

# **Sedibeng District Municipality**

# Service Delivery and Budget Implementation Plan (SDBIP) 2013/2014



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#### 1. OFFICE OF THE MUNICIPAL MANAGER

#### 1.1 PERFORMANCE MANAGEMENT

IDP Strategy: Qualitative, transparent and reliable performance management system in the Sedibeng District Municipality

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual	Responsible Directorate	Responsible Person
								Budget		
Operationalise	50% Established	% Established	100%	35	35	15	15		Office of the	MotsumiMathe
electronic	and operational	and operational	Established and					R1 000 000	COO	
Performance	electronic	e-Performance	operational e-							
Management	Performance	Management	Performance							
System at the	Management	System across 9	Management							
Sedibeng District	System.	levels.	System across							
Municipality			9 levels.							
Reviewed	Developed	Reviewed and	Reviewed and	1					Office of the	MotsumiMathe
Performance	Performance	approved	approved						COO	
Management	Management	Performance	Performance							
Framework and	Framework and	Management	Management							
Policy	Policy	Framework and	Framework and							
		Policy	Policy							
Develop a Service	Developed and	Developed and	Developed and	1					Office of the	MotsumiMathe
Delivery & Budget	approved Service	approved Service	approved						COO	
Implementation	Delivery &	Delivery &	Service							
Plan 2013/14.	Budget	Budget	Delivery &							
	Implementation	Implementation	Budget							
	Plan 2012/13.	Plan 2013/14.	Implementation							
			Plan 2013/14.							
Quality assured,	Quality assured,	Quality assured	4 Quarterly	1	1	1	1		Office of the	MotsumiMathe
approved and	approved and	and approved	Reports						COO	
submitted Reports	submitted Reports	Quarterly								

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
as per legislative requirements.	as per legislative requirements -	Reports								
requirements.	Quarterly Reports, Mid-year Report, and Annual	Quality assured and approved Mid-year Report.	Mid-year Report			1			Office of the COO	Motsumi Mathe
	Report.	Quality assured and approved Annual Report	Annual Report			1			Office of the COO	Motsumi Mathe
Training on	Level 1-4	Percentage of	100% trained					OPEX	Office of the	Sebego
operationalization		employees	employees						COO	Taunyane
of ePMS		trained	(level 5-13)							
Facilitate active	Level 1-4	Percentage of	100%	25	25	25	25	OPEX	Office of the	Sebego
participation in the		employees	employees						COO	Taunyane
ePMS System		successfully	(level 5-13)							
		participated in	participated &							
		ePMS	contracted							
Monitor the	Dashboards	Number of	4 Progress and	1	1	1	1	OPEX	Office of the	Sebego
employee progress	Reports	progress and	Evaluation						COO	Taunyane
reporting and		evaluation	Reports							
evaluation in the		reports								
Performance										
Management										
System										

#### 1.2 INTERNAL AUDIT

**IDP Strategy:** Ensure High Level of Corporate Governance through the implementation of the Internal Audit Plans

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
3 Year rolling Audit Plan	3 Year rolling Audit Plan	Approved Internal Auditing Plansby the Audit Committee and Council, and its % rollout.	50% Implementation of the Internal Auditing Plans.	10	20	10	10	R3 400 000	Office of the COO	Bertha Masibihlele
Annual rolling Audit Plan	Annual rolling Audit Plan	% implementation of the approved annual internal audit plan.	100% (Total) implementation of the approved annual internal audit plan, 2013/14. Quality assured internal	25	25	25	25		Office of the COO	Bertha Masibihlele
Develop Annual Internal Audit Plans.	Approved Internal Audit Plan 201/13.	Developed and approved Internal Audit Plans.	100% developed and approved Internal Audit Plan	50	0	0	50		Office of the COO	Bertha Masibihlele
Provide an independent objective assurance for effective Internal Control Systems.	50% Internal controls implemented.	Percentage Implementation of Internal Controls Systems.	80% Implementation of Internal Controls Systems.	20	20	20	20		Office of the COO	Bertha Masibihlele

#### 1.3 RISK MANAGEMENT & INTER-GOVERNMENTAL RELATIONS

**IDP Strategy:** Coordinate and Promote high level of Corporate Governance

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual	Responsible Directorate	Responsible Person
								Budget		
Implementation of the Enterprise Risk Management Programmes	Approved SDM Enterprise Risk Management Framework and policy.	Annually reviewed and approved SDM Enterprise Risk Management Framework and policy.	Annually reviewed and approved Risk Management Process Plan		1			R1 000 000	Office of the COO	Tshwanelo Mokoari
Implementation of the Risk Register.	Risk registers 2012/13	Annually reviewed and approved Risk Registers and Risk Response Strategy.	Reviewed and approved Risk Registers and Risk Response Strategy.		1				Office of the COO	Tshwanelo Mokoari
	Fraud and corruption incidents register	Updated database of fraud and corruption incidents register.	Reviewed, approved and publicized anti-fraud and corruption plans.		1				Office of the COO	Tshwanelo Mokoari
Implementation of an Anti-fraud and Corruption Plan		Annually updated database of fraud and corruption incidents register.	Annually updated database of fraud and corruption		1				Office of the COO	Tshwanelo Mokoari

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								<b>Estimated</b>	Directorate	Person
								Annual		
								Budget		
			incidents							
			register.							
Annually reviewed	Lack of Business	Reviewed and	Developed	1				500 000	Office of the	Tshwanelo
and approved	Recovery Plan	approved	Business						COO	Mokoari
<b>Business Recovery</b>		Business	Recovery Plan							
Plan.		Recovery Plan.								

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
	IGR Calendar	Approved IGR	Approved	1					Office of the	Tshwanelo
Development of		Calendar	IGR Calendar					R800 000	COO	Mokoari
Inter-governmental	2 Joint MM's	4 Joint MMs and	4 Joint MMs	1	1	1	1		Office of the	Tshwanelo
Relations Strategic	meeting	convened and							COO	Mokoari
Programmes		reports presented.								
Promote inter-	2 Inter-municipal	Inter-municipal	2 Inter-		1	1			Office of the	Tshwanelo
municipal learning	learning tours	learning tours	municipal						COO	Mokoari
relationships	undertaken.	undertaken.	learning tours							
			undertaken.							

#### 1.4 INTEGRATED DEVELOPMENT PLANNING

**IDP Strategy:** Monitor the Growth and Development Strategy and Review IDP

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Monitor the implementation of Second Generation Growth and Development Strategy (GDS)	First and Second Generation SGDS	Progress Report on the implementation of the 2 <sup>nd</sup> Generation GDS	4 Reports on the Implementation of the GDS flagship Projects	1	1	1	1	Opex	Office of the COO	Richard Masangane
Develop the IDP 2014–15	Approved IDP 2013/14	% Reviewed IDP 2014/15	100% Reviewed IDP 2014/15	10	10	75	5	Opex	Office of the COO	Richard Masangane
	Approved IDP 2013/14	Submitted Draft IDP 2014/15 to Council.	Draft IDP 2014/15 submitted to Council.		1			Opex	Office of the COO	Richard Masangane
	Approved IDP 2013/14	Submitted Final IDP 2014/15 to Council.	Draft IDP 2014/15 submitted to Council.				1	Opex	Office of the COO	Richard Masangane
Monitoring of the IDP development through the IDP Steering Committee and Representative Forum	Approved IDP Process Plan 2012/13	% Implementation and Monitoring of the IDP Process Plan 2013/14	Implementation of the IDP Process Plan.	15	15	35	35	Opex	Office of the COO	Richard Masangane

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate IDP and Budget Public Participation 2013/14	Public participation/ Stakeholder engagements 2012/13.	Number of Public participation/Stakeholder engagements rollout as per IDP Process Plan	2 Public participation/ Stakeholder engagements as per IDP Process Plan 2013/14		1		1		Office of the COO	Richard Masangane
Facilitate IDP Review Clusters engagements	2 Cluster's Review engagements	Number of Cluster's Review engagements.	2 Cluster's Review engagements to be facilitated.		1		1		Office of the COO	Richard Masangane
Development of the 2013/2014 IDP Process Plan	2012/2013 IDP Process Plan	Updated IDP Process Plan	Approved 2013/2014 IDP Process Plan	1	0	0	0	Opex	IDP,LED and Tourism	Richard Masangane
Review of the 2013/2014 IDP Analysis Chapter	IDP Analysis Chapter on the 2014/2015 IDP	% completion of the IDP Analysis Chapter	Reviewed IDP Analysis Chapter on the 2014/2015 IDP	50%	25%	20%	5%	Opex	IDP,LED and Tourism	Richard Masangane
Revision of Strategies, Sector Plans and Projects on the 2013/2014 IDP	Strategies, Sector Plans and Projects Chapters on the 2013/2014 IDP	Consolidated Strategies, Sector Plans and Projects on the 2014/2015 IDP	Reviewed Strategies, Sector Plans and Projects Chapters on the 2014/2015 IDP	0	0	1	0	Opex	IDP,LED and Tourism	Richard Masangane
Development of the 2014/2015 draft IDP	2013/2014 IDP document	Draft 2014/2015 IDP document	Submission of the Draft 2014/2015 IDP document for	0	0	1	0	0pex	IDP,LED and Tourism	Richard Masangane

