim to deliver:</p> <ul style="list-style-type: none"> • To create a safe environment for the citizens of the District through the expansion of the CCTV project as part of the fibre footprint being installed. • Connectivity to all of councils buildings to ensure access to systems and solutions to provide a better service to our citizens; • To improve service delivery by providing high quality ICT services through e-government; • To build the network infrastructure and information super-highway to encourage the development of an advanced workforce with better ICT silks; • To ultimately enhance economic productivity through ICT infrastructure



FIBRE OPTIC CONNECTIVITY AND ROLL OUT

	<p>development in order to lower the cost of doing business and increase connectivity for companies especially SMMEs;</p> <ul style="list-style-type: none"> To increase the ICT skills capacity within the public and the private sectors to create a pool of ICT practitioners and entrepreneurs; To build an economic and industrial sector with a focus on ICT; To ensure that innovation becomes part of the economic network in Gauteng Province in relation to ICT; To assist with opportunities to create employment in the ICT sector; To create a safe environment for the citizens of the District through the expansion of the CCTV project as part of the fibre footprint being installed. 	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016</i>
Provide backbone for CCTV	To ensure system sustainability, a service provider was appointed to render maintenance and repairs services on CCTV system	Provide CCTV Surveillance System maintenance and repairs Implement the Council approved 2013-2017 SDM Community Safety Strategy

FLAGSHIP PROJECT 06

HERITAGE COMMEMORATIVE EVENTS

Description of Project:	Heritage Resources Preservation and Commemoration of Identified National, Provincial and Regional Events.SDM has initiated the Sharpeville Heritage Precinct Legacy Project including significant heritage related events to preserve, promote and commemorate our local history, to promote social cohesion and nation building as well as contributing to the economic development of our region.	
Impact of Project:	Preservation and promotion of Heritage Resources including Monuments, Museums, Plaques, Outdoor Art, Heritage trails/routes and other symbolic representations that create visible reminders of, and commemoration of our History.	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016 Targets and adjustments</i>
Commemoration of National Days: Heritage Month, Human Rights Month, 3rd Sept. Vaal Uprising, Signing of the S.A. Constitution, Signing of the Peace Treaty, Zone 7 Night Vigil Massacre,	VERY GOOD PROGRESS: Regional Heritage Summit held successfully on 15 & 16 Nov 2012, Heritage Declaration signed by Heritage stakeholders	Preserve the heritage of our region, including promotion of national and provincial commemorative days. Host commemorative events as per Summit resolution.



<p>Boipatong Massacre and Sports, Arts and Cultural Programmes</p>	<p>Commemorative events hosted successfully: Zone 7 Night Vigil massacre Vaal Uprising Human Rights March 21 Anglo Boer War/Signing of Peace Treaty Boipatong Massacre Heritage Month Events including Provincial Carnival Constitution Plaque unveiled.</p> <p>Geographic Names Change (GNC) Committee established.</p>	<p>Facilitate Name Change implementation process.</p>
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FLAGSHIP PROJECT 07

<p>SEDIBENG REGIONAL SANITATION SCHEME</p>	
<p>Description of Project:</p>	<p>This is high impact project that is critical to South Africa national as it directly impacts on the national GDP. The estimated budget for the total solution is R4billion. It is aimed at addressing the following problems</p> <ul style="list-style-type: none"> - Spillage of raw sewage into the Vaal river - Discharge of non-compliant effluent into the Vaal River - Negative environmental and health impact - Restricting the potential of socio economic growth and it's an impediment to investment potential of the province - The sanitation infrastructure within the Sedibeng Regional Municipality is old, resulting in high maintenance costs and frequent availability and performance failures - The demand exceeds the design capacity of all Waste Water Treatment Works. <p>The proposed solution is holistic in nature and broken down in 3 phases: short, medium and long term. These terms are phased to address the identified challenges as per their priorities.</p> <p>The solution proposes the expansion of existing waste water treatment plants i.e. Sebokeng from 100MI/day to 200MI/day, Meyerton from about 10ml/day to 20MI/day and construction of outfall sewers, mega pumps station and a new Waste water treatment plant with a capacity of 147MI/day.</p>



