



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

4. INTRODUCTION

This chapter seeks to address the key development priorities, revise strategies, areas of intervention and Projects identified for five years development financial year. The Council of Sedibeng District Municipality adopted the **2nd Generation Sedibeng Growth and Development Strategy (SGDS II)** which reaffirmed its seven pillars. The municipality is at current in the process of the said 2nd Growth and Development Strategy reviewal.

In the next section the municipality identified the **STRATEGIES and DELIVERABLES** for each priority area. This is the heart of the IDP since it sets out what the SDM will be doing in the next four years. The Municipality has made all efforts to ensure proper alignment of these set of priorities with relevant national, provincial key plans and policies namely; **National Development Plan and Gauteng ten Pillars (TMR, Sustainable Development Goals, AU Agenda as well as SDM Growth and Development Strategy.**

4.1 STRATEGIES & DELIVERABLES: ALIGNMENT WITH RELEVANT PRIORITIES:

A) IDP KEY PERFORMANCE AREA: Reinvent the Economy; *from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods.* To **Reinvent the Economy**, the Sedibeng municipality made attempts to align with National and Provincial policies and plans, local municipalities IDP's and placing a firm emphasis on the Economy that is more inclusive, more dynamic and in which the fruits of growth are shared equitably as set out in the National Development Plan (Vision 2030) and Gauteng TMR Radical economic transformation.

- **Local Economic Development & Agriculture:**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|--|--|---|------------------------------|---|--|
| End hunger, achieve food security and improved | Modern agriculture for increased production, productivity and value addition contributes to farmer | An integrated and inclusive rural economy | Modernization of the economy | Promote and develop agricultural Sector | <ul style="list-style-type: none"> ▪ Facilitate support for the small holding agricultural sector striving towards productivity increase. ▪ Facilitate programmes in the value chain of agro processing. ▪ Establishment of Mega Agripark |



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| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|---|--|-----------------|--------------|----------------------|--|
| nutrition and promote sustainable agriculture | and national prosperity and Africa's collective food security; | | | | <ul style="list-style-type: none"> Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. Improved coordination and management of tractor mechanization support programme. Improve participation and coordination of CRDP Programme |

▪ **Tourism:**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|---|---|--|---------------------------------|--|--|
| Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation | A prosperous Africa based on inclusive growth and sustainable development | Support the tourism industry that is labor intensive, stimulating of the growth of small business. | Radical Economic Transformation | Promote and Develop Tourism and Leisure sector | <ul style="list-style-type: none"> Support Regional Tourism Organization (Vaal River City Tourism Promotion Company (SOC) Create tourism demand through targeted tourism marketing initiatives Tourism Supply – Skills development and products in the tourism industry Promote the development and maintenance of Tourism Infrastructure. |

B) IDP KEY PERFORMANCE AREA: Renewing our communities from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for.

GDS 2 reaffirms the commitment for Sedibeng to strive to transform all urban areas into vibrant economic centers that will contribute to socio-economic development through the creation of viable, stable neighborhood. Townships must become exciting human settlements with adequate infrastructure, delivery of basic services, safety and security, and transport networks.

The municipality plan to ensure concrete alignment with other National and Provincial policies and plans, our local three municipalities and placing a firm emphasis on the National Development Plan vision (2030, on the road to 2050) to ensure that its people will have affordable access to services and quality environments. New developments will break away from old patterns and significant progress will be made in retrofitting existing settlements.



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▪ Human Settlement:

| SDGs | AU 2063 | NDP | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|------------------------------------|--|--|--|--|---|
| Sustainable Cities and Communities | Cities and other settlements that are hubs of cultural and economic activities. With modernized infrastructure, and people have access to affordable and decent housing | Transforming Human Settlement and the national space | Modernisation of human settlements and urban development | Promote residential development | <ul style="list-style-type: none"> Monitor & Co-ordinate housing programmes Facilitate enrolment to National upgrading support programme |
| | | | | Promote Urban Renewal and modernize urban development. | <ul style="list-style-type: none"> Identify and coordinate urban renewal projects. Seek funding for Urban Renewal projects. Engage key stakeholders with regards to Urban renewal and modernization methods. |
| | | | | Manage Integrated Spatial planning and promote sustainable developments in the region | <ul style="list-style-type: none"> Align the SDF with IDP, Budget and Performance Management Systems Promote Spatial and Socio-Economic Transformation Implement SPUMA in the region |
| | | | | Ensure integration of Geographic Information Systems (GIS) and databases in the planning process | <ul style="list-style-type: none"> Manage GIS server, data and other related functions |

C) IDP KEY PERFORMANCE AREA: Reviving a Sustainable Environment from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.

▪ Environment:

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|--|---|---|--|--|--|
| Make cities and human settlements inclusive, safe, resilient and sustainable | Unique natural endowment, its environment and ecosystems, Including its wildlife and wild lands are healthy, valued and protected, with climate resilient economies and | Transition to low carbon economy systems. | Modernisation of human settlements and urban development | Implementation of effective environment management in the Sedibeng District. | <ul style="list-style-type: none"> Reduction of atmospheric pollutants to comply with Ambient Air Quality Standards. Development of climate change response strategy. Implementation renewable energy programmes in the district. Solid waste management and minimization through improved collection, disposal and recycling and increase landfill sites with permits |
| | | | | Ensure the implementation of MHS programme to reduce environmental health risks. | <ul style="list-style-type: none"> Rendering of Municipal Health Services to all communities Management of environmental impacts from industrial and related activities |
| | | | | Ensure a safe and healthy environment for people to live and work in | <ul style="list-style-type: none"> Rendering of Municipal Health Services to all communities |



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| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|------|-------------|-----------------|--------------|--|---|
| | communities | | | Less and better managed waste | <ul style="list-style-type: none"> Facilitate and ensure implementation of the National Waste Management Strategy |
| | | | | Ensure Implementation of Effective and Efficient Environmental Management in Sedibeng District Municipality. | <ul style="list-style-type: none"> Integration of climate change considerations into existing biodiversity management plans/ programmes for climate change adaptation. |

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region: *with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links.* Reintegrating the region focuses on replacing the apartheid geography and long commuting distances with better quality of houses close to economic opportunities. It requires a bold and dedicated emphasis on road and rail corridor development and the need to establish east-west transport links and logistics support to industry.

A key advantage of Sedibeng is its proximity and linkages into to the Gauteng urban complex as well as strong links with Sasolburg in the Northern Free State. One of its weaknesses is poor intra-Sedibeng links due in part to poor East-West transport routes. Key to reintegration is creating high levels of transport and other forms of connectivity.

The components of this focus area relate to:

- Road and rail transport corridors
- Improved logistics support for industry
- ICT connectivity
- infrastructure Development

All efforts have been made to align this pillar of Reintegrating our Region with National and Provincial Strategies, our three local municipalities IDP's and placing a firm emphasis on **Positioning South Africa in the region and world and Infrastructure Development** that will address issues of economic inefficiency created by the backlog in the infrastructure development as spelt out in the National Development Plan (Vision 2030).

▪ Infrastructure

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|---|--|-------------------------|------------------------------|--|---|
| Build resilient infrastructure, promote | Modernized infrastructure with all the basic necessities of life | Economic Infrastructure | Modernization of the economy | Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity | <ul style="list-style-type: none"> Support Facilitation and coordination of the speedy implementation of the Sedibeng Regional Sewer and Infrastructure projects in the region.. |



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| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|---|------------------------------------|-----------------|--------------|--|--|
| inclusive and sustainable industrialization and foster innovation | such as, water, sanitation, energy | | | Plan, promote and provide for effective, efficient and sustainable road infrastructure | <ul style="list-style-type: none"> Develop Rural Road Asset Management PI |

▪ Licensing

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|---|--|--|--|---|---|
| Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation | Build effective, transparent and harmonised tax and revenue collection systems and public expenditure; | Building a capable and developmental state | Modernisation of the public service:-Accelerated basic service provision and modernizations of infrastructure investment initiatives | Render effective, efficient and customer oriented licensing services in the region. | <ul style="list-style-type: none"> Increase number of Driver and Learner licenses in four Licensing Services Centres |
| | | | | | <ul style="list-style-type: none"> Provide Licensing services in the historically disadvantaged communities. |
| | | | | | <ul style="list-style-type: none"> Increase number of the drive thru's for license renewal services. |
| | | | | | <ul style="list-style-type: none"> Respond to complaints within 48 hours upon receiving them. |

• INFORMATION TECHNOLOGY:

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|---|--|--|---|---|---|
| Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation | ICT: a continent on equal footing with the rest of the world as an information society | Positioning South Africa in the region and the world | Taking the lead in Africa's new industrial revolution | World class ICT infrastructure in support of a "Smart Sedibeng" | <ul style="list-style-type: none"> Implementation of the Information Security Management System Investment into communication infrastructure Improve information connectivity within the Sedibeng Region |



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D) IDP KEY PERFORMANCE AREA: Releasing human potential; *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.* Sedibeng will be a place where life-long learning is promoted and learning is done in partnership with communities, educational institutions, and the private sector. The region needs to build social capital through key socio-economic interventions with making use of the human potential of Sedibeng.

Endeavors towards economic growth should concern themselves with making use of the human potential of Sedibeng. The region should become a skill centre of beneficiation for example in a new growing sector. As skills improve, so does productivity and the quality of jobs that can be offered. To Release Human Potential, deliverables identified in achieving strategic objectives as outline in the NDP and Gauteng TMR plan are as follows.