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
			Public Participation							
Submission of the final 2014/2015 IDP document for Approval	2013/2014 IDP document	Final 2014/2015 IDP document	Submission 2014/2015 IDP document	0	0	0	1	Opex	IDP,LED and Tourism	Richard Masangane

#### 2. POLITICAL MANAGEMENT TEAM

#### 2.1 OFFICE OF THE EXECUTIVE MAYOR

**IDP Strategy:** Good & Financial Sustainable Governance

Monitor The Growth & Development Strategy And The Review of the IDP

• Coordinate And Promote High Level Of Corporate Governance

**IDP Strategy:** Vibrant Democracy

• In pursuit of efficient, accountable co-operative governance

Deliverable/Proje ct	Baseline	Indicator	Target	Q 1	Q 2	Q 3	Q 4	Total Estimated Annual Budget	Responsibl e Directorat e	Responsib le Person
Towards A Metropolitan City	The District comprises of 3 Local Municipalities of Emfuleni, Midvaal and Lesedi. There are 72 wards throughout the District.	Working political IGR through: political establishments such as:  • Joint PMTs, • Joint MAYCOs, • Governance Committee Meetings, and, • Workshops/Round tables sessions, • Consultative meetings.	Establishmen t of a Metropolitan River City in 2016.	2	2	2	2	R 700. 000. 00	Office of the Executive Mayor	Andries Mapetla
Effective Council Business and Political Oversight Work	The following meetings are convened: Mayoral Committee, Mayoral Committee Makgotla, including the following activities: One- on- one sessions,	Positive feedback from the meetings and activities held/undertaken.  Positive feedback from Communities.	Convening 2 political meetings in a month.  3 sites visited in a month.	2	2	2	2	R 500. 000. 00	The Office of the Executive Mayor	Andries Mapetla

Deliverable/Proje	Baseline	Indicator	Target	Q	Q	Q	Q	Total	Responsibl	Responsib
ct				1	2	3	4	Estimated	e	le Person
								Annual	Directorat	
								Budget	e	
	Mayoral Izimbizo									
	and other outreach									
	programs.									
	A program to visit									
	service delivery sites									
	in the region is in									
	place.									
	Managing the diary									
	of the Executive									
	Mayor and provide									
	protocol services to									
	the EM, MMCs and									
	other dignitaries									
	visiting our Region.									
Strategic	Communications	Monitor the functioning of	Effective	4	4	4	4	R 400. 000.	The Office	Andries
Communications	Strategy has been	the District	publicity of					00	of the	Mapetla
and Stakeholders	developed in the	Communications Form.	the Executive						Executive	
Management	previous financial	Arranging successful	Mayor,						Mayor	
	year.	media interviews for	Members of							
		politicians.	the Mayoral							
		politicians.	Committee,							
		Invite media to events of	SDM and its							
		the Municipality.	programs							
			and							
		Monitor the frequency of	activities.							
		the production of the SDM								
		newsletter, Sedi News.								
		Arranging media activities								

Deliverable/Proje ct	Baseline	Indicator	Target	Q 1	Q 2	Q 3	Q 4	Total Estimated Annual Budget	Responsibl e Directorat e	Responsib le Person
		to draw the attention of media workers/houses to events and activities of the SDM.  Arranging special political stakeholders meetings and programs, including for those targeting designated groups in the Region.								
Bringing about social cohesion in the District.	20 years into democracy, the Region is experiencing racial tensions leading to sporadic attacks.	An increase of people of all races in programs and events of government.	An all-inclusive and non-racial society in Sedibeng.	1	1	1	1	R 200. 000. 00	The Office of the Executive Mayor	Andries Mapetla
Promoting nation building and national Identity	20 years into democracy, the Region is experiencing racial tensions leading to sporadic attacks.	An increase in the number of campaigns to encourage participation by other national groups in the affairs and initiatives of the government.  Offering educational programs through the media and information sessions	United and proud citizens		1	1	1	R 200. 000. 00	The Office of the Executive Mayor	Andries Mapetla

#### 2.2 OFFICE OF THE CHIEF WHIP

**IDP Strategy:** Strengthening Oversight and Accountability

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Synchronies study group's schedules with other committees.	Ineffective coordination of study groups	Development of the strategy on the implementation of the Intergovernmental Protocol Framework by District and its locals	100% functioning of Study Groups	25	25	25	25	R 40 000	Office of the Chief Whip	Committee Liaison Officers
	Ineffective coordination of caucuses	Develop a strategy on the implementation of the Intergovernmental Protocol Framework by District and its locals	100% functioning of caucuses	25	25	25	25	R 20 000	Office of the Chief Whip	Researcher
	Infective coordination of Whippery meetings	Develop a strategy on the implementation of the Intergovernmental	100% functioning of Whippery meetings	25	25	25	25	R 6 000	Office of the Chief Whip	Researcher

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
		Protocol Framework by District and its locals								
	Ineffective coordination of Chief Whips Forum sittings	Effective coordination of the Chief Whips Forum meetings	Development of a uniform oversight and political accountability model for Chief Whips in the District and its locals	1	1	1	1	R 8 000	Office of the Chief Whip	Director
	Ineffective coordination of Multi Party Forum	Effective coordination of Multi Party Forums	Effective functioning of Multi Party Forums	1	1	1	1	R 4 000	Office of the Chief Whip	Director
Assess the caucus strategic retreat coordination.	Ineffective coordination of caucuses	Well-co-ordinated caucus strategic retreat	100% Tightening coordination of caucus retreat.		100			R 100 000	Office of the Chief Whip	Director
			100% Tightening coordination of Whippery	100				R 100 000	Office of the Chief Whip	Director

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
			retreat.							
			100% Tightening coordination of District Wide Caucus retreat.				100	R 388 770	Office of the Chief Whip	Director
			Encourage DA Cllr's Caucus retreat	1	1	1	1	R 151 000	Chief Whip	Director
			Encourage PAC Cllr's Caucus retreat	1	1	1	1	47 000	Office if the Chief Whip	Director
Co-operative governance through oversight and accountability	Inadequate governance in the district	A district wide governance model	Benchmarking with other Municipalities		1		1	R 80 000	Office of the Chief Whip	Researcher
	Various training and capacity building programs for Councillors	Number of district wide training model.	Tighten coordination of political education and training.	2	2	2	2	R 104 000	Office of the Chief Whip	Committee Liaison Officers

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
	Ad-hoc Reports to Caucus	Annual Progress Report submitted	Annual Progress Report.	1				OPEX	Office of the Chief Whip	Director
		Quarterly Reports submitted.	Quarterly Reports	1	1	1	1		Office of the Chief Whip	Director
		Midyear Progress Report.	Midyear Progress Report			1			Office of the Chief Whip	Director

#### 2.3 OFFICE OF THE SPEAKER

**IDP Strategy:** Improving stakeholders relations through public participation **IDP Strategy:** The pursuit of efficient, accountable, co-operative governance.

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Improving Stakeholder relations through Public Participation	Improve stakeholder relations in Sedibeng Co- operative Governance through Public Participation programmes	Developed mobilization strategy and uniform Public Participation programme	Uniform District –wide Public Participation programmes	3	3	2	3		Office of The Speaker	PP/Assistance Manager
Committees in the district	Review and strengthen Committees.	Well- functioning Section 79 Committees	Tighten coordination and support of Section 79 Committees	3	3	3	2		Office of The Speaker	Committees Co- ordinator
Single window of coordination	Percentage on proper alignment between district, locals and other spheres of government	Well-co- ordinated IGR for the entire district	Well-co- ordinated IGR for the entire district	25	25	25	25		Office of The Speaker	Director
	Reviewed local government legislation	Frameworks for the Executive & legislative arms of the municipality	Table Separation of powers framework to Council	1		1	1		Office of The Speaker	Director