SEDIBENG REGIONAL SANITATION SCHEME

	<p>The objectives of the project are as follows:</p> <ul style="list-style-type: none"> - Deliver an effective solution that will eradicate the pollution into the Vaal River and its tributaries - Create bulk sanitation infrastructure for the Southern Gauteng Region - Institute interim measures to address immediate/emergency problems - Facilitate local economic development and job creation - Eradicate water & sanitation service delivery challenges, inhibiting both social & economic development in the region - To create institutional capacity to provide water services sustainable in the Region <p>To create project management capacity to deliver the project successfully (Governance, Procurement, IGR, Funding, expertise and systems)</p>	
<p>Impact of Project:</p>	<p>The impact of the project will be in two folds one at a national level the other provincially as follows:</p> <p>Nationally</p> <ul style="list-style-type: none"> - This project will have an impact on the Gross Domestic product (GDP) estimated at R3 Billion - It is expected that it will create employment opportunities of 12757 - The other impacts extends to an increase to household income, education opportunities etc. <p>Provincially</p> <ul style="list-style-type: none"> - This project will have an impact on the Gross Domestic product (GDP) estimated at R2 Billion - It is expected that it will create employment opportunities of 8900 - The other impact extends to an increase to household income, education opportunities etc. - The project will further unlock a number of developments i.e. Savannah city, low cost housing south of Johannesburg etc. 	
<p><i>Key Milestones</i></p>	<p><i>Progress to date, assessment of milestones and adjustments if required.</i></p>	<p><i>2015/2016 Targets and adjustments</i></p>
<p>Short term</p> <ul style="list-style-type: none"> - Ensure effluent compliance with all plant 	<p>SLOW PROGRESS: All process completed for upgrade of Sebokeng and Meyerton WWTW and PIO. Migration of project to Rand Water has delayed progress.</p>	<p>Upgrade to Sebokeng and Meyerton WWTW to commence. PIO to be migrated to Rand Water to execute current and future expansion of the New WWTW.</p>
<p>Medium Term - Capacity expansion for</p> <ul style="list-style-type: none"> - Sebokeng by 100MI/day - Meyerton 10MI/day - Bulk reticulation refurbishment 		
<p>Long term - Construction of totally new infrastructure as follows:</p> <ul style="list-style-type: none"> - New waste water treatment Plant for 147ml/dal - Linking outfall sewer - Super Pump-station 		

FLAGSHIP PROJECT 08

ALTERNATIVE ENERGY GENERATION		
Description of Project:	At a household level, the project is about the conversion of the solar energy (sunlight) into electricity for heating up of water for domestic use.	
Impact of Project:	In line with the Government drive to reduce the dependence on fossil fuel for the generation of electricity, that is the drive towards clean and green energy (electricity) production, the project will effectively cut out the need to use the current conventionally produced electricity for heating up water for household use. The project can easily be extended to cover the need for heating up water for office use, small business use, sport and recreation use, etc.	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016</i>
1. Installations of Solar Geysers 2. Exploring alternative sources of 'Green Energy'	A letter of Intent will be issued to Yaetso Investment and Projects (Pty) for the engagement with ESKOM to acquire funding for Energy Related Projects.	Structural adjustments to the funding model between Eskom and DEA. New service providers to be appointed and projects to be rolled out for Solar Geysers. Broader planning and consolidation required on wider 'Green Energy' projects (other than solar geysers) in collaboration with VUT (Hydrogen Fuel) and other stakeholders.

FLAGSHIP PROJECT 09

IMPLEMENTATION OF THE TRANSPORT MODEL SUCH AS THE BRT		
Description of Project:	The project looks into the feasibility of developing an long term integrated public transport plan that looks into the integration of modes of transport into the public transport system operating as a single seamless system.	
Impact of Project:	Integration of the current independently operating modes of public transport into an integrated public transport system.	
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016 Targets and adjustments</i>
The project's feasibility will be dissected into phases, the Bus Rapid Transport, the Intercity	SLOW PROGRESS: Overall Transport Plan for the region to be	Developed Transport plan as aligned to developing nodes and corridors.

<p>(inter-municipal)Bus Transport, the Intercity (inter-municipal) Speed Train. Experiences and best practices will be sourced from the Johannesburg Metro and the GDRT.</p> <p>The feasibility of these projects is depended on the land use plan, the spatial development framework, and the local economic development plan. That is, the development of these plans must ensure that the framework and foundations are laid for the above integrated public transport system to be feasible.</p>	<p>developed in alignment with the Provincial vision.</p>	
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FLAGSHIP PROJECT 10

VAAL 21		
Description of Project:		
Impact of Project:		
<i>Key Milestones</i>	<i>Progress to date, assessment of milestones and adjustments if required.</i>	<i>2015/2016</i>
Consolidating the Vaal 21 Brand	GOOD PROGRESS ON BRANDING , STALLED	The 'Vaal 21' brand continues to grow with sustained usage and branding on all external and internal communications.
Development of the Riverfront	PROGRESS ON CROSS BORDER INITIATIVES:	
Cross-Border cooperation with FezileDabi on developments on both banks of the Vaal River	The 'Vaal 21' brand continues to grow with sustained usage and branding on flagship projects. Cross border discussions on joint projects with FezileDabi have stalled.	The Sedibeng District Municipality led the cross border discussions with FezileDabi in order to resuscitate joint projects discussions and way forward.

SGDS ALIGNMENT WITH NATIONAL AND PROVINCIAL PRIORITIES:

- a) Outcomes Based Approach (National & Provincial)

- Improve Quality of Basic Education
- Improve Health and Life Expectancy
- All people in South Africa are protected and feel safe

- Decent employment through inclusive economic growth
- A skilled and capable workforce to support inclusive growth
- An efficient, competitive and responsive economic infrastructure network
- Vibrant, equitable and sustainable rural communities and food security
- Sustainable human settlements and improved quality of household life

- A responsive and accountable, effective and efficient local government system

The Outcome is directly link to Local government, and the role of the province is to develop a specific implementation support plan based on the national Local Government Delivery Agreement, and establish provincially based Technical Support Units.