▪ **Human Resource:**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy: | Deliverables: |
|--|---|--|-------------------------------------|---|---|
| Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all | Revitalise African development planning capacities and rebuild career, professional and capable public services | Building a capable and developmental state, Improving Education, Innovation and Training | Modernisation of the public service | Ensure effective, competent and motivated staff | <ul style="list-style-type: none"> Improve Human Resources Management and ensure application of best Human Capital Management Ensure application of best Human Capital Development Practices. |

▪ **Facilities**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|--|---|---|---------------------------------|---|---|
| Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development | Have world class, integrative infrastructure that crisscrosses the continent; | Transformation of the State and governance: | Decisive spatial transformation | Develop and maintain high quality municipal facilities. | Improve Council image and access to Municipality's Buildings and Facilities. Ensure efficient and effective Fleet management Provide Protection Services for public, employees and Councillors entering and using the municipality facilities and buildings |

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▪ Utilities

| SDGS | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|--|--|---|---------------------------------|--|--|
| Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development | Have world class, integrative infrastructure that criss-crosses the continent; | Transformation of the State and governance: | Decisive spatial transformation | Ensure financial Sustainable Local Government, including of revenue collection management and financial mobilization | <ul style="list-style-type: none"> • Ensure a self-sustained Vereeniging Fresh Produce Market. • Ensure a self-sustained Airports • Review, implement and monitor Taxi Ranks Strategy |

▪ Legal and Support Services

| SDGs | AU 2063 | NDP | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|---|--|---|--|--|---|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels | A universal culture of good governance, democratic values, Gender equality, respect for human rights, justice and the rule of law. | Building a capable and developmental state: | Transformation of the state and governance | Effective management of Council business | <ul style="list-style-type: none"> • Ensure efficient and effective secretariat services to Council, Mayoral and related Committees meetings. • Ensure effective and efficient legal support. • Re-engineer the effective management of Council business • Review and monitor records management systems. • Facilitate and Support Internal Communications • Ensure improved labour unions-management Collaboration and relationships |

The focus on **Releasing Human Potential** extends beyond accelerating skills development. It involves increasing the 'social capital' of Sedibeng. This involves building the capacity of individuals and communities to:



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- Be effectively involved in their communities through ward committees and related structures;
- Protect women and children from abuse;
- Have effective crime prevention programmes;
- Be involved in volunteerism;
- Have effective campaigns against HIV and AIDS and supporting those who are infected and affected

In the next part, the **Community Services Clusters** in the municipality clearly unpack the focus areas in the next four years to address these critical aspects.

▪ HIV & AIDS, Health and Social Development

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|----------------------------|---|------------------|-----------------------------------|--|--|
| Good health and well-being | African people have a high standard of living, and quality of life, sound | Promoting Health | Accelerated social transformation | Facilitate, coordinate and monitor internal and external HIV, STIs and TB programmes | <ul style="list-style-type: none"> ▪ Facilitate the acceleration of Prevention programmes to reduce new HIV, STIs and TB Infections ▪ Coordinate the social and structural drivers of HIV, STIs and TB ▪ Promote leadership and shared accountability for sustained response to HIV, STIs and TB |
| | | | | Promote the efficient delivery of health care. | <ul style="list-style-type: none"> ▪ Facilitate District Health Council Meetings and Activities ▪ Support Implementation of Health Programmes ▪ Facilitate implementation of Gender and Women programmes ▪ Support Social Development forum activities for special groups ▪ Facilitate youth Development Programmes ▪ Facilitate implementation of Sedibeng External Student Financial Support programme |

▪ Sports & Recreation Art, Culture & Heritage

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|---|--|---|---|--|--|
| Ensure healthy lives and promote well-being for all at all ages | The common history, destiny, identity, heritage, respect for religious diversity and consciousness of African people's | Improving Education Innovation and Training | Taking the lead in Africa's new industrial revolution | Support Sports, Arts and Cultural Programs | <ul style="list-style-type: none"> ▪ Support Sports and Recreation programmes ▪ Support Arts and Cultural Programmes ▪ Support Regional Craft Hub |
| | | | | Promote Heritage if our Region | <ul style="list-style-type: none"> ▪ Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days. |



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| | and her diasporas' will be entrenched. | | | | |
|--|--|--|--|--|--|

▪ Community Safety

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|---|---|---|---|-------------------------------------|---|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels | A universal culture of good governance, democratic values, gender equality, respect for human rights, justice and the rule of law | Building safer communities:- Ensure that all people live safely, with an independent and fair criminal justice system) | Radical economic transformation:- It is vital to create safer and secure environments that will attract and build investor confidence in the region. | Promote and build safer communities | <ul style="list-style-type: none"> Implementation and Review of the Community Strategy |

▪ Disaster Management

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | GDS and IDP Strategy | Deliverables |
|---|--|---|---------------------------------|--|---|
| Take urgent action to combat climate change and its impacts | All the citizens of Africa will be actively involved in decision making in all aspects of development, including social, | Building a capable and developmental state- | Decisive spatial transformation | Promote disaster resilient communities | <ul style="list-style-type: none"> Intensification of public awareness and education programs in Disaster Management throughout the region. Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum Implement Disaster Management Legislation requirements. Coordinate disaster early warning measures as received from relevant and reliable sources. (SAWS, DWA etc.) Put in place an effective communication strategy for disaster |

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|--|---------------------------------------|--|--|--|--|
| | economic, political and environmental | | | | |
|--|---------------------------------------|--|--|--|--|

E) IDP KEY PERFORMANCE AREA: Good and financially Sustainable Governance; *through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.*

- Finance**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP Strategy: | Deliverables: |
|---|---|---|-------------------------------------|---|--|
| Industry, innovation and infrastructure | Fully capable and have the means to finance her development | Building a capable and developmental state :-Sound financial and administrative management | Modernisation of the public service | <ul style="list-style-type: none"> ▪ Institutionalize a financially viable and sustainable Municipality. | <ul style="list-style-type: none"> ▪ Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; ▪ Compile a realistic and funded budget ▪ Compile complete asset register ▪ Firmer internal controls to respond to internal audit reports and recommendations more effectively; ▪ Implement and strengthen cost reduction and containment strategy. ▪ Progressive SDBIP reporting to :- <ul style="list-style-type: none"> ✓ Provide strategic alignment of operations; ✓ Continuous performance monitoring, reporting and review; ✓ Coaching and mentorship on all reporting levels ▪ Promote and maintain good corporate governance ▪ Reform budgeting to support strategy. ▪ Initiate and implement SCOA reforms for deadline 1 July 2017 |
| | | | | <ul style="list-style-type: none"> ▪ Review tariff structure and income generating tariffs | <ul style="list-style-type: none"> ▪ Review the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking. |
| | | | | <ul style="list-style-type: none"> ▪ Maintain Unqualified Audit status and improve to Clean Audit outcome. | <ul style="list-style-type: none"> ▪ Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status |
| | | | | <ul style="list-style-type: none"> ▪ Resource mobilization and alternative source of funding | <ul style="list-style-type: none"> ▪ Review powers and functions in line with sect 84 of the MSA |



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Office of the Municipal Manager

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP and GDS Strategy: | Deliverables: |
|---|---|--|-------------------------------------|------------------------------------|---|
| Provide access all and build effective, accountable and inclusive to justice for institutions at all levels | Have capable institutions and transformative leadership in place at all Levels. | Building a capable and developmental state | Modernisation of the public service | High level of Corporate Governance | <ul style="list-style-type: none"> Effective Intergovernmental Relations. Implementation of the Enterprise Risk Management Programmes. Implementation of an Anti-fraud and Anti- Corruption Plan. Development and implementation of Internal Audit Plans. |
| | | | | | <ul style="list-style-type: none"> Improve the quality of Performance Management Systems |
| | | | | | <ul style="list-style-type: none"> Development and approval of the Service Delivery & Budget Implementation Plan. Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements. |
| | | | | | <ul style="list-style-type: none"> Consolidate Progress Report on the implementation of the 2nd Generation GDS and Review the 3rd Generation SGDS |
| | | | | | <ul style="list-style-type: none"> Together with local municipalities, develop District IDP Framework guide for 2017/22, IDP Process Plan and Budget for 2017/18 and Integrated Development Plan for 2017/21 |

F) IDP KEY PERFORMANCE AREA VIBRANT DEMOCRACY through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.

Office of the Executive Mayor

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP Strategy: | Deliverables: |
|---|--|---|--|--|---|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all | There will be transformative leadership in all fields (political, economic, religious, cultural, | Building a capable and developmental state: Strengthen the integrity of public participation and public processes | Transformation of the state and governance | Improve stakeholder relations through public participation | Improve Community Participation |
| | | | | | Promote and Support National, Provincial and Local Commemorative events |



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|---|---|--|--|--|---|
| and build effective, accountable and inclusive institutions at all levels | academic, youth and women) and at continental, regional, National and local levels. | Building a capable and developmental state: Stabilize the political –administrative interface | Transformation of the state and governance | The pursuit of efficient, accountable and cooperative governance | Strengthening IGR forums with Local municipalities and other spheres of government Province/National Departments. |
|---|---|--|--|--|---|

▪ Office of the Speaker

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP Strategy: | Deliverables: |
|---|--|--|--|--|--|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels | There will be transformative leadership in all fields (political, economic, religious, cultural, academic, youth and women) and at continental, regional, National and local levels. | Building a capable and developmental state: Strengthen the integrity of public participation and public processes | Transformation of the state and governance | Improve stakeholder relations through public participation | <ul style="list-style-type: none"> High level of awareness and mobilization for Public Participation in Governance Awareness on moral regeneration programmes for the district. Implementing and coordinating a petition management system to effectively deal with petitions from members of the public Implement new communication channels with stakeholders including <ul style="list-style-type: none"> Woman's month programme |
| | | Building a capable and developmental state: Stabilize the political –administrative interface | Transformation of the state and governance | The pursuit of efficient, accountable and cooperative governance | <ul style="list-style-type: none"> Implementation of separation of powers policy framework Strengthening and implementation of various policy frameworks |

▪ Office of the Chief Whip

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP and GDS Strategy: | Deliverables: |
|---|---|---|--|--|---|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels | Citizens will actively participate in the social, economic and political Development and management. Competent, professional, rules and merit based public institutions will serve the continent and deliver effective and Efficient services. Institutions at all levels of government will be developmental | Building a capable and developmental state :- Stabilise the political-administrative interface | Transformation of the state and governance | The pursuit of efficient, accountable and cooperative governance | <ul style="list-style-type: none"> Tighten coordination of oversight through Caucus. Strengthen facilitation of oversight through. Study Groups Sittings Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla Coordinate District and Provincial Caucus forums to strengthen District wide intergovernmental relations. i.e. Chief Whips, Whippery and Multi Party Forums Facilitate and coordinate Political Management Team meetings. Coordinate councilors research and development programs |

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- **External Communications**

| SDGs | AU 2063 | NDP: Priorities | Gauteng(TMR) | IDP and GDS Strategy: | Deliverables: |
|---|--|---|-------------------------------------|--|---|
| Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels | Competent, professional, rules and merit based public institutions will serve the continent and deliver effective and efficient services | Building a capable and developmental state- A mobilize ,active and responsible citizenry | Modernisation of the public service | Improving stakeholder relations through public participation | Build high level of stakeholder relations, effective communication and branding |

4.2 SECTOR PLANS AND PROJECTS:

The Sector Plans are the building block of the 2012-2016 Integrated Development Plan (IDP). They present a clear outline of the medium term development path of each sector. They highlight the Priority Programmes for the Clusters. They detail the medium term objectives and programmes of the five year period thereby bridging the GDS and the IDP.