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
	Coordinated support, monitoring and intervention in provinces and municipalities	Number of programmes of Offices of the Speaker in local municipalities	Programmes of Offices of the Speaker in local municipalities	2	2	2	2		Office of The Speaker	Director
	SALGA Activities	Attend to all SALGA related business	Attended all SALGA related business	2	2	2	1	Opex	Office of The Speaker	IGR/Capacity Building Assistant Manager
Effective Management of Council Meetings and Council Committees	Council Meetings and Committees	Number of Council sittings and compliance reports served	Four Council Sittings and compliance reports served	1	1	1	1	Opex	Office of The Speaker	Council Welfare & Support
Capacity Building & Councillors Welfare	Number of training and Capacity building programmes for Councillors conducted	Capacity building programme for Councillors	All Councillors attended one capacity building programme	1		1		Opex	Office of The Speaker	Capacity Building Assistance Manager
Co-ordinate and Monitor Oversight Committee Meetings	Monitor Oversight Committee reports	Well prepared report submitted to Council.	Well co- ordinated and structured MPAC reports to Council	1	1	1	1		Office of The Speaker	MPAC Manager
Strengthened oversight and Accountability		Number of oversight reports.	Reports submitted to Council	1			1		Office of The Speaker	MPAC Manager

#### 3. STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT SDBIP

#### 3.1 LOCAL ECONOMIC DEVELOPMENT & TOURISM

#### • TOURISM

**IDP Strategic Objective:** Promote & Develop the Tourism Sector

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Tourism Policy, strategy, regulations, monitoring and evaluation	No Sedibeng Township Tourism Strategy in place	Submission of Sedibeng Township Tourism Strategy	Development of a Sedibeng Township Tourism Strategy	1	1	1	1	Operational budget	IDP, LED and Tourism	R Pelser
	Gauteng Tourism Strategies not inclusive of Townships and Sedibeng specific information	Number of strategic sessions facilitated and reports submitted to Section 80	Strategies Inclusive of regional information. Reports on Strategies submitted to section 80.	1	1	1	1	Operational budget	IDP, LED and Tourism	R Pelser
Tourism Institutional Arrangements  • Conclude the establishment of	Draft Memorandum of Incorporation and interim CEO in place.	Company fully registered	Self-sustaining Regional Tourism Organization company	0	1	0	0	Operational budget	IDP, LED and Tourism	R Pelser

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
the Regional Sedibeng Tourism Organization										
Tourism Demand: Destination Marketing  • Participate in exhibitions	Marketing is not coordinated & targeted	Number of exhibitions and marketing material submitted	Tourism offerings in the Region marketed at exhibitions	2	2	2	2	Operational budget and External Funding	IDP, LED and Tourism	R Pelser
Develop passport project	Local residents not fully aware of tourism attractions and projects	Percentage of Passport project developed	Create awareness and demand through passport project	20	30	50		Operational budget	IDP, LED and Tourism	R Pelser
Provide material for electronic and printed media	Tourism Marketing is not coordinated & targeted	Number of media platforms identified and marketing material provided	Identify 4 media platforms and provide material to create tourism demand	1	1	1	1	Operational budget	IDP, LED and Tourism	R Pelser
Tourism Supply – Develop skills in the Tourism Industry to ensure higher levels of quality and service delivery  • Facilitate Tourism skills	Quality of Tourism products and services in the region on the required level	Identify needs and conduct 4 skills development or tourism awareness programmes accordingly.	Uplift skills in the tourism industry and create tourism awareness in industry	1	1	1	1	External Funding	IDP, LED and Tourism	R Pelser

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual Budget		
development and		Monitor						S		
awareness		progress and								
programmes		impact of								
		interventions								
Award excellence by	2 Annual Tourism	Host 3 <sup>rd</sup>	Tourism Awards			1		Operational	IDP, LED and	R Pelser
hosting the Annual	Awards hosted	Sedibeng	successfully					funding and	Tourism	
regional Tourism		Tourism	hosted					External		
Awards		Awards						funding		
Participate in the	Sedibeng Tourism	Participation in	Sedibeng				1	External	IDP, LED and	R Pelser
provincial and	Award winners not	Gauteng	Tourism Award					funding	Tourism	
national tourism	represented on	Provincial	winners							
awards programme	provincial level	Tourism	represented on							
		Awards	provincial level							
Promote the	Lack of tourism	Number of	Coordinate	1	1	1	1	External	IDP, LED and	R Pelser
<b>Development of</b>	infrastructure to	Tourism	quarterly					Funding	Tourism	
Tourism	support tourism	Infrastructure	Tourism							
Infrastructure	activities. Poor	Forum	Infrastructure							
	Quality	information	Information							
	maintenance of	sharing sessions	sharing sessions							
	cultural and									
	heritage attractions									
	Tourism									
	Infrastructure									
	Forum Established									

#### • LOCAL ECONOMIC DEVELOPMENT

**IDP Strategic Objective:** Create long term sustainable jobs; reduce unemployment, poverty and inequalities

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Expand the roll out Plan of CWP and EPWP programme.	Three CWP sites in all our Locals implemented	Number of programmes Implemented	3 EPWP & 3 CWP Programmes implemented		2	2	2	External funding	LED, IDP and Tourism	Kantso
• Identify & implement one project.									LED, IDP and Tourism LED, IDP and	Kantso Kantso
• Identify projects by other departments.									Tourism  LED, IDP and Tourism  LED, IDP and	Kantso Kantso
CWP reference committees in reporting and									Tourism LED, IDP and Tourism	Kantso
identifying activities.									LED, IDP and Tourism	Kantso
Establish a broader CWP&EPWP District Forum.										
Submit EPWP District policy to the Province.										

### **IDP Strategic Objective:** Promote a diverse economy within the Sedibeng Region

Deliverable / Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Develop Regional Economic Framework	Local municipalities developed Local Economic Development Strategies	Regional Economic Framework adopted by Council	Adoption of a regional economic framework				1	OPEX	LED, IDP and Tourism	Kantso
Co-ordinate LED Strategies of Local Municipalities	Terms of reference and call for tenders done by locals.	Local Economic Development Strategies of locals consolidated by SDM.	Local Economic Development Strategies of locals adopted by SDM.	1	1			OPEX	LED, IDP and Tourism	Kantso
Develop terms of reference for Regional Economic Framework.	Out-dated Sedibeng LED Strategy.	Advertise for suitable qualified service providers to apply.	Revised LED Strategy			2		OPEX	LED, IDP and Tourism	Kantso
Facilitate business Adopt a Municipality programme	Cogta has presented business Adopt a Municipality programme	Business Adopt A Municipality Programme adopted by private sector	Business Adopt A Municipality Programme implemented			1		OPEX	LED, IDP and Tourism	Kantso

Deliverable / Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Host Sedibeng Regional	High level of	Number of job	Facilitate job		1			OPEX and	LED, IDP and	Kantso
Job Summit	unemployment	opportunities	creation					External	Tourism	
	in the region	created	opportunities					Funding		
Establishment of	Council	Sedibeng	Incorporation of	0	0	1		OPEX and	LED, IDP and	Kantso
Development Agency	Resolution and	Development	the Agency					External	Tourism	
	shift impact	Agency						Funding		
	assessment	Registered								
	report									

# IDP Strategic Objective: Ensuring BBBEE and SMME development

Deliverable/	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
Project								Estimated	Directorate	Person
								Annual		
								Budget		
40 SMMEs &	60 SMMEs &	SMMEs &	Identification &	10	10	10	10	Opex and	LED, IDP and	Kantso
cooperatives trained	cooperatives	cooperatives	training of 40					External	Tourism	
	trained	trained	SMMEs &					Funding		
			cooperatives							
Facilitate Establishment	Youth Advisory	MOU and	ICT centres			1	1	Opex and	LED, IDP and	Kantso
of ICT centres	Centres are in	agreement	established.					External	Tourism	
	existence in							Funding		
	Sedibeng.									
	Two unused									
	Schools have									
	been identified									
	in Sebokeng.									

Deliverable/ Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate opening satellite office for GEP	One Gauteng Enterprise Propeller office in the region	One satellite GEP office opened	Decentralise GEP services		1			External	LED, IDP and Tourism	Kantso
Engagement of relevant Stakeholders, Emfuleni & GEP for the opening of Satellite offices.	Evaton Mafatsana and Emfuleni offices in Masoheng identified and Emfuleni have been engaged.	Letter of lease agreement signed	Decentralise GEP services operational.	1	1			OPEX	LED, IDP and Tourism	Kantso
20 SMMEs linked to Economic Opportunities	37 SMMEs were linked to Economic Opportunities	Number of SMMEs linked to Economic Opportunities	20 SMMEs linked to Economic Opportunities	2	6	6	6	Opex and External Funding	LED, IDP and Tourism	Kantso
Facilitate the establishment of township enterprise hubs	There are industrial parks and Hives in Sebokeng, Residensia and Bophelong.	Revamped business hubs.	One business hub renovated and revamped.				1	External Funding	LED, IDP and Tourism	Kantso

IDP Strategic Objective: Promote and develop agricultural Sector

Deliver	able/	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
Project									Estimated	Directorate	Person
									Annual		
									Budget		