A key role of the province in the implementation of Outcome 9 is to undertake critical support, monitoring, and reporting roles based on their provincial-specific municipal implementation support plan related to the outputs and targets agreed to in this agreement. This will include:

- I] Alignment with the National Government approach and national Delivery Agreement and similarly undertake the applicable actions at a provincial level.
- II] Allocation of more and appropriate resources towards the Local Government function
 - Better spending and outcomes in municipalities
 - Alignment and resource commitments of provincial departments in IDPs
- III] Improvement of provincial participation, including better communication, with municipalities and communities in planning and execution of provincial functions.
E.g. by ensuring municipal and public participation in provincial sector programmes
- IV] Improved support to and oversight of municipalities
- V] Monitoring and reporting on the implementation of targets and activities

- Improve Quality of Basic Education
- Improve Health and Life Expectancy
- All people in South Africa are protected and feel safe
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- Alignment and resource commitments of provincial departments in IDPs
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- V] Monitoring and reporting on the implementation of targets and activities.

- Protection and enhancement of environmental assets and natural resources
- *A better South Africa, a better and safer Africa and world*
- *A development-orientated public service and inclusive citizenship*

b) National Development Plan Vision 2030:

This is the plan by the National Government Planning Commission (Vision 2030) and it was released in June 2011. The plan is about writing a different story about South Africa in the years to ahead. In this new story, every citizen is concern about the well-being of all citizens, and the development of South Africa means the development of everyone who lives in it. This plan focuses on the following key priority areas;

- Economy and Economy
- Economic Infrastructure
- Transition to a low carbon economy
- Transforming urban and rural spaces
- Positioning South Africa in the region and world
- Human Settlements
- Improving education, innovation and training
- Promoting Health
- Social protection
- Building safer communities
- Building a capable state
- Promoting accountability and fighting corruption
- Transforming society and uniting the country

PILLARS OF THE GROWTH AND DEVELOPMENT STRATEGY:

A) IDP KEY PERFORMANCE AREA: Reinventing the Economy *from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods.*

To *Reinvent the Economy*, the Sedibeng municipality plans to align with National and Provincial policies and plans, local municipalities and placing a firm emphasis on the Economy that is more inclusive, more dynamic and in which the fruits of growth are shared equitably as set out in the National Development Plan (Vision 2030).

National and Provincial Outcome 4: Decent Employment through inclusive economic growth
National and Provincial Outcome 7: Vibrant, equitable and sustainable rural communities and food security

- National Development Plan:
- Economy and Employment
 - Transforming urban and rural space



STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT

Alignment with National Provincial Outcomes & NDP	IDP Strategy	Project	Source of Funding
<u>Output 1:</u> Faster and Sustainable Inclusive growth	Create long term sustainable jobs, reduce unemployment, poverty and inequalities	<ul style="list-style-type: none"> Functioning RTO Development and implementation of regional plans 	<ul style="list-style-type: none"> External funding
<u>Output 2:</u> More Labour absorbing Growth		<ul style="list-style-type: none"> Increase EPWP roll out programmes. 	<ul style="list-style-type: none"> Public Work / Infrastructure Department in other spheres
<u>Output 3:</u> Multi-pronged strategy to reduce youth unemployment		<ul style="list-style-type: none"> Coordinate FabLab through products simulation. 	<ul style="list-style-type: none"> External
<u>Output 4:</u> Increased competitiveness, to raise net exports, grow trade as a share of world trade and improve its composition Sub-outputs: <ul style="list-style-type: none"> Support for Exports and Import competing sector Increase share of world trade increased Restructuring & Development to support growth and development 	Promote and Develop Tourism and Leisure sector	<ul style="list-style-type: none"> Support Regional Tourism Organization (Vaal River City Tourism Promotion Company (SOC) Create tourism demand through targeted tourism marketing initiatives Tourism Supply – Skills development and products in the tourism industry Promote the development and maintenance of Tourism Infrastructure. 	<ul style="list-style-type: none"> External and Operational Budget
<u>Output 7:</u> Implementation of the Extended Public Works programme		<ul style="list-style-type: none"> Implement EPWP 	<ul style="list-style-type: none"> External funding
<u>Output 5:</u> Improve Cost structure of the Economy Sub-outputs: Interventions to promote	Promoting a diverse economy within the Sedibeng Region	<ul style="list-style-type: none"> Coordinate the Regional Economic Framework. 	<ul style="list-style-type: none"> operational



Alignment with National Provincial Outcomes & NDP	IDP Strategy	Project	Source of Funding
appropriate cost structure			
Output 6: Improve support for Small business and Cooperatives	Ensure BBBEE and SMME Development	<ul style="list-style-type: none"> Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses 	<ul style="list-style-type: none"> operational

- National and Provincial Outcome 7: Vibrant, equitable and sustainable rural communities and food security for all
- National Development Plan: *An inclusive and integrated rural economy*. The plan indicates that rural communities should have greater opportunities to participate fully in the economic, social and political life of the country. These opportunities will need to be underpinned by good education, healthcare, transport and other basic services. Successful land reform, job creation and rising agricultural production will all contribute to the development of an inclusive rural economy

Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
Sustainable agrarian reform with thriving farming sector.	Promote and develop agricultural Sector	<ul style="list-style-type: none"> Facilitate support for the small holding agricultural sector striving towards productivity increase. Facilitate programmes in the value chain of agro processing and value-add markets. 	<ul style="list-style-type: none"> External
Improve access to affordable and diverse food.		<ul style="list-style-type: none"> Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. Coordinate efforts for local food production and accessibility. 	<ul style="list-style-type: none"> External
Improve services to support livelihoods		<ul style="list-style-type: none"> Improved coordination and management of tractor mechanization 	<ul style="list-style-type: none"> External

Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
		support programme.	
Rural job creation and promoting economic livelihoods.		<ul style="list-style-type: none"> ▪ Improve participation and coordination of CRDP Programme 	<ul style="list-style-type: none"> ▪ External
Enabling institutional environment for sustainable and inclusive growth.		<ul style="list-style-type: none"> ▪ Facilitate local economic opportunities. ▪ Facilitate coordination of same line production value chain to optimize local economic opportunities. 	<ul style="list-style-type: none"> ▪ External

B) IDP KEY PERFORMANCE AREA: *Renewing our communities from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for.*

To focus on renewing our communities GDS 2 reaffirms the commitment for Sedibeng to strive to transform all urban areas into vibrant economic centers that will contribute to socio-economic development through the creation of viable, stable neighborhood. Townships must become exciting human settlements with adequate infrastructure, delivery of basic services, safety and security, and transport networks.

Focused economic stimulation in these spaces will build strong and prospering centers of retail, manufacturing, industrial or any other business. The Evaton Renewal Project that is aimed at "renewing" or regenerating Evaton, to improve the quality of life of the Evaton community through infrastructure and economic development Evaton community through infrastructure and economic development is an example of this renewal commitment.

To *Renew our Communities*, Sedibeng District municipality plan to ensure concrete alignment with other National and Provincial policies and plans, our local three municipalities and placing a firm emphasis on the National Development Plan vision (2030, on the road to 2050) to ensure that its people will have affordable access to services and quality environments. New developments will break away from old patterns and the significant progress will be made in retrofitting existing settlements.

National and Provincial Outcomes 8: *Sustainable human settlements and improved quality of household life.*

National Development Plan: *Human Settlement.*

Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
Output 1: Accelerated delivery of	Promote residential development	<ul style="list-style-type: none"> ▪ Monitor & Co-ordinate housing programmes 	<ul style="list-style-type: none"> ▪ External



Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
Housing Opportunities.	and urban renewal.	<ul style="list-style-type: none"> Facilitate enrolment to National upgrading support programme. 	
Output3: More Efficient Land utilisation.	Implement Integrated Spatial Development and Land Use Management	<ul style="list-style-type: none"> Implement the Spatial Development Framework 	<ul style="list-style-type: none"> Internal
		<ul style="list-style-type: none"> Improve the Geographic Information Systems. 	<ul style="list-style-type: none"> Internal
Output4: Improved Property Market.		<ul style="list-style-type: none"> Coordinate Urban Renewal 	<ul style="list-style-type: none"> Internal
		<ul style="list-style-type: none"> Facilitate the implementation of SLUM 	<ul style="list-style-type: none"> Internal

C) IDP KEY PERFORMANCE AREA: Reviving a sustainable environment *from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.*

- National and Provincial Outcomes: *Protection and enhancement of environmental assets and natural resources.*
- National Development Plan: *Transition to low carbon economy.*

• Environment

Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
Output 2: Reduce greenhouse gas emissions, climate change impacts and improved air/atmospheric quality	Implementation of effective environment management in the Sedibeng District.	<ul style="list-style-type: none"> Reduction of atmospheric pollutants to comply with Ambient Air Quality Standards. Development of climate change response strategy. 	<ul style="list-style-type: none"> Capex



Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
		<ul style="list-style-type: none"> ▪ Implementation of renewable energy programmes in the district. ▪ Facilitate rehabilitation of land parcels to contribute to ecosystem resilience ▪ Protection of indigenous forest assets and be transferred to appropriate conservation and relevant agencies ▪ Solid waste management and minimization through improved collection, disposal and recycling and increase landfill sites with permits ▪ Identify and develop strategy for facilitating the rehabilitation of derelict and ownerless industrial sites ▪ Ensure greater alignment of sustainability criteria in all levels of integrated and spatial planning as well as project ▪ Restoration and rehabilitation, management degraded ecosystems. 	<ul style="list-style-type: none"> ▪ OPEX
<p><u>Output 3:</u> Sustainable Environmental Management</p>	<p>Ensure the implementation of MHS programme to reduce environmental health risks.</p>	<ul style="list-style-type: none"> ▪ Rendering of Municipal Health Services to all communities ▪ Management of environmental impacts from industrial and related activities 	<ul style="list-style-type: none"> ▪ Opex
	<p>Ensure a safe and healthy environment for people to live and work in</p>	<p>Rendering of Municipal Health Services to all communities</p>	<p>Opex</p>



Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
	Less and better managed waste	Facilitate and ensure implementation of the National Waste Management Strategy	Opex
<u>Output 4:</u> Protected Biodiversity.	Ensure Implementation of Effective and Efficient Environmental Management in Sedibeng District Municipality.	<ul style="list-style-type: none"> ▪ Facilitate the rationalization of governance processes with regard to biodiversity management. ▪ Integration of climate change considerations into existing biodiversity management plans/ programmes for climate change adaptation. ▪ Enhancement and management of threatened species through partnerships. ▪ Quantification of the value ecosystem and the mechanism to reflect the value of biodiversity in national resource account. ▪ Facilitate the identification and protection of high potential agricultural land. 	Opex

• **Infrastructure**

Alignment of NDP with National/ Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output 6:</u> An efficient, competitive and responsive economic infrastructure network.	Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity	<ul style="list-style-type: none"> ▪ Develop regional master plan for water, sanitation and electricity 	Internal

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region: *with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links.*

Reintegrating the region focuses on replacing the apartheid geography and long commuting distances with better quality of houses close to economic opportunities. It requires a bold and dedicated emphasis on road and rail corridor development and the need to establish east-west transport links and logistics support to industry. A key advantage of Sedibeng is its proximity and linkages into to the Gauteng urban complex as well as strong links with Sasolburg in the Northern Free State. One of its weaknesses is poor intra-Sedibeng links due in part to poor East-West transport routes. Key to reintegration is creating high levels of transport and other forms of connectivity.