They seek to outline the plans of each Cluster for the next four years and they are aligned to the Sedibeng Growth and Development Strategy and as well as relevant national and provincial plans and priorities. These Sector Plans will be reviewed annually with the Integrated Development Plan to cater for new opportunities or to respond to challenges in the area. It is also important to reflect the budget or resources that will enable the departments to implement their plans efficiently and effectively. It is worth noting that Sedibeng District Municipality Clusters typically bears responsibility for the implementation of each sector plan. Below is a summary of sector plans programmes prepared by various clusters towards achieving key performance areas GDS and IDP.

A) CLUSTER: Strategic Planning and Economic Development

- **Local Economic Development**

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| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|---|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Increase EPWP roll out programmes. | Linking poor people to job creation opportunities | Maintenance of infrastructure and social relief | External Funding | Identify and placement of beneficiaries | Identify and placement of beneficiaries | Identify and placement of beneficiaries | Identify and placement of beneficiaries |
| Coordinate FabLab through products simulation. | Promote SMMEs for product design and innovation | Digital design for product development | External Funding | Identify sources of funding for future expansion | Increase participation of students and potential SMME's | Facilitate strategic incubation projects. | Facilitate strategic incubation projects. |
| Coordinate the Regional Economic Framework. | Regional economic planning and implementation | Develop an implementation Plan for Sedibeng Regional Economic and Industrial Plan | Opex | Develop and package catalytic projects | Identify sources of funding for projects implementation. | Review progress on projects as identified. | Review progress on projects as identified. |

▪ Tourism

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Tourism Policy, Strategy, Regulations Monitoring and Evaluation | Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region | Facilitate quarterly Township Tourism Focus Group meetings | Opex | Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region | Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region | Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region | Identify Township Tourism Opportunities and participate in National, Provincial and Local Strategies which will unlock tourism potential in the region |
| Tourism Institutional Arrangements | Support the Regional Tourism Organisation (Vaal River City Tourism Promotion Company SOC) | Number of Board Meetings held and technical support provided to the Company. | Opex | Facilitate Board Meetings, AGM and render technical, financial and non-financial assistance. | Facilitate Board Meetings, AGM and render technical, financial and non-financial assistance. | Facilitate Board Meetings, AGM and render technical, financial and non-financial assistance. | Facilitate Board Meetings, AGM and render technical, financial and non-financial assistance. |



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| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Create tourism demand through targeted tourism marketing initiatives | Identify and participate in exhibitions and marketing initiatives Update tourism map and website | Compile packages and events for distribution and marketing | Opex | Identify and participate in exhibitions and marketing initiatives Update tourism map and website | Identify and participate in exhibitions and marketing initiatives Update tourism map and website | Identify and participate in exhibitions and marketing initiatives Update tourism map and website | Identify and participate in exhibitions and marketing initiatives Update tourism map and website |
| Tourism Supply – Skills development skills and products in the tourism industry | Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery | Tourism promotion and development in the region | Opex | Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery | Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery | Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery | Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery |

▪ Agriculture

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses | Farmer support programme | Training, capacity building for farmers | External Funding | Identify co-operatives, small scale farmers and small, medium and micro businesses | Identify co-operatives, small scale farmers and small, medium and micro businesses | Identify co-operatives, small scale farmers and small, medium and micro businesses | Identify co-operatives, small scale farmers and small, medium and micro businesses |
| Facilitate support for the small holding agricultural sector striving towards productivity increase. | Agro-processing | Establishment of Milling Plant. | External Funding. | Develop the feasibility study for implementation of a milling plant. | Identify funding for implementation of a milling plant. | Selection of potential beneficiaries. | Appoint a competent service for implementation of a milling plant. |
| <ul style="list-style-type: none"> ▪ Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. ▪ Coordinate efforts for local food production and accessibility. | Food Security programme through community food garden | Facilitate technical and other support for the households and community food gardens | Opex | Identify potential beneficiaries. | Identify potential beneficiaries. | Identify potential beneficiaries. | Identify potential beneficiaries. |
| Improved coordination and management of tractor mechanization support | Access to equipment and machinery for farmers | Facilitate transfer and Maintenance of tractors and farming equipment for use by | External Funding | Coordination of locals for the effective management of | Coordination of locals for the effective | Coordination of locals for the effective | Coordination of locals for the effective management of |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---------------------------|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| programme. | | farmers | | mechanization programme. | management of mechanization programme. | management of mechanization programme. | mechanization programme. |
| Improve participation and coordination of CRDP Programme | Rural development Support | Facilitate multi-functionary and interdisciplinary interventions for rural nodes | /A | Participate in all CRDP programmes and projects. | Participate in all CRDP programmes and projects. | Participate in all CRDP programmes and projects. | Participate in all CRDP programmes and projects. |

• Development Planning and Human Settlement

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|-------------------------------------|--|-------------------|---|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Monitor & Co-ordinate housing programmes | Housing delivery | Monitor human Settlements delivery | Internal | Coordination of Human Settlements' programmes | Coordination of Human Settlements' programmes | Coordination of Human Settlements' programmes | Coordination of Human Settlements' programmes |
| Facilitate enrolment to National upgrading support programme and projects | Grant funding | Facilitate grant applications for projects within the funding window | Internal | Administration support | Administration support | Administration support | Administration support |
| Implement the Spatial Development Framework | Update SDF | Annual review of the SDF | External | Development complaint revised SDF | Development complaint revised SDF | Development complaint revised SDF | Development complaint revised SDF |
| Improve the Geographic Information Systems. | Functional GIS | Monitor and update the GIS | Internal/External | Upgraded live GIS | Upgraded live GIS | Upgraded live GIS | Upgraded live GIS |
| Coordinate Urban Renewal | Facilitate Urban renewal programmes | Revitalization of township economic nodes | Internal | Coordination of National and Provincial Urban Programmes. | Coordination of National and Provincial Urban Programmes | Coordination of National and Provincial Urban Programmes | Coordination of National and Provincial Urban Programmes |

B) CLUSTER: Transport, Infrastructure & Environment

▪ Environment

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|-----------------|-------------------|----------------------------------|-------------------|-----------------|---------|---------|---------|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Ensure the implementation of an Effective and Efficient Environmental Management in the region | Compliance with ambient air quality standards | <ul style="list-style-type: none"> Development and implementation of the AQMP (NGO/CBO engagement collaboration)-Interventions /remedial measures implemented- Communication Plan implemented- Awareness Campaign | Opex | AOMP Development | AOMP Development | Implementation of AOMP | Implementation of AOMP |
| | | <ul style="list-style-type: none"> Monitoring and reporting of air quality (monitoring stations reporting to SAAQIS) | Opex | Air Quality Stations reporting to SAAQIS on Monthly basis | Air Quality Stations reporting to SAAQIS on Monthly basis | Air Quality Stations reporting to SAAQIS on Monthly basis | Air Quality Stations reporting to SAAQIS on Monthly basis |
| Compliance with regulatory requirements | Updated emission inventory | Updating the emission inventory quarterly | Opex | Updating the emission inventory quarterly | Updating the emission inventory quarterly | Updating the emission inventory quarterly | Updating the emission inventory quarterly |
| | | Licensing and permitting of industry (NEMAAQA and Air pollution control by-laws) | Opex | Number of licenses approved and non-compliance denied | Number of licenses approved and non-compliance denied | Number of licenses approved and non-compliance denied | Number of licenses approved and non-compliance denied |
| | | | Opex | Annual Compliance report | Annual Compliance report | Annual Compliance report | Annual Compliance report |
| Ensure the implementation of MHS programme to reduce environmental health risks. | Implement Environmental Awareness campaign for the region | <ul style="list-style-type: none"> Career exhibition Ad-hoc Environmental Calendar Celebrations | Opex | Implement Environmental Awareness campaign for the region | Implement Environmental Awareness campaign for the region | Implement Environmental Awareness campaign for the region | Implement Environmental Awareness campaign for the region |
| | Rendering of Municipal Health Services to all communities | Rendering of MHS is delivered through x9 programs and which focus on environmental health related aspects | OPEX | Rendering of Municipal Health Services to all communities | Rendering of Municipal Health Services to all communities | Rendering of Municipal Health Services to all communities | Rendering of Municipal Health Services to all communities |
| | Development and Promulgation of MHS by laws for the Sedibeng District | Municipal Health Services by laws | OPEX | Draft bylaws developed and approved | Promulgation and implementation | Implementation of MHS By laws | Implementation of MHS By laws |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Less and better managed waste in the region | Facilitate and ensure implementation of the National Waste Management Strategy | <ul style="list-style-type: none"> Resuscitation of the Buy- back centre Regional clean-up campaigns | External Funding | Resuscitation and rollout of the Buy back centres | Resuscitation and rollout of the Buy back centres | Resuscitation and rollout of the Buy back centres | Resuscitation and rollout of the Buy back centres |

▪ Infrastructure:

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|---|-------------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Plan for effective, efficient and sustainable infrastructural projects, water and sanitation services, and provision of electricity | Implementation of the Sedibeng Regional Sewer and upgrading of sewer | Support Facilitation and coordination of the speedy implementation of the Sedibeng Regional Sewer | External funding | Upgrading of wastewater treatment plans. | Upgrading of wastewater treatment plans. | Upgrading of wastewater treatment plans. | Upgrading of wastewater treatment plans. |
| | Support Facilitation and coordination of Infrastructure projects in the region. | Infrastructure Projects | External Funding | Support Facilitation and coordination of Infrastructure projects in the region. | Support Facilitation and coordination of Infrastructure projects in the region. | Support Facilitation and coordination of Infrastructure projects in the region. | Support Facilitation and coordination of Infrastructure projects in the region. |
| | Develop Rural Road Asset Management system. | Assess road conditions and future priorities in upgrading | External Funding | Rural Road Asset Management System | Rural Road Asset Management System | Maintain and Update Rural Road Asset Management System | Maintain and Update Rural Road Asset Management System |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