Deliverable/ Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate access to training and capacity building programmes for farmers	Unsustainable projects for small framers and co-operatives	Number of farmers & cooperatives trained	Organise & Facilitate training for 100 farmers	25	25	25	25	OPEX and External Funding	LED, IDP and Tourism	Kantso
Facilitate access to markets	Under-utilised Vereeniging Fresh Produce Market	Number of farmers & cooperatives trained	Facilitate a workshop for farmers to accessing the fresh Produce markets.		10	10	5	OPEX	LED, IDP and Tourism	Kantso
Facilitate the establishment of Agroprocessing / Value add industries	Agro processing limited to major agricultural industries	Number of Agro-processing industries established	1 Agro- processing Project.				1	OPEX	LED, IDP and Tourism	Kantso

#### 3.2 DEVELOPMENT PLANNING AND HOUSING

IDP Strategic Objective: Promote Residential Development and Urban Renewal

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate, monitor and	Housing	Number of	4 reports to					Opex and	Development	Esau Moleko
coordinate Housing	Policies	housing projects	Council per					Provincial	Planning and	
Programmes		implemented	annum	1	1	1	1	Budget	Housing	
Spatial Planning	2009 Spatial	Approved	Approved					Opex and	Development	Tebogo
	Development	Spatial	Spatial	25	50	20%	5%	Provincial	Planning and	Mutlaneng
	Plan	Development	Development	%	%			Budget	Housing	
		Framework	Framework					R500 000		
		(SDF)	(SDF)							
Precinct and Residential	Precinct Plans	Approved	Completion of					Opex and	Development	Charity Majola
<b>Development Projects</b>		precinct projects	funded Precinct					Grant	Planning and	
			Plans	15	40	20%	25%	PRECINC	Housing	
				%	%			T PLANS		
								(R 1.2 mil)		
Implementation of	Degenerated	Percentage	Approve and					Opex and	Development	Robert Thema
Sebokeng Cultural	economic and	completion of	implement	5%	15	30%	50%	NDP Grant	Planning and	
Precinct Project	social activities	the Sebokeng	Business Plans,		%			NDP Grant	Housing	
		Cultural	70% completion					(R18,2 mil)		
		Precinct Project	of Sebokeng							
			Cultural							
			Precinct Project							
Regeneration of central	Deteriorating	Number of	Improvement		_			External	Development	Charity Majola
business districts	the CBDs	Improvement	Programmes for	25	25	25%	25%	funding	Planning and	

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Coordinate CBD		Programmes	the CBDs	%	%				Housing	
Improvement		initiated								
Programmes and										
Initiatives.										

#### **3.3 COMMUNICATIONS**

# **IDP Key Performance Area: Deepening Democracy**

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Review Communications	Out-dated	Communication	A fully	80%	20	-	-	OPEX	Communications	Lebo
Strategy	Communicatio	s Strategy in	functional and		%					Mofokeng
	ns Strategy	place	operational							
			Communication							
			s Strategy							
Develop a New CMS	The SDM	A new Sedibeng	40%	10%	10	10	10	OPEX	Communications	Farhad Safi
(Content Management	Website	Website in CMS	Implementation		%	%	%			
System)		format	of CMS							
			development							
			New dynamic							
			easily updatable							
			website							
Development of an SDM	SediNews	Quarterly	SediNews	1	1	1	1	R 120,000	Communications	Farhad Safi
Newsletter (SediNews)		SediNews	Newsletters							
		produced								

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Media Monitoring Services	Media monitoring system	Prompt alert on media activities	Number of Reports monitoring public and other stakeholders' perception and response	15%	10 %	50 %	25 %	R 30, 000	Communications	Farhad Safi
Provide video, photographic and journalistic coverage for municipal events	Journalistic support not 100% quality	Number of Professional journalistic support for SDM and partnership events provided	All SDM and partnership events are covered and reported	15%	10 %	50 %	25 %	OPEX	Communications	Farhad Safi
Maintain and regularly update the SDM Website	Well maintained SDM Website	Increased number of Website visitors as well as number of web updates completed	A well organised, up to date and user friendly SDM Website	25%	25 %	25 %	25 %	OPEX	Communications	Farhad Safi
Design and layout advertisements and promotional material for the SDM	Design and layout in place	Number of design jobs completed	100% Brand Management	15%	10 %	50 %	25 %	OPEX	Communications	Farhad Safi
Commemorative, Service Delivery & Other Events	The SDM hosts commemorativ e, service delivery & other events	Improve public participation in our service delivery programmes	Properly marketed and communicated programmes	15%	10 %	50 %	25 %	R 3, 000, 000	Communications	Lebo Mofokeng
Develop a Marketing and Branding Strategy	Out-dated SDM	Revised Marketing and	Submit a revised Marketing and						Communications	Lebo

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
<ul> <li>Vaal 21</li> <li>-"Towards a Vaal Metropolitan River City"</li> </ul>	Marketing and Branding Strategy	Branding Strategy	branding strategy	10%	50 %	40 %	-	R 250,000		Mofokeng
Update the Events Management policy	Out-dated Events Management Policy	Submit Events Management Policy	Events Management Policy submitted	90%	10 %	-	-	OPEX	Communications	Lebo Mofokeng
Finalize SDM Corporate Identity Manual (CIM)	Draft CI Manual	Submit Sedibeng CI Manual	Sedibeng CI Manual submitted	90%	10 %	-	-	OPEX	Communications	Lebo Mofokeng
Develop a Stakeholder Relations Strategy	No Stakeholder Relations Strategy	Stakeholder Relations Strategy in place	Stakeholder Relations Strategy in place	90%	10 %	-	-	OPEX	Communications	Lebo Mofokeng
Coordinate District Communications Forum Meetings	One DCF meeting was held	Monthly DCF Meetings	12 DCF Meetings	3	3	3	3	OPEX	Communications	Lebo Mofokeng
Develop a Stakeholder Database	Out-dated Stakeholder Database	An updated Stakeholder Database	An updated Stakeholder Database maintained	25%	25 %	25 %	25 %	OPEX	Communications	Lebo Mofokeng

# 4. TRANSPORT, INFRASTRUCTURE & ENVIRONMENT

#### 4.1 INFRASTRUCTURE

**IDP Strategy:** Plan for effective, efficient and sustainable infrastructure for water and sanitation, and provision of electricity.

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate Completion of Local master plans.	Incomplete Local master plans	Master plans for water and sanitation and	Regional master plan for bulk services.	10%	10%	10%	10%	OPEX	Transport & Infrastructure Planning	M Khalema
	LOD.	provision of electricity.						OPEV		
Ensure regional coordination and liaison in respect of	IGR structure	Total integrated and functioning	Four IGR meetings per year.	1	1	1	1	OPEX	Transport & Infrastructure Planning	M Khalema
basic services through		IGR structure							3	
intergovernmental relations forum.  Facilitate the speedy	Current sewer is	Upgraded	Upgraded							
implementation of the Sedibeng	disjointed and running at	Sedibeng Regional	Sedibeng Regional							
Regional Sewer.	120% capacity. The project has 3 legs: The	Sewer. 100 % meeting of the one year	Sewer that is integrated and provides for							
	Meyerton Works, Sebokeng Works, and the	target.	long term developmental needs. Meyerton to							

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
	new Works. The		be completed							
	contractors for		and Sebokeng							
	the Sebokeng		to be 75%							
	and Meyerton		completed.							
	works have		Completion of							
	been appointed.		the design of							
	Funding for the		the new works							
	new works									
	partly secured.									

#### **4.2 ENVIRONMENT**

**IDP Strategy:** Implementation of effective and efficient environmental management in the Sedibeng District Municipality.

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimate	Directorate	Person
								d Annual		
								Budget		
BontlekeBotho	2013/14	No. of	100%	25	25	25	25	OPEX	ENVIRONMEN	MJ MALAY
Clean and green	BKB	participating	improvement						T	
project	achievements	schools, wards	in participants							
	in categories	and								
	for schools,	municipalities								
	wards and									
	municipalitie									
	s									

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimate	Directorate	Person
								d Annual		
								Budget		
MmatshepoKhumban	Current 6	No of food	9 New Food	4	2	3	0	Provincial	ENVIRONMEN	MJ MALAY
e	active food	gardens and	gardens and					funded	T	& M
Environmental	gardens and 2	nurseries	x2 nurseries	1	0	1	0	Project		MOSWETS
projects	nurseries		established							A
Environmental	One career	Number	1	0	0	0	1	Opex	ENVIRONMEN	MJ MALAY
Career Exhibition	exhibition	Career	Environmenta						T	
	held	Exhibition	1 career							
	successfully	held	exhibition							
			within the							
			District							
Environmental	Annual	No. of events	Celebration of	1	0	1	1	OPEX	ENVIRONMEN	MJ MALAY
Calendar day	national	held	x3 annual						T	& M
Celebrations	/district		environmenta							MOSWETS
	environmenta		1 calendar							A
	1 events		days							
	calendar									
D 1 4 6	771 '1 1 1	G 13 EME	EME C 4			4		0		
Development of an	The available	Sedibeng EMF	EMF for the			1		Opex		
Integrated Environmental	approved EMF's at	developed	District							
	local level									
Management Framework for	local level									
Sedibeng District										
Municipality										
Development of	Gauteng	Climate	Climate					Opex		
district wide climate	Climate	change	Change					Орех		
change strategy	Change	_	Strategy							
change su alegy	Change	strategy	Sualegy							