The components of this focus area relate to:

- Road and rail transport corridors
- Improved logistics support for industry
- ICT connectivity
- Residential Development

All efforts have been made to align this pillar, Reintegrating our Region of the GDS and IDP with other National and Provincial Strategies, our local three municipalities and placing a firm emphasis on *Positioning South Africa in the region and world and Infrastructure development* that will address issues of economic inefficiency created by the backlog in the infrastructure development as set out in the National Development Plan (Vision 2030).

ALIGNMENT OF NDP WITH NATIONAL AND PROVINCIAL STRATEGIES;

Outcome 06: *An efficient, competitive and responsive economic infrastructure network*

Outcome 12: *An efficient, effective and development oriented public service an empowered, fair and inclusive citizenships.*

National Development Plan: *Positioning South Africa in the region and the world.*

• **Transport**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output6:</u> An efficient, competitive and responsive economic infrastructure network.	Plan and develop accessible, safe and affordable public transport systems and facilities.	<ul style="list-style-type: none"> ▪ In partnership with Province, upgrade the Vereeniging Taxido Junction. 	<ul style="list-style-type: none"> ▪ External
	Promote efficient movement of freight in the region.	<ul style="list-style-type: none"> ▪ In partnership with Province and Emfuleni Local Municipality, commission a study on the 	<ul style="list-style-type: none"> ▪ External



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
		feasibility of a freight facility in the region. <ul style="list-style-type: none"> ▪ Developing a framework for developing freight plan and freight strategy. 	

• **Information Technology**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output</u> 5: Communication and Information Technology	World class ICT infrastructure in support of a "Smart Sedibeng"	<ul style="list-style-type: none"> ▪ Investment into communication infrastructure and improve linkages 	<ul style="list-style-type: none"> ▪ Capex

• **Licensing**

IDP Strategy	Delivery Agenda
Render an efficient, effective and corruption free vehicle state registration and licensing service	<ul style="list-style-type: none"> ▪ Demolish and rebuild the Vereeniging LSC and provide additional offices
	<ul style="list-style-type: none"> ▪ Commission the filing system for licensing related files and records
	<ul style="list-style-type: none"> ▪ Upgrading of driver testing terrains to increase testing capacity.

E) IDP KEY PERFORMANCE AREA: Releasing human potential; *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.*

Sedibeng will be a place where life-long learning is promoted and learning is done in partnership with communities, educational institutions, and the private sector. The region needs to build social capital through key socio-economic interventions with making use of the human potential of Sedibeng.

Endeavors towards economic growth should concern themselves with making use of the human potential of Sedibeng. The region should become a skill centre of beneficiation for example in a new growing sector. As skills improve, so does productivity and the quality of jobs that can be offered. The focus on releasing human potential extends beyond accelerating skills development. It involves increasing the 'social capital' of Sedibeng. This involves building the capacity of individuals and communities to:

- Be effectively involved in their communities through ward committees and related structures;
- Protect women and children from abuse;
- Have effective crime prevention programmes;
- Be involved in volunteerism;
- Have effective campaigns against HIV and AIDS and supporting those who are infected and affected; and
- Develop and protect young people through for examples programmes on art, culture, sport etc. as well as against drug abuse.

To Release Human Potential, programmes/projects will be identified in achieving alignment with Provincial and National strategies as follows.

Alignment with National and Provincial Outcomes:

- Outcome 1: Improve quality of basic education
- Outcome 3: All people in South Africa are and feel safe.
- Outcome 4: *A skilled and capable workforce to support inclusive growth*
- Alignment with National Development Plan:
 - Social Protection
 - Building safer communities
 - Improving Education, Innovation and Training

• **Human Resources**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output2:</u> Human Resource Management and Development	Ensure effective, competent and motivated staff	<ul style="list-style-type: none"> • Institutionalize: <ul style="list-style-type: none"> – Training – Employee Wellness – Occupational Health & Safety • Institutionalize Batho –Pele strategies • Institutionalization of Electronic Performance Management system • Institutionalization of proactive programmes to harmonize Labour Relations. • Corporatization of Job Descriptions to 	<ul style="list-style-type: none"> • Opex

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
		organizational structure. <ul style="list-style-type: none"> • Transform the organization : <ul style="list-style-type: none"> – Demographics – Operation Systems 	

Labour Relations

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output2</u> : Human Resource Management and Development	Ensure Effective, Competent and Motivated Staff	Improve Labour Relations and maintain conducive working environment Good Employee relations management	<ul style="list-style-type: none"> • Opex