▪ Transport:

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Develop and Review ITP for the region | Review and develop the ITP | Reviewal and Development of a the ITP | SDM & External | Develop ITP | Develop ITP | Implement ITP | Review and Implement ITP |
| Facilitate the promotion of safe and peaceful rail operations | Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region. | Awareness programmes and rail upgrading | External Funding | Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region. | Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region. | Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region. | Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region. |
| In partnership with Province and Emfuleni support the development of Vaal Logistic Hub | Coordinate and support Vaal Logistic Hub | Vaal Logistic Hub | External Funding | Develop Vaal Logistic Hub | Develop Vaal Logistic Hub | Develop Vaal Logistic Hub | Develop Vaal Logistic Hub |

▪ Licensing

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Reduce time slots from one hour to 30 minutes | Increase number of Driver and Learner licenses in four Licensing Services Centres | Reduce time slots from one hour to 30 minutes | OPEX | Implementation of reduced time | Implementation of reduced time | implementation of reduced time | Implementation of reduced time |
| Provide Licensing services in the historically disadvantaged communities. | Increase Licensing service centers in the district | Negotiate with all local municipalities | OPEX | Increase Licensing service centers in the district | Increase Licensing service centers in the district | Increase Licensing service centers in the district | Increase Licensing service centers in the district |
| Increase number of the drive thru 'for license renewal services. | Open drive thru for license renewal services in the district | Refurbish VTS's in all the license service centres to accommodate drive thru's | OPEX | Implementation | Implementation | Implementation | Implementation |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



C) CLUSTER: Community Services

▪ Community Safety

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Implementation and Review of Community Safety Strategy | Implementation of the Community Safety Strategy | Coordinate implementation process of the community safety programmes | Internal Opex | Rollout Community Safety Strategy | Rollout Community Safety Strategy | Rollout Community Safety Strategy | Review the Community Safety Strategy |
| | Manage CCTV Street Surveillance System | Provide maintenance and repairs services on the CCTV system | Internal Opex | Manage CCTV Street Surveillance System | Manage CCTV Street Surveillance System | Manage CCTV Street Surveillance System | Manage CCTV Street Surveillance System |

• HIV & AIDS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Facilitate the acceleration of Prevention programmes to reduce new HIV, STIs and TB Infections through the ward based programme | Breaking the cycle of HIV, STIs and TB transmission by strengthening a multi-sectoral response | Coordinates a Multi-sectoral approach that addresses the social and structural determinants of HIV, STIs and TB | Grant | Facilitate Governmental Departments' HIV, STIs and TB programmes. | Coordinates the coverage of HIV, STIs and TB programmes | Coordinates the coverage and of HIV, STIs and TB programmes | Coordinates the coverage of HIV, STIs and TB programmes |
| | | Coordinate the implementation of Ward based programme | Grant | Facilitate ward based education activities | Facilitate ward based education activities | Facilitate ward based education activities | Facilitate ward based education activities |
| Facilitate AIDS Council shared accountability for sustained response to HIV, STIs and TB | AIDS Councils programme | Ensure effective function of the District and Local Municipality AIDS Councils | Grant | Review the AIDS Council Guideline and strategy | Host District and support Local AIDS Councils | Host District and support Local AIDS Councils | Host District and support Local AIDS Councils |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



▪ Disaster Management

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Build Disaster Resilient communities through effective Public Education and Awareness programs. | Public awareness meetings and campaigns conducted. | Meetings and campaigns held to inform and educate communities regarding the prevention and mitigation strategies. | Opex | Coordinate Public Education and Awareness programs. | Coordinate Public Education and Awareness programs. | Coordinate Public Education and Awareness programs. | Coordinate Public Education and Awareness programs. |
| Review Disaster Management Plan as per Legislative requirements. | Review Disaster Management Policy Framework. | The framework provides the criteria for the systematic management of administrative decisions. The plan defines the processes to be taken to prevent, mitigate and prepare to manage disasters threatening to occur. | Opex | Review Disaster Management Policy Framework. | Review Disaster Management Plan as per Legislative requirements. | Review Disaster Management Plan as per Legislative requirements. | Review Disaster Management Plan as per Legislative requirements. |
| Effective provision of Emergency Communication Centre services | Engagement with relevant operational stakeholders in Emergency Communications. | To engage operational stakeholders to achieve consistency in all issues related to emergency call taking and dispatching | Opex | Promote IGR and Training of staff/ personnel to provide quick response to relevant stakeholders. | Coordinate training of staff to provide quick response to relevant stakeholders. | Coordinate training of staff to provide quick response to relevant stakeholders. | Coordinate training of staff to provide quick response to relevant stakeholders. |
| Implement mechanisms to ensure effective response and recovery | Review relief policy with relevant stakeholders and provide relief as required. | Ensure standardized relief material provision throughout the region and effective provision and management of relief material from different stakeholders during emergencies or disasters | Opex | Effective provision and management of relief material from different stakeholders during emergencies or disasters | Effective provision and management of relief material from different stakeholders during emergencies or disasters | Effective provision and management of relief material from different stakeholders during emergencies or disasters | Effective provision and management of relief material from different stakeholders during emergencies or disasters |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



▪ Heritage

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days. | Promote awareness on Heritage and Museums of our region | <ul style="list-style-type: none"> ▪ Commemorative events in partnership with other spheres of government. ▪ Facilitate the name change process ▪ Facilitate declaration of Heritage resources | Internal Opex | Promote awareness on Heritage and Museums of our region | Promote awareness on Heritage and Museums of our region | Promote awareness on Heritage and Museums of our region | Promote awareness on Heritage and Museums of our region |

▪ Arts and Culture

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--------------------------------------|--|--|-------------------------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Support Arts and Cultural Programmes | Support Arts and Culture programmes | Coordinate and support Provincial and Regional Arts and Culture programmes | Internal Opex | <ul style="list-style-type: none"> • Support and participate in the Annual Gauteng Carnival • Support and augment Commemorative Events in the Region | <ul style="list-style-type: none"> • Support and participate in the Annual Gauteng Carnival • Support and augment Commemorative Events in the Region | <ul style="list-style-type: none"> • Support and participate in the Annual Gauteng Carnival • Support and augment Commemorative Events in the Region | <ul style="list-style-type: none"> • Support and participate in the Annual Gauteng Carnival • Support and augment Commemorative Events in the Region |
| | Support Regional Craft Hubs in the Sedibeng Region | Support the development and sustainability of the Crafts Hubs in the Sedibeng Region | Internal Opex Source Grant Funding) | <ul style="list-style-type: none"> • Support and participate in projects and programmes at the Craft Hubs | <ul style="list-style-type: none"> • Support and participate in projects and programmes at the Craft Hubs | <ul style="list-style-type: none"> • Support and participate in projects and programmes at the Craft Hubs | <ul style="list-style-type: none"> • Support and participate in projects and programmes at the Craft Hubs |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



▪ Health and Social Development

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|---|-------------------|--|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Promote the efficient delivery of health care. | District Health Council Activities | Facilitate District Health Council (DHC) programmes and sittings. | Opex | Implement the programmes and activities of DHC | Implement the programmes and activities of DHC | Implement the programmes and activities of DHC | Evaluate and review of DHC programmes and activities |
| | Health Programmes | Facilitate and Support Primary Health Care Programmes to promote public participation in Primary Health Care (PHC) services | Opex | Facilitate the establishment of PHCFC and promote public participation in PHC services | Facilitate the implementation of PHCFC programmes | Facilitate the implementation of PHCFC programmes | Facilitate the implementation of PHCFC programmes |
| Promote social development of our Communities. | Youth development programme | Facilitate and Coordinate Youth Development programmes | Opex | Review Youth Development Policy | Facilitate and coordinate implementation of Youth development programmes | Facilitate and coordinate implementation of Youth development programmes | Facilitate and coordinate implementation of Youth development programmes |
| | Sedibeng External Student Financial Assistance programme | Facilitate implementation of Sedibeng External Student Financial support policy | Opex | Review Student financial support policy Establish Student Financial Support Committee | Facilitate and Monitor the implementation of the Student Financial Support policy | Facilitate and Monitor the implementation of the Student Financial Support policy | Facilitate and Monitor the implementation of the Student Financial Support policy |
| | Social Development programmes and forums for special groups | Support Social Development programmes, activities and forum sittings for special groups | Opex | Review Policies and strategies relating to PWDs, Elderly and Ex-Combatants | coordinate the implementation programmes and activities for Special groups | coordinate the implementation programmes and activities for Special groups | coordinate the implementation programmes and activities for Special groups |
| | Women and Gender programmes | Facilitate implementation of Gender and Women programmes | Opex | Review gender policy and strategy | Facilitate and coordinate the implementation of gender programmes | Facilitate and coordinate the implementation of gender programmes | Facilitate and coordinate the implementation of gender programmes |
| | | | | | | | |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| | | | | | | | |
|--|---|--|------|--------------------------------|--|--|--|
| | Sedibeng Early Childhood development programmes | Coordinate the implementation of the Sedibeng programmes and Stakeholders forum sittings | Opex | Review ECD policy and strategy | Coordinate implementation of Children programmes | Coordinate implementation of Children programmes | Coordinate implementation of Children programmes |
|--|---|--|------|--------------------------------|--|--|--|