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimate d Annual Budget	Responsible Directorate	Responsible Person
	Strategy									
Development of	State of the	Climate	Climate			1		Opex		
energy strategy	environment	Change	Change							
	report	Strategy	Strategy							
	(District )									
Development of a	Draft	Approved	Approved			1		Opex		
biodiversity plan	biodiversity	Sedibeng	Sedibeng							
	plan for the	district	district							
	District	Biodiversity	Biodiversity							
		plan	plan							
Youth Environmental	Alignment of	Number of	25 Youth	25	0	0	0	R1m	ENVIRONMEN	MJ-MALAY
Services Learnership	plans and	youth to	trained					(DEA)	T	
in Midvaal and Lesedi	projects	complete the								
Local Municipalities	Poor	Environmental								
	environmenta	skill								
	l skills	development								
	amongst	rendered for								
	communities	local								
		municipality								
Review and Update	Integrate	Final and	Updating and	15	20	39	35	R600 000	Environment	Sylvester
Integrated Waste	Waste	approved	reviewal of	%	%	%	%	(DEA)		Dube
Management Plans	Management	IWMP for the	the IWMP for							
	Plans (2005)	District	the District							
Implement an	3- year	Implementatio	50 industries	10	10	10	20	R1m	Environment	Sylvester
Industrial Waste	IWEX	n of the IWEX	participating					(DED)		Dube
Exchange	Business Plan	program for	in the IWEX							

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimate d Annual Budget	Responsible Directorate	Responsible Person
Program(IWEX)		industries in the region	program							

**IDP Strategy:** Ensure the implementation of MHS programmes to reduce environmental health risks

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Development of SLA	Approved	SLA	Agreement	70%	30%			R17,684,025.00	TIE	Zies van
for the rendering of	2010/2011	developed	with Local					This amount		Zyl
MHS with Service	and	and approved	municipalities					should bet take		
providers	2012/13		to render					out here		
	SLA on		MHS on							
	MHS		behalf of the							
			District							
Promulgation of the	Third Draft	Council	Draft MHS by	30%	30%	20%	20%	R5.000	TIE	Zies van
MHS By laws for	MHS by	Approved	law					(OPEX)		Zyl
the Sedibeng district	law for the	draft By law	framework for							
	Sedibeng	on MHS for	the District							
	District	the District								
Implementation of the	Approved	% reduction in	20% reduction	5%	5%	5%	5%	R17,684,025.00	TIE	Zies van
<b>x9</b>	National	environmental	in							Zyl
elements(programmes)	and	health risks	Environmental							
of MHS as defined	District	andNumber of	health risks							
	Norms and	MHS								
	Standards	programmes								
		implemented								

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Maintenance and	Established	Functioning	%	10%	20%	30%	40%	R100,000	TIE	Zies van
improvement of the	IGR	Integrated	effectiveness					(opex)		Zyl
IGR structure on	structures	IGR structure	of the							
MHS	on MHS	comprising all	structure in							
	AND Air	stakeholders	the delivery of							
	Quality	on MHS and	MHS							
		Environmental	strategically							
		Health	and							
			operationally							

# 4.3 TRANSPORT

**IDP Strategy:** Plan and develop accessible, safe and affordable public transport systems and facilities

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Implementation of the	Operational	Determine the	Implementation				100	R 1 500 000		
Operational License	License Strategy	required supply	of OLS							
Strategy (OLS –	(OLS) has been	and demand of								
regulation of un-	developed.	the non-								
subsidizedtransport	No annual	contracted								
modes, e.g. minibus	programme of	(minibus taxis)								
taxi industry)	regulating un –	public transport								
	subsidized	capacity.								
	transport modes	Annual								
		programme of								

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
		regulating unsubsidized transport modes.								
Implementation of the Rationalization Plan (RATPLAN).	Rationalization Plan (RATPLAN) Has been developed.	Eliminate inefficiencies in subsidized public transport services and create long term plan to address restructuring of public transportation system in the context of IPTN (Integrated Public Transport Network).	Implementation of (RATPLAN).	25	25	25	25	R1 500 000		
Modal Integration Strategy  Metered Taxis Strategy	No Modal Integration Strategy  No Metered Taxis Strategy	Modal Integration Strategy  Approved integrated	Completed Modal Integration Strategy Monitored, formal and		1			R200 000		
	5.	metered taxis Strategy	controlled meter taxi industry.							

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Learner Transport Strategy	No Learner Transport Strategy	Integrated learner transport into public transport system in the region.	Monitored, formal and controlled learner industry into public transport system in the region.		1			R100 000		
Undertake a study on establishment of TPA' Undertake assessment of travel patterns of learner transport in the region.	No Transport Planning Authority	Established Transport Planning Authority	An effective Transport Planning Authority (TPA).	1				R150 000		
Ensure the development of a proper transport planning methodology through good	IGR structure	Total integrated and functioning IGR structure	Four IGR meetings per year.	1	1	1	1	Operational		
Upgrading rail transport infrastructure and promotion of rail.	No structural meetings.	Improved relations and joint planning	Four meetings per annum	1	1	1	1	Operational		
Upgrade taxi facilities (In the context of	Inadequate and over capacitated	Number of facilities	Upgraded public transport	1	1	1	1	R15 000 000		

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
inter-model facilities)	facilities.	upgraded.	facilities.							

**IDP Strategy:** Promote efficient movement of freight in the region

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Road networks and	Incomplete local	Sedibeng	Developed	1				R500 000		
corridors	master plans	Regional Road	Road master							
<ul> <li>Completion of</li> </ul>		Master plan.	plan for the							
Road master			region.							
plans by locals.										
Local and regional	High number of	Joint safety	Decreased in	1	1	1	1	R100 000		
road safety	accidents.	programs and	number of							
campaigns and		campaigns with	accident in the							
programs		local	region.							
Support to locals to	Compliance with	Successful	%	25	25	25	25	R2.500 000		
comply with South	South African Road	implementation	Implementation							
African Road Signs	Signs Manual.	of Roads Signs	of Roads Signs							
Manual		Management	Management							
		system.	system as							
			defined in the							
			South African							
			Road Signs							
			Manual.							

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								<b>Estimated</b>	Directorate	Person
								Annual		
								Budget		
Upgrading and	No Pavement	Upgraded roads	Updated			2		R3 000 000		
Maintenance of	(Roads)Management	on high volume	(roads)					Opex		
Roads in strategic	System (PMS)	of public	Pavement							
Roads Network.		transport	Management							
		vehicles.	System (PMS)							
		PMS	for the region.							
			Develop the							
			PMS.							
Ensure regional	IGR structure	Four IGR	Four IGR	1	1	1	1			
coordination and		meetings.	meetings per							
liaison in respect of		One learning tour	year.							
road master planning		per annum.								
through IGR forum.										

**IDP Strategy:** Promote efficient movement of freight in the region

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Develop a feasible	None	Feasibility studies	Completed		1					
and appropriate		on Freight	Feasibility					R250 000		
freight facility in		facility.	studies on							
partnership with			freight facility							
Emfuleni Local										
Municipality.										
Develop Freight	None	Freight	Complete	1				R350 000		
<b>Management Plan</b>		Management Plan	Freight							

Ī	Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
									<b>Estimated</b>	Directorate	Person
									Annual		
									Budget		
				Management							
				Plan							

# 4.4 LICENSING

# IDP Strategic Objective: Render an efficient, effective and corruption free vehicle state registration and licensing service

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Upgrading of Vereeniging License Services Centre	Building is dilapidated and non compliant with legislative requirements	Provide safe and conducive infrastructure and environment to personnel and customers	Completion within (2) financial years	12.5%	25%	37.5%	50%	R10- million (External funding)	Licensing	Manager
Centralize all licensing related files and records	Filing system do not comply with legislative requirements	Prevent and eliminate the danger of records getting lost/destroyed and possible injury/health risks	Centralizing must be completed in the shortest possible time frame within 2013/2014 financial year	25%	75%			R 800 000.00	Licensing	Manager
Upgrading of driver testing terrains to increase testing capacity	Improving on existing limited capacity	Generating additional revenue	Increase the capacity over (4) phases at one DLTC per year	10% of 1 <sup>st</sup> phase	of 1 <sup>st</sup> phase	25% of 1st phase	50% of 1 <sup>st</sup> phase	R6.5- million	Licensing	Manager