COMMUNITY SERVICES

- **Health**

Outcome 2: Improve Health and Life expectancy

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output</u> : Combating HIV and AIDS and decreasing the burden of the diseases from tuberculosis	Facilitate and coordinate internal and external HIV&AIDS and TB mainstreaming	<ul style="list-style-type: none"> ▪ Ward-based implementation of HIV&AIDS and TB programme ▪ Door-to-door HIV&AIDS behaviour change campaigns ▪ Effective functioning of District and Local Municipalities AIDS 	Provincial HIV/AIDS Grant



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
		<ul style="list-style-type: none"> ▪ Councils ▪ Coordinate workplace programme implementation ▪ Increase in HCT uptake and coverage ▪ Intergovernmental collaboration 	

• **Sports, Recreation, Arts, Culture and Heritage**

Outcome 2: A long and healthy life for all South Africans

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output 1</u> : Increasing life expectancy	Support Sports, Arts and Cultural Programs	Support Sports and Recreation programmes Support Arts and Cultural Programmes Support Regional Craft Hub	Province /SDM
Output 1: Increasing life expectancy	Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days.	Host commemorative events in partnership with other spheres of government. Facilitate the name change process Facilitate declaration of Heritage resources	Province/SDM

• **Community Safety**

Outcome 3: All people in South Africa feel safe

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<u>Output 1</u> : Reduced the overall levels of serious crime in particular contact and trio crimes.	Provide an Integrated Support in Ensuring that Communities are Safe and	Render CCTV Maintenance and repairs services and produce a fully completed CCTV Maintenance & Repairs Register.	SDM / COMMUNITY SAFETY



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding	
	Secure	Implement and support community safety programmes.		
		Support events safety planning processes through development and submissions of Events Safety Plans.		
<u>Output 2:</u> An effective Criminal Justice System		Generate and provide quality evidential materials from the CCTV Surveillance Centre for investigation and prosecution purposes.		COMMUNITY SAFETY / Criminal Justice System / SDM
<u>Output 3:</u> Corruption within the JCPS Cluster combated to ensure its effectiveness and its ability to serve as deterrent against crime		Contribute to overall anti- fraud and corruption efforts across government		SDM / COMMUNITY SAFETY
<u>Output 4:</u> Perceptions of crime among the population managed and improved		Implement and support community safety programmes. Strengthen and monitor Community Safety Forum through regular stakeholder's engagements.		SDM / COMMUNITY SAFETY
<u>Output 5:</u> Level of corruption reduced thus improving investor perception, trust and willingness to invest in South Africa.	Implement and support community safety programmes	SDM / COMMUNITY SAFETY		

• **Disaster Management**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
Output 2: Enhanced Regional integration.	Promote disaster resilient communities	▪ Intensification of public awareness and education programs in Disaster Management throughout the region.	Opex
		▪ Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum	Opex
		▪ Implement Disaster Management Legislation requirements.	Opex
		▪ Coordinate disaster early warning measures as received from relevant and reliable sources.	Opex
		▪ Put in place an effective communication strategy.	Opex

F) IDP KEY PERFORMANCE AREA: Good and financially sustainable governance; *through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.*

Outcome 9: A responsive, accountable, effective and efficient local government

• **Office of the Municipal Manager**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<p>Output 7: Single Window of Coordination</p> <p>Output 4: Corruption tackled effectively</p>	<p>High level of Corporate Governance</p>	<p>Effective Intergovernmental Relations.</p> <p>Implementation of the Enterprise Risk Management Programmes.</p> <p>Implementation of an Anti-fraud and Anti-Corruption Plan.</p> <p>Development and implementation of Internal Audit Plans.</p>	OPEX
		<p>Improve the quality of Performance Management Systems</p> <p>Development and approval of the Service Delivery & Budget Implementation Plan.</p> <p>Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements.</p>	OPEX
		<p>Consolidate Progress Report on the implementation of the 2nd Generation GDS</p>	OPEX
		<p>Undertake IDP review process and submit for approval the 2015/16 IDP.</p>	OPEX

Outcome 6: An Efficient, Competitive and Responsive Economic Infrastructure Network

Outcome 9: A Responsive accountable, Effective and Efficient local government system

- Utilities**

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
A Responsive accountable, Effective and Efficient local government system	Ensure financial Sustainable Local Government including of revenue collection management and financial mobilization	<ol style="list-style-type: none"> 1. Implement and monitoring a long term plan model for efficient Management of Utilities. 2. Implement infrastructural needs as well as Human Resource and financial requirements on Taxi Ranks Facilities. 3. Implement effective Management control of Vereeniging Fresh Produce Market 	Opex

Outcome 12: An efficient, effective and development orientated public service & empowered, fair and inclusive citizenship

- Facilities**

Alignment with National and Provincial Outcomes	IDP Strategy	Project	Source of Funding
A Responsive accountable, Effective and Efficient local government system Output 1: Service Delivery Quality and Access	Develop and Maintain high quality Municipal facilities	Improve access to Government and Public Services	Opex

Outcome 12: An efficient, effective and development and empowered, fair and inclusive citizenship.