D) CLUSTER: Corporate Services

Information Technology

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|--|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Implementation of the Information Security Management System | Security Standards, Policies and Procedures | Develop Information Technology related Security Standards, Policies and Procedures for control and monitoring | OPEX | Conduct Situational Analysis | Develop and review Standards, Policies and Procedures | Implement Standards, Policies and Procedures | Implement Standards, Policies and Procedures |
| | Information Technology Governance Framework as per DPSA guide | Establish an information technology governance framework that improves municipality performance and risks | OPEX | Develop Governance Framework | Implement the Governance Framework | Implement the Governance Framework | Implement the Governance Framework |
| | Information Technology Steering Committee meetings | Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement. | OPEX | Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement. | Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement | Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement | Conduct monthly IT Steering Committee meetings to deliberate and resolve on all essential IT related procedures and procurement |
| | Contract Management | Manage Information Management Contracts to speedily identify challenges. | OPEX | Manage and monitor IT Related contracts | Manage and monitor IT Related contracts | Manage and monitor IT Related contracts | Manage and monitor IT Related contracts |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



| | | | | | | | |
|---|-----------------------------------|--|------|--|---|---|--|
| Investment into communication infrastructure | Optic Fibre project | Maintain and generate revenue through private and public participation in municipality Optic Fibre | OPEX | Conduct situational analysis for participatory collaboration with stakeholders | Facilitate, maintain and monitor continuous Optic Fibre functionality | Facilitate, maintain and monitor continuous Optic Fibre functionality | Facilitate, maintain and monitor continuous OpticFibre functionality |
| | Wi-Fi connectivity | Install, maintain and monitor Wi-Fi in identified hotspots | OPEX | Analysis and installation of Wi-Fi in identified hotspots | Install Wi-Fi at additional identified and monitor | Install Wi-Fi at additional identified and monitor | Install Wi-Fi at additional identified and monitor |
| Improve information connectivity within the Sedibeng Region | Shared IT related services | Management of IT related shared services with local municipalities | OPEX | Conclude IT Related shared services agreements with local municipalities | Manage IT related shared Service level agreements | Manage IT related shared Service level agreements | Manage IT related shared Service level agreements |
| | Mobile Communication connectivity | Coordinate National Transversal mobile communication | OPEX | Contract a service provider to manage municipality mobile communication | Facilitate and monitor municipality mobile communication | Facilitate and monitor municipality mobile communication | Facilitate and monitor municipality mobile communication |

▪ Human Resources

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|-------------------------------------|---|-------------------|--|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve Human Resources Management and ensure application of best Human Capital | Human Resources Management Strategy | Implement HR Strategy to inform and support council to achieve objectives | OPEX | Review and implement Human Resources Strategy and Plan in line with Province (COGTA & SALGA) | implement Human Resources Strategy and Plan in line with Province (COGTA & SALGA) | implement Human Resources Strategy and Plan in line with Province (COGTA & SALGA) | implement Human Resources Strategy and Plan in line with Province (COGTA & SALGA) |
| | Human Resources Policy | Implement the HR Policy to assist employees to perform at their optimum | OPEX | Review and Implement Human Resources Policy in line with Province (CoGta & SALGA) | Implement Human Resources Policy in line with Province (COGTA & SALGA) | Implement Human Resources Policy in line with Province (COGTA & SALGA) | Implement Human Resources Policy in line with Province (COGTA & SALGA) |
| | Staff Audit | Conducting Staff Audit to ensure that all | OPEX | Review employees' | Implement Staff Audit | Implement Staff Audit | Implement Staff Audit |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| | | | | | | | |
|--|---|---|------|--|--|--|--|
| | | employees of Council are accounted for. | | database | | | |
| | Occupational Health and Safety | Ensure safe and healthy working environment for employees participation, productivity and service delivery | OPEX | Monitor and report OHS Plan Implementation | Monitor and report OHS Plan Implementation | Monitor and report OHS Plan Implementation | Monitor and report OHS Plan Implementation |
| | Electronic Human Management (Time and Attendance) system | Monitoring of Self-service leave system | OPEX | Training of workplace systems Champions | Activation Self-service leave system | Monitor and evaluate utilization of self-system | Do impact analysis and report. |
| Ensure application of best Human Capital Development Practices | Employment Equity Programme | Promote equal opportunity and fair recruitment in the workplace. | OPEX | Review and update a 5year Employment Equity Plan (2017-2022) and submit to DoL | Implement and monitor Employment Equity Plan (2017-2022) | Implement and monitor Employment Equity Plan (2017-2022) | Implement and monitor Employment Equity Plan (2017-2022) |
| | Skills Development Plan | Conducting employees' Skills Audit; the results thereof will inform the Workplace Skills Plan (WSP) and Training Plan for various training needs identified and prioritized for the year. | OPEX | Finalize employees' Skills Audit and submit Annual Training Report to LGSETA | Review employees' Skills and develop Training Plan and submit Annual Training Report to LGSETA | Review employees' Skills and develop Training Plan and submit Annual Training Report to LGSETA | Review employees' Skills and develop Training Plan and submit Annual Training Report to LGSETA |
| | Training programmes not related to Skills Development Act | Training plan for programmes not related to Skill Development Act | OPEX | Development and implementation of the Training Plan for programmes not related to Skills Development Act | Development and implementation of the Training Plan for programmes not related to Skills Development Act | Development and implementation of the Training Plan for programmes not related to Skills Development Act | Development and implementation of the Training Plan for programmes not related to Skills Development Act |
| | Internal Bursary programme | Providing financial assistance to employees based on Individual PDPs | OPEX | Facilitate, consolidate, implement and monitor internal | Facilitate, consolidate, implement and monitor internal Bursary programme | Facilitate, consolidate, implement and monitor internal Bursary programme | Facilitate, consolidate, implement and monitor internal Bursary programme |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| | | | | | | | |
|--|-------------------------------|---|------|---|---|---|---|
| | | | | Bursary programme | | | |
| | Job Evaluation | Facilitation of the evaluation of Jobs. | OPEX | Evaluation of Job Descriptions | Auditing and Consideration of objections | Implementation of TASK system | Monitoring, Evaluation and Reporting of TASK system |
| | Employees Wellness Programmes | Empowering and supporting employees on various wellness programmes. | OPEX | Conduct employees' Wellness Survey and implement the report | Implement and monitor Employees' Wellness Survey Report | Conduct Employees' Wellness Survey report Impact Assessment | Conduct Employees' Wellness Survey report Impact Assessment |

▪ Facilities

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve Council image and access to Municipality's Buildings and Facilities | General Maintenance and Repairs Strategy | Ensure safe access for all to municipality facilities | OPEX | Develop and implement General Maintenance and Repairs Plan | Develop and implement General Maintenance and Repairs Plan | Develop and implement General Maintenance and Repairs Plan | Develop and implement General Maintenance and Repairs Plan |
| | | Ensure all facilities are clean at all times | OPEX | Develop General Repairs and Maintenance Plan | Implement General Repairs and Maintenance plan | Implement General Repairs and Maintenance Plan | Implement General Repairs and Maintenance Plan |
| Ensure effective and efficient Fleet management | Fleet Management Strategy | Review Integrated Fleet Management Strategy for efficient and effective use of municipality vehicles | OPEX | Implement and monitor Integrated Fleet Management Strategy | Implement and monitor Integrated Fleet Management Strategy | Implement and monitor Integrated Fleet Management Strategy | Implement and monitor Integrated Fleet Management Strategy |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



• INTERNAL PROTECTION SERVICES

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|----------------------------|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Provide Protection Services for public, employees and Councillors entering and using the municipality facilities and buildings | Internal Security Strategy | Develop or Review Integrated Protection Services Strategy | OPEX | Develop or Review and implement Integrated Protection Services Strategy | Implement Integrated Protection Services Strategy | Implement Integrated Protection Services Strategy | Implement Integrated Protection Services Strategy |

▪ Utilities: Fresh Produce Market

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--------------------------------------|---|-------------------|---|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Ensure a self-sustained Vereeniging Fresh Produce Market. | Fresh Produce Market Strategy | Effective management of the Fresh Produce Market Strategy | OPEX | Review and Implement Fresh Produce Market Strategy | Implement Fresh Produce Market Strategy | Implement Fresh Produce Market Strategy | Implement Fresh Produce Market Strategy |
| | Fresh Produce Market Project Rebirth | Upgrading, repairs and maintenance of the Market | GDARD | Identify and develop Repairs and maintenance plan of the Market for Project Rebirth funding | Implement and adhere to Project Rebirth Codes of Best Practice | Implement and adhere to Project Rebirth Codes of Best Practice | Implement and adhere to Project Rebirth Codes of Best Practice |
| | Market Revenue Management | Support, strengthen and monitor safe management of cash | GDARD | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

▪ Utilities: Airport

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|----------------------------------|-----------------------------|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Ensure a self-sustained Airports | Airports Strategy | Effective management of the Airports Strategy | OPEX | Review and implement Airport Strategy | Implement Airport Strategy | Implement Airport Strategy | Implement Airport Strategy |
| | Airports Revenue Management | Support, strengthen and monitor safe management of cash | OPEX | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash | Support, strengthen and monitor safe management of cash |

▪ Utilities: Taxi Ranks

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------|---|---|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Facilitate, implement and monitor Taxi Ranks Strategy | Effective management of the Taxi Ranks | Review and Implement Taxi Ranks Strategy | OPEX | Develop and Implement Taxi Ranks Strategy | Develop and liaise with taxi stakeholders for better management of taxi ranks | Manage and liaise with taxi stakeholders for better management of taxi ranks | Manage and liaise with taxi stakeholders for better management of taxi ranks |

▪ Corporate and Legal Services:

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Ensure effective Secretarial services to Council, Mayoral and related Committee meetings. | High Quality agenda and minutes produced. | Render Secretarial services in respect of preparation of the agenda, taking and production of minutes for authorized committees of Council | OPEX | Avail timeous secretarial service and accurate minute taking. | Avail timeous secretarial service and accurate minute taking. | Avail timeous secretarial service and accurate minute taking. | Provide report on performance of secretarial service. |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| | | | | | | | |
|--|---|---|------|--|--|--|--|
| | Turnaround of distribution of Agenda for Committees | Ensure speedy distribution of agenda for various committee meetings. | OPEX | Deliver all Agendas on time | Deliver all Agendas on time | Deliver all Agendas on time | Provide report on performance of secretarial service. |
| | | Implement Hansard method of managing Mayoral, Council and all Council related fora | OPEX | Implement Hansard method of managing Mayoral, Council and all Council related fora | Implement Hansard method of managing Mayoral, Council and all Council related fora | Implement Hansard method of managing Mayoral, Council and all Council related fora | Implement Hansard method of managing Mayoral, Council and all Council related fora |
| Ensure effective and efficient legal support. | Develop or vet all Council contracts. | Ensure that all council contract are legally compliant | OPEX | Develop Compliant Contracts | Develop Compliant Contracts | Develop Compliant Contracts | Develop Compliant Contracts |
| | Provide Legal opinion and advice | Provide legal advice to functionaries and Council committees | OPEX | Provide accurate Legal Advice | Provide accurate Legal Advice | Provide accurate Legal Advice | Provide accurate Legal Advice |
| | Provide legal opinion and guidance to Clusters contract management | Conduct quarterly contract management meetings to enable early identification of Clusters and departments challenges with their contracts | OPEX | Provide legal opinion and guidance to Clusters contract management | Provide legal opinion and guidance to Clusters contract management | Provide legal opinion and guidance to Clusters contract management | Provide legal opinion and guidance to Clusters contract management |
| Update Council of new and/or amended legislation and legal transcripts relevant to local government for effective management of Council business | Continuously update Council with all amendments of legislation relevant to local government | Ensure compliance with all new and/or amended legislation and legal prescripts | OPEX | Ensure the effective management of Council business | Ensure the effective management of Council business | Ensure the effective management of Council business | Ensure the effective management of Council business |
| Review and monitor records management systems. | Maintain a compliant Records management system in terms of the Archives Act. | Ensure that every council document is recorded accordingly as per standard operating procedure | OPEX | Ensure every document of Council is Filed accordingly | Ensure every document of Council is Filed accordingly | Ensure every document of Council is Filed accordingly | Ensure every document of Council is Filed accordingly |
| Facilitate and Support Internal Communications | Review or develop Internal Communication Strategy in line with | Ensure employees, Councillors and community members get information through | OPEX | Ensure employees, Councillors and community members get | Ensure employees, Councillors and community members | Ensure employees, Councillors and community members | Ensure employees, Councillors and community members get |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| | | | | | | | |
|--|--|--|-----|--|--|--|--|
| | Provincial Strategy | internal newsletters and regular website updates | | information | get information | get information | information |
| | Website update | Update all legislative/compliance documents in the website | | | | | |
| | Internal newsletters | Inform and enlighten all staff on activities taking place within the municipality through an internal newsletter | | | | | |
| Ensure improved labour unions-management Collaboration and relationships | Collective Bargaining and Labour Relations | Conduct monthly LLF meetings to deliberate on issues affecting employees and management | PEX | Ensure improved labour unions-management relationships | Ensure improved labour unions-management relationships | Ensure improved labour unions-management relationships | Ensure improved labour unions-management relationships |

E) OFFICE OF THE MUNICIPAL MANAGER

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|--|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Effective Intergovernmental Relations. | IGR Strategy and Implementation Plan. | Develop an IGR Strategy and Implementation Plan. | OPEX | Develop an IGR Strategy and Implementation Plan | Review IGR Strategy and Implementation Plan | Review an IGR Strategy and Implementation Plan | Review an IGR Strategy and Implementation Plan |
| Implementation of the Enterprise Risk Management Programmes. | Risk Implementation Plan. | Risk Implementation Plan to be developed and monitored. | OPEX | Risk Implementation Plan to be developed and monitored. | Risk Implementation Plan to be developed and monitored. | Risk Implementation Plan to be developed and monitored. | Risk Implementation Plan to be developed and monitored. |
| Implementation of an Anti-fraud and Anti- Corruption Plan. | Fraud Risk Assessment & Review of Fraud Prevention Plan. | Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed. | OPEX | Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed. | Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed. | Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed. | Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed. |
| Development and implementation of Internal Audit Plans. | 3 Year Rolling Internal Audit Plan and Annual Plan. | Development and Implementation of approved Audit Plans. | OPEX | Development and Implementation of approved Audit Plans. | Development and Implementation of approved Audit Plans. | Development and Implementation of approved Audit Plans. | Development and Implementation of approved Audit Plans. |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|--|---|-------------------|---|---|---|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve the quality of Performance Management Systems | Rollout of an electronic Performance Management System in the local municipalities in the Sedibeng District. | Monitoring of an electronic Performance Management System | OPEX | Monitoring of an electronic Performance Management System | Monitoring of an electronic Performance Management System | Monitoring of an electronic Performance Management System | Monitoring of an electronic Performance Management System |
| Development and approval of the Service Delivery & Budget Implementation Plan. | Alignment of 2016/17 IDP projects/Programmes with SDM Budget. | Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP. | OPEX | Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP. | Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP. | Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP. | Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP. |
| Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements. | Submission of audited Quarterly, Mid-year and Annual Reports to Audit Committee and Council. | Quality assured reports approved and submitted to stakeholders as per legislation. | OPEX | Quality assured reports approved and submitted to stakeholders as per legislation. | Quality assured reports approved and submitted to stakeholders as per legislation. | Quality assured reports approved and submitted to stakeholders as per legislation. | Quality assured reports approved and submitted to stakeholders as per legislation. |
| Consolidate Progress Report on the implementation of the 3 rd Generation GDS | Collate information on the progress on the implementation of the 3 rd Generation GDS and incorporate it in the IDP. | Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS. | OPEX | Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS. | Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS. | Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS. | Consolidate and develop a report on the 10 Flagship projects as stipulated in the 3 rd Generation GDS. |
| Undertake IDP review process and submit for approval the 2017/21 IDP. | Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18 through the development of IDP 2017/22. | Development and Implementation of IDP as 5 years regional strategy as per Municipal Systems Act, no 32 of 2000. | OPEX | Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18. | Review and Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2018/19. | Review and Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2019/20. | Implement the IDP Framework guide for 2017/22, Process Plan and Budget for 2017/18 through the development of IDP 2020/21. |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

E) CLUSTER: Finance

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; | Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; | Compliance with legislative requirements, rules and regulations by means of enhancing internal controls | Opex | Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; | Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; | Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; | Expand monthly internal processes that verify and support credible financial reporting in line with MFMA; |
| Compile a realistic and funded budget; | Compile a realistic and funded budget; | Compile a realistic and funded budget; | Opex | Compile a realistic and funded budget; | Compile a realistic and funded budget; | Compile a realistic and funded budget; | Compile a realistic and funded budget; |
| Compile complete asset register ; | Compile complete asset register ; | Compile complete asset register ; | Opex | Compile complete asset register ; | Compile complete asset register ; | Compile complete asset register ; | Compile complete asset register ; |
| Firmer internal controls to respond to internal audit reports and recommendations more effectively; | Firmer internal controls to respond to internal audit reports and recommendations more effectively; | Compliance with legislative requirements, rules and regulations by means of enhancing internal controls | Opex | Firmer internal controls to respond to internal audit reports and recommendations more effectively; | Firmer internal controls to respond to internal audit reports and recommendations more effectively; | Firmer internal controls to respond to internal audit reports and recommendations more effectively; | Firmer internal controls to respond to internal audit reports and recommendations more effectively; |
| Implement and strengthen cost reduction and containment strategy | Implement and strengthen cost reduction and containment strategy; | Implement and strengthen cost reduction and containment strategy; | Opex | Implement and strengthen cost reduction and containment strategy | Implement and strengthen cost reduction and containment strategy; | Implement and strengthen cost reduction and containment strategy | Implement and strengthen cost reduction and containment strategy; |
| Progressive SDBIP reporting to provide strategic alignment of operations; | Progressive SDBIP reporting to provide strategic alignment of operations; | Progressive SDBIP reporting to provide strategic alignment of operations; | Opex | Progressive SDBIP reporting to provide strategic alignment of operations; | Progressive SDBIP reporting to provide strategic alignment of operations; | Progressive SDBIP reporting to provide strategic alignment of operations; | Progressive SDBIP reporting to provide strategic alignment of operations; |
| <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | Opex FMG | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | <ul style="list-style-type: none"> Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| | | <ul style="list-style-type: none"> MSCOA Budget Reforms FMG Programme | Grant | | | | |
| Review tariff structure and income generating tariffs | Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking | Benchmarking the tariff structure and looking at alternative tariff charges in line with legislation | Opex | Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking | Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking | Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking | Revisit the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking |
| Maintain Unqualified Audit status and improve to Clean Audit outcome | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status | Operation clean audit | Opex | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status |
| Resource mobilization and alternative source of funding. | Revisit powers and functions in line with sect 84 of the MSA | Alignment of powers and functions | Opex | Revisit powers and functions in line with sect 84 of the MSA | implement powers and functions in line with sect 84 of the MSA | implement powers and functions in line with sect 84 of the MSA | implement powers and functions in line with sect 84 of the MSA |
| Reform budgeting to support strategy. | Intensify Grant funding to support programmes. | Revenue mobilization | Opex | Intensify Grant funding to support programmes. | Intensify Grant funding to support programmes. | Intensify Grant funding to support programmes. | Intensify Grant funding to support programmes. |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|--|----------------------------------|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Promote and maintain good corporate governance | <ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money ▪ Progressive SDBIP reporting to provide strategic alignment of operations; | MSCOA budget reforms | Opex | <ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money | <ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money | <ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money | <ul style="list-style-type: none"> ▪ Align strategy development and budget to create an enabling environment for investment. ▪ Improve procurement systems to eliminate corruption and ensure value for money |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



Supply Chain Management

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Promote and maintain good corporate governance | <ul style="list-style-type: none"> Improve procurement systems to eliminate corruption and ensure value for money | <ul style="list-style-type: none"> Implement and strengthen cost reduction and containment strategy; | Opex | Improve procurement systems to eliminate corruption and ensure value for money | Improve procurement systems to eliminate corruption and ensure value for money | Improve procurement systems to eliminate corruption and ensure value for money | Improve procurement systems to eliminate corruption and ensure value for money |
| Promote local BEE suppliers and SMME's; | <ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement SCM's National Treasury & Provincial Treasury Reforms; | <p>Ensure implementation of the following:</p> <ul style="list-style-type: none"> Infrastructure Policy; Central Supplier Database (CSD); E-tender Portal; Township Economic Revitalization (TER) (Provincial Treasury to conduct training.) <p>Create awareness campaigns and taking into account the GEYODI Targets.</p> | Opex | <ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement & report on SCM's National Treasury & Provincial Treasury Reforms; | <ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement & report on SCM's National Treasury & Provincial Treasury Reforms; | <ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement & report on SCM's National Treasury & Provincial Treasury Reforms; | <ul style="list-style-type: none"> Improve support to small business and cooperatives. Implement & report on SCM's National Treasury & Provincial Treasury Reforms; |
| Reduce Municipal under spending on CAPEX | Ensure Implementation of the Procurement Plan | Monthly reporting on the procurement plan | Opex | Ensure Implementation of the Procurement Plan | Ensure Implementation of the Procurement Plan | Ensure Implementation of the Procurement Plan | Ensure Implementation of the Procurement Plan |