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Increase licensing services	Increasing the available number of service points	Increase the vehicle test station operations to include vehicle license renewals	Three test stations fully operational by end of June 2014	10% of	15%	25%	50%	Opex (5% compulsory spending to enhance service delivery)	Licensing	Manager
		Establish vehicle license renewal service points within the rates & tax halls of local municipalities	Service points operational in the Emfuleniand Midvaal LM's rates and tax halls by end of June 2014	10% of	15%	25%	50%	Opex (5% compulsory spending to enhance service delivery)	Licensing	Manager
		Establish drive- thru vehicle license renewal points at Vanderbijlpark, Meyerton and Heidelberg LSC's	Commissioning of at least one drive-thru and well advanced with the second of three	10% of	15%	25%	50%	Opex (5% compulsory spending to enhance service delivery)	Licensing	Manager
Prevent fraud and corruption in license service centers	50% random based control	Increase BPM preventative measures to 75%	Achieving the 75% target of a general decrease in related incidents	10% of	15%	25%	50%	Opex (5% compulsory spending to enhance service delivery)	Licensing	Manager

# 5. COMMUNITY SERVICES

### 5.1 HIV AND AIDS

IDP Strategy: Facilitate and coordinate internal and external HIV&AIDS and TB mainstreaming

Deliverable/Projec t	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimate d Annual Budget	Responsibl e Directorate	Responsibl e Person
Coordinate the implementation of ward-based HIV&AIDS & TB programmes	District HIV&AIDS/ST I & TB 2007- 2017 Strategy	Number of wards implementing HIV&AIDS & TB programmes	All the wards implement HIV&AIDS & TB programmes for PWD, PLHA, Youth, FBOs, Men,, women, elderly and THPs	72	72	72	72	850 000 (grant)	AIDS Directorate	Motswaledi Makhutle
Facilitate and monitor the implementation of door-to-door behaviour change campaigns	474 232 people have been reached through door to door campaigns (cumulatively)	Number of people reached per month	1,000,000 people	250 000	250 000	250 000	250 000	5 184 000 (grant)	AIDS Directorate	Athalia Mbulaheni
Facilitate, coordinate and monitor increase in HCT uptake and coverage	300 000 people have utilised HCT services	Number of people testing per month	900 000 people know their HIV status	225 000	225 000	225 000	225 000	200 000 (grant)	AIDS Directorate	Bethuele Mohapeloa
Facilitate and coordinate internal and external	National Guidelines on code of good	Number of employees reached with HIV&AIDS	25 000 employees reached across	625 0	625 0	625 0	6250	100 000 (Grant)	AIDS Directorate	Bethuele Mohapeloa

Deliverable/Projec t	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimate d Annual Budget	Responsibl e Directorate	Responsibl e Person
workplace policies and programmes	conduct	educational and behaviour change programmes	the region (world of work)							
Conduct workshops to assist departments on projects to be mainstreamed	National and district workplace policies	Number of departments mainstreaming HIV&AIDS in their departments	5 Depts. mainstream HIV&AIDS as one of their core business	1 dept	1 dept	1 dept	2 dept s	50 000	AIDS Directorate	Bethuele Mohapeloa
Facilitates the review of the guideline, operations as per the National and Provincial AIDS Councils and the National Strategic Plan	District and Local Municipalities established	Number of government departments and sectors that implement HIV&AIDS/STIs & TB programme within the region	All stakeholders and civil society structures implement HIV&AIDS/STI s & TB Strategy	20	20	20	20	20 000	AIDS Directorate	Athalia Mbulaheni
Facilitate, coordinate and monitor intergovernmental collaboration and projects regarding HIV&AIDS programme implementation	District and Local Municipalities established	Number of programmes/project s implemented	2 targeted projects	1	1	1	0	10 000	AIDS Directorate	Athalia Mbulaheni

### **5.2 COMMUNITY SAFETY**

**IDP Strategy:** Provide an integrated support in ensuring that communities are safe and secure

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Finalise and monitor CCTV Surveillance System	Upgraded CCTV Street Surveillance System & Optic Fibre network in the region	4 Progress and evaluation Reports	Increased CCTV Street Surveillance System coverage in the region.	-01	01	-01	-01	R1.3m	Community Safety	Maleho Leacwe
Facilitate and monitor maintenance and repairs services of the CCTV System	CCTV Systems	Functional CCTV System	Few technical breakdowns on CCTV System	25%	25%	25%	25%	Opex	Community Safety	Maleho Leacwe
Implementation of the Community Safety Strategy	Council approved Community Safety Strategy 2013 - 2017	Number of programs implemented per council approved implementation plan	Improved community & neighbourhood policing aimed at crime reduction	10	10	10	10	Opex	Community Safety	Maleho Leacwe
Promote Business Against Crime initiatives to improve investor perception of crime and willingness to invest in the region	Two BAC Meetings	Number of BAC meetings held	Four Quarterly Meetings	01	01	01	01	Opex	Community Safety	Maleho Leacwe
Effective and functional Community Safety	Functional Community Safety Forum	Number of meeting held	Active involvement of various	01	01	01	01	Opex	Community Safety	Maleho Leacwe

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Forum (IGR)			stakeholders in							
			community							
			safety							
			initiatives							
Promote compliance	Out-dated Events	% Compliance	Planned	25%	25%	25%	25%	Opex	Community	Maleho
to relevant	Management	to Safety at	Council						Safety	Leacwe
Legislative	Policy	Sports and	Events							
Framework on		Recreational								
Sports and		Events								
Recreational Events										
planning and hosting										

### **5.3 DISASTER MANAGEMENT**

**IDP Strategic Objective:** Optimal performance of Disaster Management

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Identify and Develop Disaster Mngt PIER programs	Program plans to be drawn for the 2013-2014 by the newly established PIER unit	program plans	4 Developed Disaster Management PIER programs	1	1	1	1	Opex	Disaster Mngt	S. Mothapo
Ensure implementation of Disaster Mngt PIER programs	2 public awareness programmes implemented in the previous financial year	awareness programs	4 Implemented Disaster Management programs	1	1	1	1	R 5,000.00	Disaster Mngt	S. Mothapo

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Facilitate and coordinate Disaster Management Advisory Forum activities	2 forum sittings for the previous financial year	Advisory forum sittings	2 sittings		1		1	R 4,000.00	Disaster Mngt	S. Mothapo
Review and Update Disaster Management Plan (DMP).	Disaster Management Plan was reviewed for the 2012-2013 financial year.	Signed off Disaster Management Plans	Reviewed and updated Disaster Management Plan		1			R 1,200.00	Disaster Mngt	S. Tlhapolosa
Ensure establishment of MOA for the provision of Call- Taking and Dispatching of GPG EMS	EMS was only provincialized in the previous financial year, MOU will only be in place for the current financial year	Signed-off MOA	1 MOA		1			Opex	Disaster Mngt	M. Taljaard
Ensure the functionality of the GPG EMS Transition, Cordination and Communication committee	3 committee meetings sat in the previous financial year	Number of meetings	4 meetings	1	1	1	1	R 1,000.00	Disaster Mngt	M.Taljaard
Ensure the functionality of regional Emergency Services forum with	2 forum meetings sat for the previous financial year	Number of meetings	4	1	1	1	1	R 1,000.00	Disaster Mngt	M. Taljaard

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
local municipalities										
Ensure quality service provision of the Emergency Communication Centre Systems	1 management control system was established during the 2012-2013 financial year	number of management control systems established	4	1	1	1	1	Opex	Disaster Mngt	P.Nieuwenhuizen
Ensure the implementation of the principles of the SOP's for the ECC.	SOP for the Emergency Communication Centre reviewed in the 2012-2013 financial year	Number of reports	1		1			R 1,000.00	Disaster Mngt	P.Nieuwenhuizen
Develop training program for the Disaster Mngt ECC personnel	10 personnel were trained	Number of programs	1			1		Opex	Disaster Mngt	P.Nieuwebhuizen
Develop capacity assessment of the regional Fire Fighting services	n/a	Number of assessment report	1				1	R 1,000.00	Disaster Mngt	M.Taljaard
Manage the processing of specialized fire fighting claims from Locals	9 bunch of claims were processed in the previous financial year	Number of claims processed	12	3	3	3	3	R 200,000.00	Disaster Mngt	P.Nieuwenhuizen

# 5.4 SPORTS, RECREATION, ARTS AND CULTURE

**IDP Strategy:** Promote the Heritage of our area

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Restoration and preserve the Sharpeville Exhibition Centre in phases subject to availability of funds	Council Approved Heritage Turnaround Strategy	4 progress and evaluation reports	Improved quality of life and development of heritage resources in the region	25%	25%	25%	25%	CAPEX/EXTERNAL GRANT FUNDING R 598616.57	SRACH-	Neville Felix
Host Commemorative days as per Sedibeng Heritage Summit Resolutions	Council Approved Sedibeng Region Heritage Summit Concept report	4 Commemoration events progress reports	Improved quality of life, Nation building and Social Cohesion	25%	25%	25%	25%	R2 600. 000.00	SRACH	Sipho Khumalo
Facilitate the establishment of a Regional Geographical Name Change) Council (GNC)	Council approved GNC Policy	4 GNC progress reports	Functional GNC Committee, increased Name Changes within the region	25%	25%	25%	25%		SRACH	Sipho Khumalo