- Legal and Support Services

Alignment with National and Provincial Outcomes	IDP Strategy	Project	Source of Funding
Output 03: Business Processes, Systems, Decisions Rights and Accountability	Effective management of Council business	Effective secretarial services to Council, Mayoral and related Committee meetings Reviewing and	Opex



Alignment with National and Provincial Outcomes	IDP Strategy	Project	Source of Funding
		monitoring effective records management systems. Effective and efficient legal support	

FINANCE

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<p><u>Output 6 of National Outcome 9:</u> Improve Municipal financial and administrative capability</p> <p><u>Output 2 of National Outcome 4:</u> More labour-absorbing Growth</p> <p><u>Output 5 of National Outcome 4:</u> Improved Cost Structure in the Economy</p> <p><u>Output 6 of National Outcome 4:</u> Improved support to small business and cooperatives</p>	<ul style="list-style-type: none"> ▪ Institutionalize Long Term Financial Plan with Locals. ▪ Institutionalize Regional Tariff funding model. ▪ Maintain Unqualified and Clean Audit outcomes of the District and Locals. ▪ Implement cost reduction and containment strategy. ▪ Resource mobilization and alternative source of funding. ▪ .Develop and implement SDM’s Procurement Strategy; ▪ Develop and implement an Integrated SCM Model with local municipalities; 	<ul style="list-style-type: none"> ▪ Expand monthly internal processes that verify and support credible financial reporting; ▪ Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining clean audit status; ▪ Conduct risk assessment of asset base to identify areas requiring improvement in municipal financial and administrative efficiency; ▪ Firmer internal controls to respond to internal audit reports and recommendations more effectively; ▪ Progressive SDBIP reporting to :- <ul style="list-style-type: none"> ○ Provide strategic alignment of operations; ○ Continuous performance monitoring, reporting and review; ○ Coaching and mentorship on all reporting levels ▪ Continual implementation of SDM’s 	<ul style="list-style-type: none"> ▪ Operational expenditure (internally funded)



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
		Procurement Strategy as developed in 2012/2013 <ul style="list-style-type: none"> The Integrated SCM Model with local municipalities has been developed however, implementation is subject to the Transition to Metro Governance Model processes to be undertaken in 2015/2016 	
<u>Output 7 of National Outcome 9: Single window of coordination</u>	<ul style="list-style-type: none"> Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities Decentralize institutional arrangements for SALGA and Inter-municipal relations for policy and strategic coherence 	Review of the regional tariff and funding model towards migration processes of Metro Governance model; Review of skills set of Finance cluster to determine level of capacity towards migration processes of Metro Governance model, institutional knowledge transfer and business continuity model as well as attainment of district employment equity goals together with capacitating and development goals in alignment with MFMA Minimum Competency Regulations	Operational expenditure (internally funded)

G) IDP KEY PERFORMANCE AREA: Deepening democracy; *through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.*



Office of the Executive Mayor

Alignment of NDP with National And Provincial Outcomes	GDS and IDP Strategy For Five Year	Project	Source of Funding
<p><u>Output 1:</u> Nation building and National Identity</p> <p><u>Output 2:</u> Citizen participation</p> <p><u>Output 3:</u> Social Cohesion</p> <p><u>Outcome 9:</u> <u>Output 4:</u> Single window of Coordination</p>	<p>Improve stakeholder relations through public participation</p>	<p>Convene Izimbizo and the State of the District Address to account to communities.</p> <p>Convene stakeholder engagements for the review of the IDP.</p> <p>Observe national and local commemorative days.</p> <p>Strengthen IGR structures.</p> <p>Develop campaigns for national identity and social cohesion.</p> <p>Convene Joint Mayor’s Forums and Joint Mayoral Committee engagements.</p>	<p>Operational expenditure</p>

Office of the Speaker

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<p><u>Output 1:</u> Nation Building and developing National Identity</p> <p><u>Output 2:</u> Citizen Participation</p> <p><u>Output 3:</u> Social Cohesion</p>	<p>Improve stakeholder relations through public participation</p>	<p>High level of awareness and mobilization for Public Participation in Governance</p>	<p>OPEX</p>
		<p>Awareness on moral regeneration programmes for the district.</p>	<p>OPEX</p>
		<p>Implementing and coordinating a petition management system to effectively deal with petitions from members of the public</p>	<p>OPEX</p>
		<p>Implement new communication channels with stakeholders including Woman’s month programme</p>	<p>OPEX</p>



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<p><u>Outcome 9 :</u> Output 7: Single Window of coordination-</p> <p>Sub-output 1: Review local government legislation</p> <p>sub –output 2: coordinated support, monitoring and interventions in provinces and municipalities</p>	<p>The pursuit of efficient, accountable and cooperative governance</p>	<p>Implementation of separation of powers policy framework</p>	<p>(Provincial Competency) OPEX</p>
		<p>Strengthening and implementation of various policy frameworks</p>	<p>OPEX</p>
		<p>Effective functioning of MPAC</p>	<p>OPEX</p>

Office of the Chief Whip

Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
<p><u>Outcome 9: Output 4:</u> Single window of Coordination <u>Output1:</u> Ensure effective oversight</p>	<p>The pursuit of efficient, accountable and cooperative governance</p>	<ul style="list-style-type: none"> • Tighten coordination of oversight • Strengthen facilitation of oversight i.e. Study Groups Sitzings • Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla • Strengthen and improve coordination and facilitation of benchmark visits • Strengthen and improve coordination caucuses and caucuses forums i.e. Chief Whips, Whippery and Multi Party Forums • Strengthen and improve coordination of Political 	<ul style="list-style-type: none"> • OPEX