Office of the CFO

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|----------------------------------|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Coordinated Support, Facilitation, Monitoring and Intervention to support local | Provide support to local municipalities through district CFO Forum IGR structure | CFO Forum quarterly engagements | Opex | Provide support to local municipalities through district CFO Forum IGR structure | Provide support to local municipalities through district CFO Forum IGR structure | Provide support to local municipalities through district CFO Forum IGR structure | Provide support to local municipalities through district CFO Forum IGR structure |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|-----------------|--|-----------------------------------|-------------------|------------------------|------------------------|------------------------|------------------------|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Municipalities | Initiate and implement SCOA reforms for deadline 1 July 2017 | Compliance with National Treasury | | implement SCOA reforms | implement SCOA reforms | implement SCOA reforms | implement SCOA reforms |

F) POLITICAL MANAGEMENT TEAM

a. Office of the Executive Mayor

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|---|----------------------------------|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve Community Participation | <ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) Convene IDP and Budget Stakeholders/Community Participation | Community Participation | Opex | <ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) Convene IDP and Budget Stakeholders/Community Participation | <ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) Convene IDP and Budget Stakeholders/Community Participation | <ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) Convene IDP and Budget Stakeholders/Community Participation | <ul style="list-style-type: none"> Convene Izimbizos and State of the District Address (SODA) Convene IDP and Budget Stakeholders/Community Participation |
| Promote and Support National, Provincial and Local Commemorative events | In Partnership with other Spheres of Government, Promote awareness on Commemorative Events | Commemorative events | Opex | In Partnership with other Spheres of Government, Promote awareness on Commemorative Events | In Partnership with other Spheres of Government, Promote awareness on Commemorative Events | In Partnership with other Spheres of Government, Promote awareness on Commemorative Events | In Partnership with other Spheres of Government, Promote awareness on Commemorative Events |
| Strengthening IGR forums with Local municipalities and other spheres of government Province/National Departments. | Coordinate and participate on local, Provincial and National department on IGR related Forums | IGR Forums | Opex | Coordinate and participate on local, Provincial and National department on IGR related Forums | Coordinate and participate on local, Provincial and National department on IGR related Forums | Coordinate and participate on local, Provincial and National department on IGR related Forums | Coordinate and participate on local, Provincial and National department on IGR related Forums |

CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS



b. Office of the Speaker

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve High level of stakeholders relations and Public Participation in Government | Coordinate stakeholders and engage them on the offerings of the Sedibeng. | Mobilize community organizations such as NGO's, FBO's and all other stakeholder to be involved in the government activities. | Opex | Coordinate stakeholders and engage them on the offerings of the Sedibeng. | Coordinate stakeholders and engage them on the offerings of the Sedibeng. | Coordinate stakeholders and engage them on the offerings of the Sedibeng. | Coordinate stakeholders and engage them on the offerings of the Sedibeng. |
| | Coordinate women's month activities together with local municipalities | Outline all the activities throughout the month of August and present the report before council for adoption. | Opex | Coordinate women's month activities together with locals. | Coordinate women's month activities together with locals. | Coordinate women's month activities together with locals. | Coordinate women's month activities together with locals. |
| Implementing and coordinating a petition management system to effectively deal with petitions from members of the public | Coordinate Petition Management Committee to present all petitions received. | Process all the petitions received and communicate decisions and outcomes back to the petitioners | Opex | Coordinate Petition Management Committee to present all petitions received. | Coordinate Petition Management Committee to present all petitions received. | Coordinate Petition Management Committee to present all petitions received. | Coordinate Petition Management Committee to present all petitions received. |
| Strengthening and implementation of various policy reviews. | Research Sedibeng policies to be reviewed. | Compile a report on policies to be reviewed. | Opex | Research Sedibeng policies to be reviewed. | Research Sedibeng policies to be reviewed. | Research Sedibeng policies to be reviewed. | Research Sedibeng policies to be reviewed. |
| Strengthening IGR forums with Local municipalities and other spheres of government Province/National Departments. | Coordinate local, Provincial and National department on IGR related Forums | Provide support to locals and engage provincial departments such as SALGA, COGTA, and Treasury to provide capacity to the locals | Opex | Coordinate local, Provincial and National departments. | Coordinate local, Provincial and National departments. | Coordinate local, Provincial and National departments | Coordinate local, Provincial and National department |
| | Facilitate District Speaker's Forum | <ul style="list-style-type: none"> ▪ Ensure that the meetings of the Speaker's forum sits as per the schedule which is quarterly. ▪ Coordinate Speaker's forum meetings. | Opex | Facilitate Speaker's forum meetings. | Facilitate Speaker's forum meetings. | Facilitate Speaker's forum meetings. | Facilitate Speaker's forum meetings. |
| Strengthen oversight and accountability. | Coordinate section 79 committee meetings including MPAC. | Develop MPAC oversight report to council | Opex | Coordinate section 79 committee meetings including MPAC. | Coordinate section 79 committee meetings including MPAC. | Coordinate section 79 committee meetings including MPAC. | Coordinate section 79 committee meetings including MPAC. |



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| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|--|---|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Improve capacity and Promote Welfare and support to councilors | Identify Training and Development Programmes for Councilors | Rollout well designed training and development Programmes for Councilors | Opex | Identify and Implement Training and Development Programmes for Councilors | Identify and Implement Training and Development Programmes for Councilors | Identify and Implement Training and Development Programmes for Councilors | Identify and Implement Training and Development Programmes for Councilors |
| | Coordinate councilor's welfare programmes | Ensure that programmes are implemented on the support and the welfare of councilor's in the district. | Opex | Coordinate councilor's welfare programmes | Coordinate councilor's welfare programmes | Coordinate councilor's welfare programmes | Coordinate councilor's welfare programmes |
| Promote Council Business | Coordinate Council sittings | Ensure council is sitting as per the calendar/ schedule. | Opex | Coordinate Council meetings | Coordinate Council meetings | Coordinate Council meetings | Coordinate Council meetings |

▪ Office of the Chief Whip

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|---|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Tighten coordination of oversight through Caucus. | Co-ordinate all caucus meetings. | Process all Agenda Items for Council | Opex | •Co-ordinate all caucus meeting | Co-ordinate all caucus meetings | Co-ordinate all caucus meetings | Coordinate all caucus meetings |
| Strengthen facilitation of oversight Study Groups Sittings | Co-ordinate and facilitate all study group meetings. | Provide support to Study Groups, with regards to discussion and report writing. | Opex | Provide support to all study group meetings | Provide support to all study group meetings | Provide support to all study group meetings | Provide support to all study group meetings |
| Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla | Co-ordinate District –wide Caucus Lekgotla/Joint Whippery. | Convene Retreats, together with Locals. | Capex | •Convene Retreats, together with Locals. | Convene Retreats, together with Locals. | Convene Retreats, together with Locals. | •Convene Retreats, together with Locals. |
| Coordinate District and Provincial Caucus forums to strengthen District wide intergovernmental relations. i.e. Chief Whips, Whippery and Multi Party Forums | Co- ordinate District Wide Chief Whips Forum meetings | Outline all the activities/schedule of Chief Whip Forums throughout the District. | Capex | Co- ordinate District Wide Chief Whips Forum meetings | Co- ordinate District Wide Chief Whips Forum meetings | Co- ordinate District Wide Chief Whips Forum meetings | Co- ordinate District Wide Chief Whips Forum meetings |
| Facilitate and coordinate Political Management Team meetings. | Convene Political Management Team meetings. | Ensure that PMT meet as per schedule | Capex | Convene Political Management Team meetings. | Convene Political Management Team meetings. | Convene Political Management Team meetings. | Convene Political Management Team meetings. |



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| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------|--|--|--|--|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Coordinate councilors research and development programs | Coordinate and facilitate logistics councilors research and development programs | Provide support to councilors with regard to research and development programs | Opex | Provide support to councilors with regard to research and development programs | Provide support to councilors with regard to research and development programs | Provide support to councilors with regard to research and development programs | Provide support to councilors with regard to research and development programs |

External Communications

| IDP Deliverable | Project/Programme | Description of Project/Programme | Source of Funding | Delivery Agenda | | | |
|---|--|--|-------------------|---|---|---|---|
| | | | | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| Build high level of stakeholder relations, effective communication and branding | Media Monitoring Services | Monitoring of news that impact on the image of the Council | OPEX | Develop an archiving system | Ensure proper functionality of the system | Ensure proper functionality of the system | Ensure proper functionality of the system |
| | Develop a Communications Strategy | Strategy will assist the Municipality in consistently engaging with relevant stakeholders using relevant messages at the right time. | OPEX | Adoption of the draft Communications Strategy | Implementation of the approved strategy | Implementation of the approved strategy | Review of the strategy |
| | Develop a Stakeholder Relations Strategy | Ensure stakeholder database is updated and classified according to sectors. | OPEX | Adoption of the Draft stakeholder Relations strategy | Implementation of the approved strategy | Implementation of the approved strategy | Review of the strategy |
| | Develop a Marketing and Branding Strategy | Update the Events Management policy | OPEX | Adoption of the Draft Marketing and branding strategy | Implementation of the approved strategy | Implementation of the approved strategy | Review of the strategy |
| | <ul style="list-style-type: none"> District Communications Forum Meetings | Ensure DCF meetings are convened and effective | OPEX | DCF Meetings | DCF meetings | DCF Meetings | DCF Meetings |



CHAPTER 04: DEVELOPMENT STRATEGIES, SECTOR PLANS AND PROJECTS

IDP Game changers/ Flagship projects

In this section, the municipality spells out the flagships, cross cutting initiatives and projects on where the municipality wants to focus disproportionate effort to ensure that we put the development of the region on a new trajectory. In this way, we are most likely to deliver towards the realization of NDP and TMR Pillars and exceed on delivering on our 2016 election mandate. Some of these flagship projects will be led by a collaboration of the municipality through Public Private Partnership initiative.