**IDP Strategy:** Nurture the development of people's potential through Sports, Recreation, Arts and Culture.

Deliverable/Projec	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsibl	Responsibl
t								Estimate	e	e Person
								d Annual	Directorate	
								Budget		
Implement Arts and	SACR MOA and Program	Number of	Increased	25	25	25	25		SRACH	Neville
Culture programs as	of Action	Arts and	participation	%	%	%	%			Felix
per Turnaround		Culture	of							
Strategy		programs	communities							
		implemente	in Arts and							
		d	Culture							
			programs, Nation							
			Building and							
			across the							
			Social							
			Cohesion							
Promote Crafters	Existing Regional Craft		To create a	15	30	20	35	Provincial	SRACH	Neville
and	Hub		better niche	%	%	%	%	External		Felix
	expansion/operationalizatio		market for					SACR		
	n through strategic		the Creative					Grant		
	Partnerships and phased		Industries					Funding		
	implementation of School		and Arts and					_		
	of the Arts strategy		Culture					R450 000		
			Development					(Balance		
			•					of R2 000		
								000)		

**IDP Strategy:** Nature the development of people's potential through Sports, Recreation, Arts and Culture

Deliverable/Project	<u>Baseline</u>	Indicator	<u>Target</u>	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Coordinate Sports and Recreation development in the Region	Gauteng /Regional Sports Plan  O R Tambo	Sports and Recreation developmental programs supported	Improved quality of life of people in the Region, Nation Building and Social Cohesion	25% 50%	25% 50%	25%	25%	R180 000	SRACH	Mohlomi Mosebi
Facilitate the upgrading of Impumeleio/ Devon, Jameson Park and Kwazenzele sports facilities	Inter-Municipal Games plan 2013 Identified Sports Facilities in Lesedi Local Municipality and its intended upgrades	Signed off report  Signed off quarterly reports	2 progress reports  Upgraded Impumelelo/ Devon, Jameson Park and Kwazenzele Sports facilities	40%	60%	0%	0%	6,03 000 000	SRACH	M Mazibuko

#### 5.5 HEALTH AND SOCIAL DEVELOPMENT

**IDP Strategy:** Promote efficient delivery of primary health Promote Social development of our communities

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Promote efficient delivery of Primary Health Care Services	District Health Council reviewed and functioning 3 Meetings held	Number of DHC meetings held	4 Meetings	1	1	1	1	Opex	Health & Social Dev	Mrs. Magagula
Support implementation of Priority PHC Programmes	Joint Health Teams established 3 Programmes supported	Number of programmes supported.	2 Programmes		1		1	Opex	Health and Social Development	Disebo Masukela
Support PHC	60 Primary Health Care Facility Committee (PHCFC) members capacitated	Number of PHCFC members trained	60 community members		30		30	R20 000	Health & Social Dev	Disebo Masukela
Facilitate and implement Internal /Gender programmes	Gender Policy adopted 40 Employees capacitated	Number of employees empowerment	60	-	20	20	20	Opex	Health & Social Dev	Itumeleng Lehloo
Facilitate and implement External Gender programmes		Number of programmes facilitated	3 programmes	1	-	1	1	R30 000	Health & Social Dev	Itumeleng Lehloo
Facilitate the	Early Childhood development	Number of ECD activities	3 ECD programmes	1	1	-	1	Opex	Health &	Itumeleng

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
implementation of ECD programmes	policy adopted 2 programmes implemented	supported							Social Dev	Lehloo
Facilitate capacity building and support the implementation of people with disabilities programmes	People with Disabilities Stakeholder Forum 4 Programme	Number of programmes	4 programmes	1	1	1	1	R30 000	Health & Social Dev	Queen Matloha
Facilitate capacity building and support the implementation of Ex-combatants programmes	Programme of Action for Ex- Combatants 3 Programme	Number of ex- combatants Programmes	3 programmes	1	-	1	1	R30 000	Health & Social Dev	Queen Matloha
Implement Bursary policy	Bursary Policy adopted 4o Students supported	Number of students assisted	30 students	-	-	-	30	R471 710	Health & Social Dev	Makgotla Madikgetla
Facilitate implementation of Youth Centre programmes	2000 Youth supported	Number of youth supported	2500 Youth	600	550	650	700	R53 000	Health & Social Dev	Makgotla Madikgetla
Facilitate implementation of Youth Development Programmes	Youth Development Policy adopted 4 Youth development programmes implemented	Number of Youth programmes	4	1	1	1	1	Opex	Health & Social Dev	Makgotla Madikgetla

# 6. FINANCE

# 6.1 FINANCIAL MANAGEMENT

**IDP Strategy:** Improve municipal financial and administrative capability

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Interventions to promote appropriate cost structure	0%	Implement, monitor and review the financial plan	Develop, approve and implement a Long Term Financial Plan with analysis on forecasting towards Metro status Develop and implement cost-reflective tariff models across region that is contra- inflationary	25	25	25	25	R 1,2million	Financial Management and Budgets	Director: Financial Management and Budgets
Budget aligned with MTSF and developmental growth path aims	80%	Develop and implement budget analysis mechanisms for the annual IDP	Ensure that the budget is aligned to IDP, National and Provincial objectives		45%		45%	Opex	Financial Management and Budgets	Director: Financial Management and Budgets
Publishing 3-Yr MTREF with Capex	95%	Annual approved	Approved budget in line	0	1	1	1	Opex	Financial Management and Budgets	Director: Financial Management

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
projections.		budget	with MTREF							and Budgets
Maintain and improve audit outcomes of the municipality	95%	Achieve clean audit by 2014	Clean Audit status				95%	Opex	Financial Management and Budgets	Director: Financial Management and Budgets
Reduce municipal debt	80%	% recovery of outstanding debt	10% improvement on debt recovery to 90%	25	25	20	20	Opex	Financial Management and Budgets	Director: Financial Management and Budgets
Reduce municipal overspending on operational expenditure	80%	% decrease on operational budget overspending	10% improvement on budget overspending to 90%	25	25	20	20	Opex	Financial Management and Budgets	Director: Financial Management and Budgets
Reduce municipal under-spending on capital expenditure	80%	% decrease on capital budget under-spending	10% improvement on budget under-spending to 90%	25	25	20	20	Capex	Financial Management and Budgets	Director: Financial Management and Budgets
Increase municipal spending on repairs and maintenance	80%	% decrease on R&M budget under-spending	10% improvement on budget under-spending to 90%	25	25	20	20	Opex	Financial Management and Budgets	Director: Financial Management and Budgets
Support access to non- core basic services through improved	50%	% of MFMA minimum competency regulations	Financial Management and Budgets	Director: Financial Management and Budgets	25	25	25	Opex	Financial Management and Budgets	Director: Financial Management and Budgets

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
administrative practices		implemented								

# **IDP Strategy:** Intensify Grant funding to support programmes

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total	Responsible	Responsible
								Estimated	Directorate	Person
								Annual		
								Budget		
Create an enabling environment for	Unaccounted investment portfolio	Number of sources of funding	Streamline funding	1	1	1	1	Opex	Financial Management	Assistant Manager:
investment	mvestment portiono	researched and	application						and Budgets	Sourcing & Development
		recommended	processes							Funding

# **6.2 SUPPLY CHAIN MANAGEMENT**

**IDP Strategy:** Intensify Grant funding to support programmes

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Coordinated and implemented Procurement Finance Scheme for SMME's	5	Number of Financial support schemes for SMME's negotiated and confirmed	10	2	3	2	3		Supply Chain Management	Director: Supply Chain Management
Management and coordination of the Procurement Finance Scheme	80	Percentage of SMME's on Sedibeng District Municipality (SDM) database reached	90	22.5	22.5	22.5	22.5		Demand and Acquisition	Assistant Manager: Demand and Acquisition
Implementation of Sedibeng District Management's (SDM) Procurement Strategy to promote SMME's in the region.	80	Percentage of Preferential Procurement Spend on Local Black Owned Enterprise	75	15	20	20	20		Supply Chain Management	Director: Supply Chain Management
Development and Implementation of Annual Procurement Plan	75	100% Percentage Implementation of Annual Procurement Plan on quarterly basis	100	25	25	25	25		Demand and Acquisition	Assistant Manager: Demand and Acquisition
Provide support to SMME's through the Tender Advisory Centre	40	Percentage of compliant suppliers		90 22.5	22.5	22.5	22.5		Demand and Acquisition	Assistant Manager: Demand and Acquisition