Alignment of NDP with National And Provincial Outcomes	IDP Strategy	Project	Source of Funding
		<p>Management Team meetings</p> <ul style="list-style-type: none"> • Strengthen and improve coordination councilors capacity building and training programs 	

External Communications

Alignment of NDP with National And Provincial Outcomes	GDS and IDP Strategy For Five Year	Project	Source of Funding
<p>Responsive, accountable effective and efficient local government system</p>	<p>Improving stakeholder relations through public participation</p>	<ul style="list-style-type: none"> ▪ Media Monitoring Services ▪ Develop a Communications Strategy ▪ Develop a Stakeholder Database ▪ Develop a Marketing and Branding Strategy ▪ Develop a Marketing and Branding Strategy - "<i>Towards a Vaal Metropolitan River City</i>" ▪ Update the Events Management policy ▪ Finalize a SDM Corporate Identity Manual ▪ Develop a Stakeholder Relations Strategy ▪ District Communications Forum Meetings ▪ Commemorative, Service Delivery & Other Events 	<ul style="list-style-type: none"> ▪ OPEX



WORKING WITH THE GAUTENG PROVINCE

The following 8 projects will be undertaken in collaboration with the Gauteng Provincial Government.

Programme		Coordinator	Description	Deliverable for 2015/2016
1.	Building New Cities (GAME CHANGER)	GPD	Vaal River City (Hydropolis) Checking potential of waterfront developments of Emfuleni & Midvaal areas	Facilitate and co-ordinate all relevant activities and projects relating to the development of the River City
			Gauteng Highlands 20km south of Johannesburg situation between R59 and old Vereeniging road	Facilitate and co-ordinate all relevant activities and projects relating to the development the Gauteng Highlands situated between R59 and old Vereeniging road
			Savannah City, new Node provision	Facilitate and co-ordinate where relevant activities aimed at ensuring the success of the Savannah City project
Programme		Coordinator	Description	Deliverable for 2015/2016
2.	Agritropolis (GAMECHANGER)	GDARD	To unlock the agricultural potential of Sedibeng region to serves as Gauteng food basket	Liaise, participate and co-ordinate (where necessary) engagements and processes leading to the realization of the agritropolis.
			Upgrade of the facilities of the Vereeniging Market interventions to restore and upgrade market facilities to provide enhanced services	Finalise the Vereeniging Fresh Produce Market Development Precinct and execute the Project Rebirth Implementation Plan
			Agri-processing facilities and related infrastructure identification of planning for and delivery of requisite facilities and infrastructure.	Liaise, participate and co-ordinate (where necessary) engagements and processes leading to the realization of the agritropolis inclusive of provision of resources where possible.
			Upgrade road and rail links to improve connectivity planning for and implementation of identified roads and rail connections	Facilitate and participate in the processes relating to the upgrading of the road and rail infrastructure in the region to improve connectivity and regional integration



Programme		Coordinator	Description	Deliverable for 2015/2016
3.	Mega sustainable human settlements (approximately 15 000 units per identified node) (STRATEGIC PROJECT)	GDHS	To develop nodes at <ul style="list-style-type: none"> • Boiketlong • Evaton • Golden Highway • Vereeniging • Savannah City • R59 Corridor • Ratanda 	Facilitate and co-ordinate processes ensure successful completion of various Human Settlement development nodes inclusive of: <ul style="list-style-type: none"> • Boiketlong • Evaton • Golden Highway • Vereeniging • Savannah City • R59 Corridor • Ratanda
4.	Freight and Logistics Hub (STRATEGIC PROJECT)	GDRT	Vaal Logistics hub	Facilitate and co-ordinate activities and processes relevant to the establishment of Freight and Logistic Hub
Programme		Coordinator	Description	Deliverable for 2015/2016
5.	Sedibeng Regional Sanitation Scheme (STRATEGIC PROJECT)	COGTA	Sebokeng & Meyerton interim upgrades to existing WWTW	Ensure continuing monitoring and reporting of status of implementation.
6.	Gauteng e-connect (STRATEGIC PROJECT)	GDF	Sedibeng connectivity project	Facilitate and co-ordinate processes and activities to ensure continuity in the Sedibeng connectivity project and its final linkage with the Gauteng e-connect project
7.	Liberation, Struggle and Heritage Routes (STRATEGIC PROJECT)	DSARC	Boipatong – new project to be identified to link to struggles and heritage routes	<p>The Heritage Department will be embarking on a research and oral history project on Boipatong, Evaton and Sebokeng.</p> <p>The Heritage Department in conjunction with the local municipalities will develop a Tour Route for the Boipatong area including Sebokeng and Evaton.</p> <p>Tour Routes will be accompanied by brochures with maps, GPS coordinates and historical information.</p>



Programme		Coordinator	Description	Deliverable for 2015/2016
				<p>A more in-depth research document will be available for students and researchers.</p> <p>The Boipatong Tour will be launched in conjunction with the local municipalities, GTA GP SACR and the relevant community.</p> <p>The Boipatong, Sebokeng and Evaton Tour Routes will be registered with the National Heritage Council to form part of the National Heritage Liberation Routes</p> <p>Specialist Tour Guides and Site Guides will have to be trained to ensure tourists and visitors have access to the correct historical information</p>
8.	Gauteng energy strategy (STRATGIC PROJECT)	GDED	Sedibeng waste to energy project	Facilitate and Co-ordinate the Sedibeng waste to energy project.