The most important aims of these flagships will:

- Creation of jobs, investments and promote tourism in the region
- Revitalise an attractive image for the region through Vaal 21 initiative
- Create wealth for the region
- Promote Heritage through commemorative events
- Improve transport infrastructure and;
- Encourage private investment

Progress on Sedibeng District/ Provincial Game changers

| PROGRAMME | PROJECT NAME | LOCATION | OWNER | STATUS | PROGRESS |
|--------------|--|---------------|---|--|--|
| AGRITROPOLIS | 1.Agritropolis Strategy | District-wide | GDARD | <ul style="list-style-type: none"> ▪ Concept phase based on four pillars (Agro processing; Primary agriculture; tourism (eco and Agri). ▪ Commissioned study for the concept. Awaiting cab memo approval. ▪ Options to create precinct around Agritropolis. Precinct plan already approved by council. ▪ 1 agro-park in Sebokeng (implementation); another in Lesedi ▪ National Department of Agriculture wants to set up Mega Agripark | Need for Feasibility study for of entire programme |
| | 2.Doornkuil Precinct- <i>Agri-City, Agricultural college</i> | Midvaal | Midvaal LM- Land belongs to Sedibeng District | Preliminary costings concluded. | Full feasibility required. |
| | 3. Vereeniging Fresh | Emfuleni | GDARD | Market is being refurbished- implementation stage | Operations |



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| | Produce market | | | | |
| | 4.De Deur rural node-precinct plan- <i>Agro processing farm</i> | Midvaal | Midvaal LM/ GDARD | Implementation commenced | Additional grant funding required or PPP partnership to solicit feasibility studies |
| | 5.Langzeekoegat Precinct- Agri village | Lesedi | DRDLR | Framework for the Agri-park in place. Environmental authorization in place. | Implementation |
| | 6. Agro-processing plant | Lesedi | Lesedi LM | Concept | Feasibility required |
| | 7. Devon Tannery- Agro-processing of cattle hides | Lesedi | Lesedi LM/ GDARD | Environmental authorization application underway. | Implementation |
| GREEN ECONOMY | 8. Natural gas hub | District-wide | Department of Energy/ Sedibeng District | EOI issued | Feasibility required |
| | 9. Waste to power plant: Renewable energy (proposed \$ 500 million plant) | Lesedi | Earth Sea Corporation Energy | Planning for the necessary approvals underway | Implementation |
| AGRO-TOURISM | 10. Waterfront precinct- Waterfront developments | District-wide | Sedibeng District | Planning stage- PCF engagements on revised plan | Feasibility required |
| | 11. Sharpeville secondary node | Emfuleni | Emfuleni LM | Planning stage | Implementation |
| | 12. Vaal rehabilitation | District-wide | Sedibeng District | Planning stage | EMP development |
| | 13. Recreation megacity-precinct in Sharpeville | Emfuleni | Sedibeng District | Concept | Planning stage |
| GOVERNMENT PRECINCT/ VAAL 21 | 14. Government precinct incl. CBD revitalization | Emfuleni | Sedibeng District | Feasibility concluded. | Conclusion of PPP process with N Treasury |
| | 15. Vaal River City development | Emfuleni | Private Developer-Steyn | The Township Layouts are being amended in terms of Section 98 & 100 of the Town Planning Ordinance and will be re-submitted to Emfuleni Planning department on the 2nd November for final approval as it will now be re-aligned to the main Boulevard Link road from the New Sharpeville/ Bedworth Park Interchange, to accommodate the Sasol pipeline as much as possible, together with the re-alignment of Mario Milani to tie into the Hendrick Van Eck Boulevard/ Ascot Intersection. The new Road Alignment has been requested by Emfuleni | WSP, the Traffic Engineering Consultants, have prepared the tender documentation for Gautrans to tender shortly. The new layout of the road has been developed and will be send to Emfuleni by the 2nd November 2016. The VRC & Sharpeville Ext 2 Projects have been submitted to Human Settlements, to form part of Provinces Mega Projects Programme and there is opportunity of Phase 3 being brought into the Precinct with the Linking of the Vereeniging CBD, |

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| | | | | <p>Traffic Department & Gautrans to finally approve the phasing of Bedworth Park Ext 8 & Sharpeville Ext 2, as this forms part of their Provincial / Municipal Regional Road Master planning that was prepared by the Gautrans & Emfuleni Road Planning Consultants.</p> <p>The Agreement whereby Gautrans as the implementing Agent for the New Interchange & Link Roads to Playfair Boulevard (Sharpeville Ext 2) & Mario Milani (Bedworth Park Ext8), has been signed by Province and Vaal River City last week.</p> | <p>through the “Old Refractories Site”, through VRC up into Sharpeville,</p> <p>The Sharpeville Memorial Precinct & the Vaal University, through the Pedestrian & Cyclist link through the Green Belts, then from these precincts, into the Vanderbijlpark CBD.</p> |
| R59 CORRIDOR | 16. Eight (8) nodes identified | Midvaal | Midvaal LM | Urban design framework done | Bulk water and sewer to be unlocked to enable implementation |
| | 17. Grace development/ Gauteng highlands- incl Joziwood studios | Midvaal | Private development | Township Establishment Application approved | Finalisation of Sewer capacity, SLA and DHS Agreement |
| | 18. Klipriver business park | Midvaal | Sedibeng District | Limited sewer capacity provided by ERWAT | Implementation of Next phases depended on sewer and water availability |
| URBAN RENEWAL FRAMEWORK | 19. Old Vereeniging hospital- upgrade & re-use | Emfuleni | GDHS/ Emfuleni LM | Planning stage | Implementation |
| | 20. Vanderbijlpark Urban Renewal Strategy | Emfuleni | Emfuleni LM | Planning stage: Traffic and occupancy rate studies | Feasibility study to be concluded |
| REVITALISATION PROGRAMME- | 21. Bophelong secondary node | Emfuleni | NDPG and DBSA | Feasibility underway | Planning stage |
| | 22. Ratanda Precinct Development | Lesedi | NDPG | Business planning stage/ planning stage | Feasibility study required |
| SICELO PRECINCT | 23. Siculo Precinct plan- Meyerton CBD link, commercial & housing developments | Midvaal | Midvaal LM | Costings done | Full feasibility required |
| E-GOVERNMENT | 24. Optic fibre project- incl Free Wi-Fi, Smart schools | District-wide | Gauteng E-Government | Planning stage- Optic Fibre Smart schools-Implementation | Implementation of Free Wi-Fi and Smart payment systems |
| WARE-HOUSING , LIGHT INDUSTRIAL & OFFICE PARKS | 25. Heidelberg Extension | Lesedi | Lesedi LM/ Marble Gold | Implementation-conference and retail complex under construction | Unlocking future phases |
| | 26. Warehouse Port | Lesedi | Private Development- | Planning stage | SDP approvals |



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| | | | Tecino Investment | | |
| | 27. Warehouse Park-Industrial Township | Lesedi | Private Development-Tecino Investment | Planning stage | SDP approvals |
| | 28. Office Park | Lesedi | Private Development-Tecino Investment | Planning stage | SDP approvals |
| | 29. Extreme Park, service centre (Kwa Zenzele) and filling station (Heidelberg Rd & Louw) | Lesedi | Private Development-Tecino Investment | Planning stage | SDP approvals |
| | 30. Shopping centre, Life Style cafe and Incubation Park for SMME and Business Incubator & heritage promotion | Lesedi | Private Development-Tecino Investment | Planning stage | SDP approvals |
| | 31. Light industrial hub-Kwa Zenzele | Lesedi | Corobrik/ Lesedi LM | Planning stage | SDP approvals |
| | 32. Bulk liquid Terminal- for Transnet & Bulk fuel storage | Lesedi | Transnet | Construction of 12 storage facilities near completion | Implementation |
| | 33. Bulk Liquid Terminal – Vopak - Reatile | Lesedi | Vopak - Reatile | Township Establishment concluded | Implementation |
| WASTE WATER TREATMENT PROGRAMME | 34. Sedibeng Waste Water Treatment Works incl Sebokeng WWTW | District-Wide | Rand Water | Awaiting funding approval | Implementation |
| | 35. Leeuwkuil WWTP | Emfuleni | Rand Water | Funding in place & feasibility concluded | Implementation |
| | 36. Rietspruit Sewer line | Midvaal | Randwater | Awaiting funding approval | Implementation |
| INDUSTRIALISATION PROGRAMME | 37. Ash dump beneficiation | Emfuleni | Emfuleni LM | Beneficiation operation to clear ash in the old Anglo Vaal site (south of Barrage Road) will be availed to accommodate the future growth of the river city | Implementation: Land will be availed to accommodate the future growth of the river city |
| | 38. Iron and steel beneficiation | District-wide | Sedibeng district/ GDED | Concept | Feasibility required and Government decision on Arcelor Mittal |



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| | 39. Building materials supply | District-wide | Sedibeng district/ GDED | Concept | Feasibility required |
| | 40. Vaal logistics Hub | Emfuleni | Emfuleni LM/GIFA | Feasibility underway. Geo-Tech studies completed. | Presentations to be presented at the Steering Committees. |
| ROADS UPGRADING PROGRAMME | 41. K154 upgrade | Midvaal | GDRT | First section of construction completed | Completion of the remaining sections |
| | 42. R82 Upgrade | Midvaal | GDRT | 100% completion of project, road surfacing underway, road section officially opened | Next phase to commence |
| SOCIAL INFRASTRUCTURE PROGRAMME | 43. Savannah City | Midvaal | Private development- Basil Read/ GDHS | Implementation | Roll out of support services (schools, clinics) Resolving of bulk sewer line Upgrading of Sedibeng Sewer Works |
| | 44. Doornkuil regional cemetery | Midvaal | Midvaal LM/ Sedibeng District | Concept | Feasibility required |
| | 45. Regional training hospital | Midvaal | Midvaal LM/ Sedibeng District | Concept | Feasibility required |
| | 46. Sanitas Hospital | Lesedi | Meigui | Township Establishment concluded | Implementation |