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Implementation of sourcing strategies through Cross Functional Sourcing Team	0	Percentage implementation of sourcing strategies by Cross Functional Sourcing Team	75	15	20	20	20		Demand and Acquisition	Assistant Manager: Demand and Acquisition
Improvement to Supply Chain Management Efficiencies	0	Turnaround times on award of tenders and formal written quotations	Maximum of average of 14 days per quarter	14.00	12.00	10.00	8.00		Supply Chain Management	Director: Supply Chain Management
Placing of orders for all tenders and formal written quotations awarded	80	Percentage of orders placed for awarded tenders and formal written quotes.	90	22.5	22.5	22.5	22.5		Demand and Acquisition	Assistant Manager: Demand and Acquisition
Cost containment/elimination wastage/Ensure value for money	0	% Savings on operating budget (controllable cost/general expenditure)	100	25	25	25	25		Supply Chain Management	Director: Supply Chain Management
Establish parameter benchmark pricing to eliminate paying an excessive premium for goods and services.	0	% deviation from the benchmarked price	10	1	3	3	3		Demand and Acquisition	Assistant Manager: Demand and Acquisition
Suppliers paid within 30 days after the receipt of invoice to maximize settlement discounts.	95	% of invoices paid within 30 days of receipt of invoice	100	25	25	25	25		Demand and Acquisition	Assistant Manager: Demand and Acquisition

# 7. CORPORATE SERVICES

# 7.1 HUMAN RESOURCE

**IDP Strategy:** Improve Municipal Financial and administrative capabilities

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Transform the organization in relation to National Employment Equity requirements	Employment Equity committees established	% employment equity targets achieved	Achieve 50% of identified equity targets	10	15	10	15	Opex	Human Resource	M. Nkele
Institutionalize training and competency based training	Work Skills Plan in place	% of training institutionalise d	Implement all training interventions contained in the WSP	20	30	30	20	R2mil	Human Resource	M. Kolokoto
Institutionalize effective Employee Assistance programmes	Strategy in place	Number of lifestyle programmes implemented	4 lifestyle programmes implemented		1	1	2	R130 000	Human Resource	M. Kolokoto
Implementation of Occupational Health and Safety Policy	OHS policy in place	% implementatio n of the policy	100% implementatio n of the policy	25	25	25	25	OPEX	Human Resource	M. Kolokoto

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
		precepts	precepts							
Mainstreaming and institutionalization of the Batho – Pele principle.	Reviewed Batho – Pele Strategy	% compliance to Batho- Pele	Implementatio n the norms & standards of Batho–Pele	25	25	25	25	OPEX	Human Resource	M. Ramotsedisi
Implement proactive programmes for harnessing/Harmoni zing Labour Relations	None	% institutionalize d programmes	4 programmes to be implemented	1	1	1	1	R140 000.00	Human Resource	S. Maloka
Corporatization of Job Descriptions aligned to the organizational structure	None	% job descriptions aligned to the organizational structure	100% aligned job descriptions to the organizational structure	25	50	25		R80 000.00	Human Resource	P. Modimoeng
Institutionalization of and Electronic Performance Management System	Employees L1-L4 configured	Percentage of employees who have contracted electronically on PMS	100% Configuration of all levels	25	25	25	25	OPEX	Human Resource	S. Taunyane

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
<b>Commissioning of</b>	Manual	Percentage of	100%	25	25	25	50	OPEX	Human	<b>M.</b>
Pay Day electronic	system in	personnel files	personnel files						Resource	Ramotsedisi
personnel files	place	correctly	captured in							
		captured on	the Electronic							
		the Pay day	Filing System							
		System								

# • LABOUR RELATIONS

**IDP Strategy:** Ensure Effective, Competent and Motivated Staff

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
<b>Develop an Effective</b>	Labour Relations	% reduction in	Reduce	25	25	25	25	Opex	Human	Sam
<b>Labour Relations</b>	function fully	dispute and	dispute and						Resource	Maloka
Strategy	developed	disciplinary actions	disciplinary actions by 100%							

### 7.2 FACILITIES MANAGEMENT

**IDP Strategy:** Develop and Maintain high quality Municipal Facilities

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Upgrade Municipal Facilities to be user friendly targeting people with Disabilities	No uniform Policy to regulate use of Municipal Facilities by Persons with Disabilities for the Sedibeng District Municipality (SDM) & 3 Local Municipalities	% Comprehensive facilities management developed for PWD	50% municipal facilities PWD user friendly	10	10	15	15	R250 000	Facilities Management	Jabu Kumalo
Develop an Integrated Facilities Management System	No uniform Policy & Plan to manage Facilities Management, including Fleet, Security, Maintenance and Accommodation	% Integrated facilities management systems developed for fleet, security, maintenance and accommodation.	40% Integrated Facilities Management Systems	10	10	10	10	R600.000.00	Facilities Management	Jabu Kumalo
Coordinate Facilities Management	No IGR structure to facilitate and ensure common objectives,	District wide IGR facilities committees	Consolidate Municipal Facilities Management				1	R150 000.00	Facilities Management	Jabu Kumalo

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Projects	programmes for the Sedibeng District Municipality & its (3) LMs	established	Projects district wide.							

IDP Strategy: Develop and maintain high quality municipal facilities

7.3 UTILITIES

Deliverable/Project	Baseline	Indicator	4 year Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Efficient	An efficient	% Viable	100%	25	25	25	25	Opex	Utilities	W. Molato
management of our	management model	management of	Efficient and							
utilities including	for Utilities as well	municipal utilities	effective							
possibilities of public	as a management	implemented	management							
and private sector	model for Taxi		of the							
partnership.	Ranks.		Municipal							
			Utilities							
Implementation of	Approved	% Improved	50%			25	25	Opex	Utilities	W. Molato
the Turn-around	Turnaround	management of	improved							
strategy for	Strategy for the	Airports	management							
Vereeniging and	airports		of taxi ranks							
Heidelberg airports										
Implement	Approved	% Turnaround	100%			25	75	Opex	Utilities	W. Molato
Turnaround	Turnaround	Strategy for	Vereeniging							
Strategy for	strategy for the	Vereeniging	Fresh produce							
Vereeniging Fresh	Fresh Produce	Fresh produce	market							
Produce Market	Market	market implemented	managed as a business unit							

### 7.4 LEGAL SERVICES

**IDP Strategy:** Effective management of Council business

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Effective secretarial services to Council, mayoral and other committee meetings.	95% quality agendas and minutes	% of Quality Agendas and minutes	100% Quality Agendas and minutes	25	25	25	25	Opex	Legal SS	N. Shembe
Re-engineering the effective management of Council business	Effective and efficient legal support and contract management	Effective contract management system in place	90% legal services rendered		30	30	30	Opex	Legal SS	L. Ngake
Revitalization and improvement of effective records management applications to compete with the best	98% efficiency in operations on effective records management systems achieved.	Records management applications assessed and reviewed	100% efficiency in operations and effective records management systems.	25	25	25	25	Opex	Legal SS	N. Tshabalala
Efficient and effective coordination of the IGR Records Management Forum with the locals	90% effective IGR Records Forum	District Wide efficiency in Records Management	100% effective IGR Records Forum	25	25	25	25	Opex	Legal SS	N. Tshabalala

### 7.5 INFORMATION TECHNOLOGY

**IDP Strategy:** World class ICT infrastructure in support of a "Smart Sedibeng"

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
Roll-out fibre optic network	Completed sites in 2012	Complete roll- out of project on-time and in budget.	Roll-out of fibre to all municipal offices, clinics and libraries including CCTV sites	25	25	25	25	R 8,148,000	Information Technology	Yusuf Chamda
Implement systems to assist the visually impaired community members	Two stations deployed	Completed Roll- out of four workstations	Roll-out of four workstations				1	R 150,000	Information Technology	Yusuf Chamda
Roll-out an IT Strategic plan for the Sedibeng District	Phase 1 completed	Completed phase 2 IT Strategic Plan	Roll-out the plan throughout the District			50	50	R 100,000	Information Technology	Yusuf Chamda
Maintaining adequate operations and procedures to ensure high-uptime	Uptime of systems = 90%	91% uptime and performance of WAN, LAN and Servers	Maintain and exceed the baseline	22.5	22.5	22.5	22.5	R 250,000	Information Technology	Yusuf Chamda

Deliverable/Project	Baseline	Indicator	Target	Q1	Q2	Q3	Q4	Total Estimated Annual Budget	Responsible Directorate	Responsible Person
of systems and networks		achieved	percentage							
Implement a full Disaster Recovery Plan for the District	Basic DRP and Backup procedures in place	Fully integrated DRP for the District	80% Disaster recovery plan achieved	20	20	20	20	R750.000.00	Information Technology	Yusuf Chamda